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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q113-Q118):

NEW QUESTION # 113
In what way is the operations team usually Involved In testing7

- A. To conduct user acceptance testing
- B. To conduct end-to-end transactional testing
- C. To conduct security testing
- D. To conduct operational acceptance testing

Answer: D

Explanation:
Operations Team Role in Testing:
The operations team ensures that the system meets operational requirements such as deployment, maintenance, and disaster recovery, which are validated during Operational Acceptance Testing (OAT).
Evaluation of Options:
A is correct because OAT is typically conducted by the operations team.
B (User acceptance testing) is conducted by end-users, not the operations team.
C (Security testing) is typically handled by security experts.
D (End-to-end transactional testing) is a functional testing activity, not specific to the operations team.
Reference and Syllabus Alignment:
OAT is highlighted under "Acceptance Testing" in the ISTQB syllabus (TM-1.2.7)

NEW QUESTION # 114
If you are monitoring code coverage during testing to determine what areas still need testing what type of testing is likely occurring?

- A. Non-functional
- B. Black-box
- C. White-box
- D. Functional

Answer: C

Explanation:
* Context Analysis:
* Monitoring code coverage is inherently tied to knowledge of the internal structure of the software, a characteristic of white-box testing.
* Evaluation of Options:
* A. Black-box:
* Incorrect. Black-box testing focuses on functionality without knowledge of internal structures.
* B. White-box:
* Correct. White-box testing uses internal code knowledge to determine areas that need more coverage.
* C. Functional:
* Incorrect. Functional testing assesses functionality without inspecting internal code.
* D. Non-functional:
* Incorrect. Non-functional testing focuses on performance, usability, etc., not code coverage.
* Syllabus Alignment:
* ISTQB associates code coverage monitoring with white-box testing techniques (TM-1.2.6).
References:
ISTQB Advanced Level Test Management Syllabus (TM-1.2.6)

NEW QUESTION # 115
Your organisation, a high-street bank, is to embark on a project that delivers a major update to the design of its website and also

involves functional and performance improvementchanges to its backend core banking engine. It has traditionally used the V-model software development lifecycle to deliver its projects but has now decided to start migrating to Agile (SCRUM). However, after considering the organisation's current processes and skills plus the importance of the project, senior management has decided to continue to use the V-model approach for the backend core banking engine changes. For the same reasons, they have decided to implement a hybrid model for the website updates. The website updates will begin with a traditional requirement definition phase and will then transition to an Agile (SCRUM) approach for development and testing. The organisation's test policy mandates that all tests must be fully traceable to business requirements to satisfy the regular audits that take place in the banking sector. Which TWO test management activities would be MOST appropriate for the new project?

- A. Plan exploratory testing on all of the new website features but use formal scripting for the banking engine
- B. Select tools for test automation and continuous integration for the website changes
- C. Ensure there is a continual review of test progress with regular test monitoring and reporting across the whole project
- D. Ask the business to identify and analyse all product risks, then ensure testing contributes to risk mitigation strategies
- E. Avoid distinct test phases and ensure testing is continuous and integrated across the whole project

Answer: C,D

Explanation:
This hybrid approach necessitatesrisk-based test planningandcontinuous monitoring, especially with traceability required for audits. "One of the key responsibilities of the Test Manager is to ensure test activities support risk mitigation and ensure regular monitoring aligned to regulatory compliance." (Source: ISTQB Advanced Level Test Manager Syllabus 2012, Sections 1.5, 2.3.1 and 5.2)
Thus,A and Cbest align with the test management goals for this hybrid project.

NEW QUESTION # 116
Which of the followingis a factor that is likely to increase the test estimate?

- A. Static test data
- B. A requirement for high level test documentation
- C. Use of a new technology
- D. Assigned personnel who are experienced on working with similar projects in similar environments

Answer: C

Explanation:
A test estimate is an approximation of the amount of effort, time, and resources required to perform testing activities for a software project1. A test estimate can be influenced byvarious factors, such as the size, complexity, and quality of the software, the scope, objectives, and approach of the testing, the skills, experience, and availability of the test team, the tools, methods, and standards used for testing, and the constraints, risks, and assumptions related to the project2. One of the factors that is likely to increase the test estimate is the use of a new technology. A new technology is a technology that is unfamiliar or unproven to the test team or the organization, such as a new programming language, framework, platform, or tool3. The use of a new technology can increase the test estimate because it may require more time and effort to learn, understand, and apply the technology, as well as to deal with potential issues, challenges, or limitations that may arise from the technology. Therefore, option A is the correct answer. Option B is incorrect because a requirement for high level test documentation is not a factor that is likely to increase the test estimate, but rather a factor that is likely to increase the test documentation effort. Test documentation is the set of documents that describe the test basis, test objectives, test design, test procedures, test results, and test evaluation of a software project. A requirement for high level test documentation means that the test documents need to be detailed, comprehensive, and consistent, which may require more time and effort to produce, review, and maintain. However, this does not necessarily affect the test estimate, as the test documentation effort can be considered as a separate or parallel activity to the test execution effort. Option C is incorrect because assigned personnel who are experienced on working with similar projects in similar environments is not a factor that is likely to increase the test estimate, but rather a factor that is likely to decrease the test estimate. Experienced personnel are personnel who have the relevant knowledge, skills, and abilities to perform the testing activities for a software project. Assigned personnel who are experienced on working with similar projects in similar environments can decrease the test estimate because they may require less time and effort to understand, design, implement, and execute the tests, as well as to deal with potential issues, challenges, or limitations that may arise from the project. Option D is incorrect because static test data is not a factor that is likely to increase the test estimate, but rather a factor that is likely to decrease the test estimate. Test data is the data that is used as input or output for the tests. Static test data is test data that is fixed and predefined, and does not change during the test execution. Static test data can decrease the test estimate because it may require less time and effort to create, manage, and maintain, as well as to ensure the validity, reliability, and traceability of the test data. References: 1: ISTQB Glossary, Test Estimate 2: ISTQB Advanced Level Test Manager Syllabus, Section 3.1.1 3: What is New Technology? - Definition from Techopedia : The Impact of New Technologies on Software Testing : ISTQB Glossary, Test Documentation :

ISTQB Glossary, Experienced-Based Test Technique : ISTQB Glossary, Test Data : ISTQB Glossary, Static Test Data : Test Manager - ISTQB not-for-profit association : [ISTQB Foundation Level #38 - Test Estimation Techniques - Software Testing Mentor] : [What are the estimation techniques in software testing?]

NEW QUESTION # 117

You have just joined a medium-sized company as a senior Test Manager. You would like to take a more proactive approach to process improvement than this company has done in the past. The company uses the V-model as its software development lifecycle. The list below shows five items that are not currently captured on defect reports from dynamic testing.

Which TWO of these items will be MOST useful for identifying potential test process improvements?

- A. The type of the defect, from a defect taxonomy
- B. The component or subsystem in which the defect was found
- C. The level of testing which found the defect
- D. The risks involved in fixing the defect
- E. The lifecycle activity in which the defect was created

Answer: A,E

Explanation:
* B (Type from taxonomy): Helps identify defect patterns (e.g., design vs. coding errors) for process targeting.
* E (Lifecycle activity): Knowing when a defect was introduced enables root cause analysis and preventive actions.
"Defect classification and root cause analysis provide input to process improvement by identifying where and why defects are introduced."
-ISTQB CTFL Syllabus 2018, Section 5.6
These two attributes are directly aligned with structured test process improvement efforts.

NEW QUESTION # 118

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