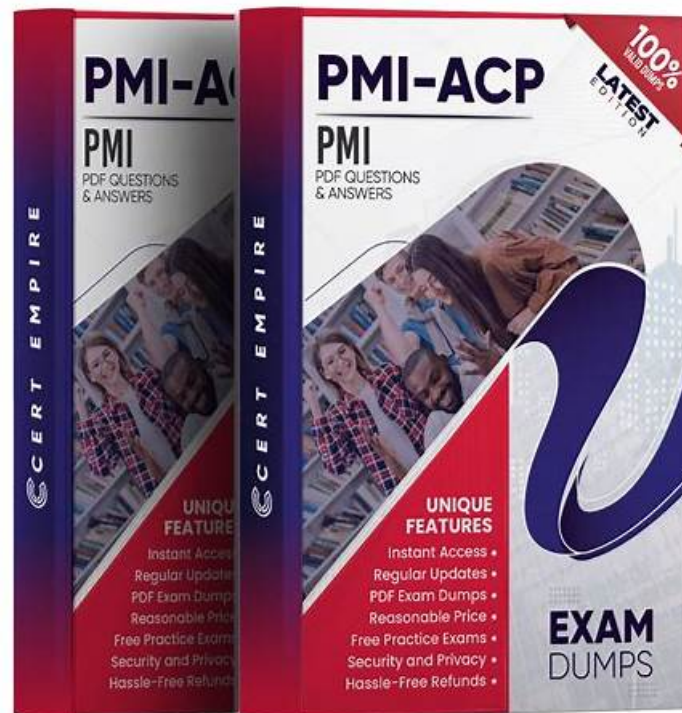


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PMI-ACP certification exam is administered by the Project Management Institute (PMI), a non-profit organization that is dedicated to advancing the practice of project management. The PMI-ACP certification exam covers a wide range of agile methodologies, including Scrum, Lean, Kanban, and Extreme Programming (XP). PMI-ACP Exam also tests the candidate's knowledge of agile tools and techniques, such as user stories, burndown charts, and retrospectives.

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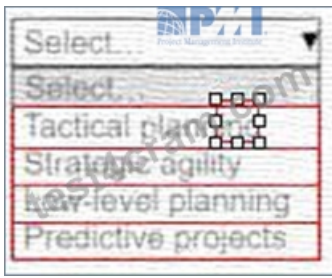
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## PMI Agile Certified Practitioner Sample Questions (Q102-Q107):

### NEW QUESTION # 102

#### HOTSPOT

Organizations that implement agile project management focus on upgrading existing products and services through cost reductions, time savings, or quality enhancements for existing customers (i.e., operational agility). Organizations need to realize that the major financial gains from agile project management will result from the practice of what? (Select answer from dropdown)



**Answer:**

**Explanation:**



#### NEW QUESTION # 103

How should a project leader manage stakeholder expectations in an agile project?

- A. Establish a common vision and success criteria and involve all the stakeholders in the iteration reviews.
- B. Invite stakeholders for the iteration reviews but do not include new stakeholders which may limit project success.
- C. Communicate issues to all stakeholders via email and only communicate risks to internal stakeholders.
- D. Involve all the stakeholders in iteration reviews but do not entertain all expectations of all stakeholders.

**Answer: A**

**Explanation:**

According to the PMI Agile Practice Guide (Section 7.2: Stakeholder Engagement), managing stakeholder expectations starts with establishing a shared vision and involving stakeholders in key activities like iteration reviews. This ensures transparency, feedback, and alignment on progress and priorities.

Mike Griffiths in the PMI-ACP Exam Prep Book (Chapter 4: Stakeholder Engagement) supports the idea that a common vision and shared goals foster trust and improve stakeholder relationships.

\* Option A is correct: a shared vision and active involvement lead to better stakeholder alignment.

\* Option B is partially right but limits collaboration or dismisses stakeholder input.

\* Option D is inconsistent with agile's emphasis on open, continuous communication.

#### NEW QUESTION # 104

During an iteration, an agile team discovers infrastructure requirements that were not initially considered. What should the team do to effectively manage this?

- A. Raise the discovery of these requirements as an issue, and escalate to management.
- B. Add these requirements into the product backlog for future consideration.
- C. Immediately start working on these requirements.
- D. Rework the iteration scope to accommodate these requirements.

**Answer: A**

#### NEW QUESTION # 105

The ScrumMaster and the Product Owner disagree on the value of a Product Backlog item. In order to resolve the disagreement,

the first step the ScrumMaster should take is to ask:

- **A. The Product Owner to clarify the requirement.**
- B. The business owner to resolve the problem.
- C. The business analyst to research the product value.
- D. Another project manager how to resolve the problem.

**Answer: A**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 106

According to the fundamental principles of Lean Management, errors result from:

- A. Misjudgment made by project teams and operations staff.
- B. Inadequate user requirements and documentation.
- C. Insufficient management oversight of projects and operations.
- **D. Flaws in development and production systems.**

**Answer: D**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 107

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