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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q59-Q64):

NEW QUESTION # 59

Which is NOT a typical factor that may affect the design of a P3O model?

- A. Size of the organization
- B. Geographical divisions
- C. Organizational PPM maturity
- **D. Challenge to current culture**

Answer: D

Explanation:

The P3O Foundation (2013) manual lists organizational PPM maturity, geographical divisions, and size as typical design factors, but not a challenge to current culture. Section 5.2.1 states, "The design of a P3O model is influenced by organizational PPM maturity, geographical spread, and organizational size." A challenge to current culture (D) is an implementation barrier, not a design factor (Section 4.2.3). The 2013 edition focuses design on structural and maturity considerations, addressing cultural challenges separately. This distinction ensures a tailored yet feasible P3O structure.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 4.2.3, AXELOS.

NEW QUESTION # 60

Which is an underlying success factor for a Temporary Office model?

- A. Programmes or projects develop their own templates
- B. Programme or project culture does not exist
- C. P3M3 maturity level of 3 or above
- **D. Consistent PPM training through approved training providers**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 61

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Support the fast track mobilization of programs
- B. Implement the portfolio prioritization and optimization technique
- C. Appoint a P3O Sponsor for each region
- **D. Implement standard collaborative tools**

Answer: D

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states,

"Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A),

which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models. Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 62

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Ensures current projects are unaffected by changes to policy or strategy
- B. Allows senior managers to delegate their governance responsibilities
- C. Enables projects to efficiently develop their own financial processes
- **D. Provides decision support to ensure the right projects are launched**

Answer: D

Explanation:

A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.

Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

NEW QUESTION # 63

Which is delivered by the Blueprint's information flows?

- A. Management of risk
- B. Realization of benefits
- **C. Principle of management by exception**
- D. P3O implementation plan

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 64

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