

最受推薦的CAPM熱門證照，覆蓋全真Certified Associate in Project Management (CAPM) CAPM考試考題



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>> CAPM熱門證照 <<

看CAPM熱門證照參考 - 跟Certified Associate in Project Management (CAPM)考試困境說再見

我們VCESoft是一家專業的IT認證網站，它的認證成功率達到100%，許多考生實踐證明了的，因為我們VCESoft擁有一支強大的IT專家隊伍，他們致力於廣大考生的考試題及答案，為廣大考生的切身利益而服務，用自己專業的頭腦和豐富的經驗來滿足考生們的需求，根據考生的需求從各個角度出發，針對性的設計適用性強的考試培訓資料，也就是 PMI的CAPM考試培訓資料，包括試題及答案。

最新的 CAPM CAPM 免費考試真題 (Q831-Q836):

問題 #831

A project management office manages a number of aspects including the:

- A. Assignment of project resources to best meet project objectives.
- B. Central coordination of communication management across projects.
- C. Overall risk, overall opportunity, and interdependencies among projects at the enterprise level.
- D. Project scope, schedule, cost, and quality of the products of the work packages.

答案： C

解題說明：

Section: Volume C

Explanation:

1.4.4 Project Management Office

A project management office (PMO) is a management structure that standardizes the project-related governance processes and facilitates the sharing of resources, methodologies, tools, and techniques. The responsibilities of a PMO can range from providing project management support functions to actually being responsible for the direct management of one or more projects.

There are several types of PMO structures in organizations, each varying in the degree of control and influence they have on projects within the organization, such as:

Supportive. Supportive PMOs provide a consultative role to projects by supplying templates, best practices,

training, access to information and lessons learned from other projects. This type of PMO serves as a project repository. The degree of control provided by the PMO is low.

Controlling. Controlling PMOs provide support and require compliance through various means.

Compliance may involve adopting project management frameworks or methodologies, using specific

templates, forms and tools, or conformance to governance. The degree of control provided by the PMO is moderate.

Directive. Directive PMOs take control of the projects by directly managing the projects. The degree of

control provided by the PMO is high.

The PMO integrates data and information from corporate strategic projects and evaluates how higher level strategic objectives are being fulfilled. The PMO is the natural liaison between the organization's portfolios, programs, projects, and the corporate measurement systems (e.g. balanced scorecard).

The projects supported or administered by the PMO may not be related, other than by being managed together.

The specific form, function, and structure of a PMO are dependent upon the needs of the organization that it supports.

A PMO may have the authority to act as an integral stakeholder and a key decision maker throughout the life of each project, to make recommendations, or to terminate projects or take other actions, as required, to remain aligned with the business objectives. In addition, the PMO may be involved in the selection, management, and deployment of shared or dedicated project resources.

A primary function of a PMO is to support project managers in a variety of ways which may include, but are not limited to:

Managing shared resources across all projects administered by the PMO;

Identifying and developing project management methodology, best practices, and standards;

Coaching, mentoring, training, and oversight;

Monitoring compliance with project management standards, policies, procedures, and templates by means of project audits;

Developing and managing project policies, procedures, templates, and other shared documentation

(organizational process assets);

and

Coordinating communication across projects.

Project managers and PMOs pursue different objectives and, as such, are driven by different requirements. All of these efforts are aligned with the strategic needs of the organization. Differences between the role of project managers and a PMO may include the following:

The project manager focuses on the specified project objectives, while the PMO manages major program

scope changes, which may be seen as potential opportunities to better achieve business objectives.

The project manager controls the assigned project resources to best meet project objectives, while the PMO

optimizes the use of shared organizational resources across all projects.

The project manager manages the constraints (scope, schedule, cost, quality, etc.) of the individual projects,

while the PMO manages the methodologies, standards, overall risks/opportunities, metrics, and interdependencies among projects at the enterprise level.

Funding limit reconciliation is a tool and technique used in which process?

- A. Determine Budget
- B. Control Budget
- C. Control Costs
- D. Estimate Costs

答案： A

解題說明：

Section: Volume E

Explanation:

7.3.2.5 Funding Limit Reconciliation

The expenditure of funds should be reconciled with any funding limits on the commitment of funds for the project.

A variance between the funding limits and the planned expenditures will sometimes necessitate the rescheduling of work to level out the rate of expenditures. This is accomplished by placing imposed date constraints for work into the project schedule.

Process: 7.3 Determine Budget

Definition: The process of aggregating the estimated costs of individual activities or work packages to establish an authorized cost baseline.

Key Benefit: The key benefit of this process is that it determines the cost baseline against which project performance can be monitored and controlled.

Inputs

1. Cost management plan
2. Scope baseline
3. Activity cost estimates
4. Basis of estimates
5. Project schedule
6. Resource calendars
7. Risk register
8. Agreements
9. Organizational process assets

Tools & Techniques

1. Cost aggregation
2. Reserve analysis
3. Expert judgment
4. Historical relationships
5. Funding limit reconciliation

Outputs

1. Cost baseline
2. Project funding requirements
3. Project documents updates

問題 #833

Which of the following is an example of an organizational system that is arranged based on the job being performed?

- A. Project-oriented
- B. Simple
- C. Functional
- D. Multi-divisional

答案： C

問題 #834

Which change request is an intentional activity that realigns the performance of the project work with the project management plan?

- A. Update
- B. Corrective action
- C. Defect repair
- D. Preventive action

答案： B

解題說明：

Section: Volume B

Explanation:

4.3.3.3 Change Requests

A change request is a formal proposal to modify any document, deliverable, or baseline. An approved change request will replace the associated document, deliverable, or baseline and may result in an update to other parts of the project management plan. When issues are found while project work is being performed, change requests are submitted, which may modify project policies or procedures, project scope, project cost or budget, project schedule, or project quality. Other change requests cover the needed preventive or corrective actions to forestall negative impact later in the project. Requests for a change can be direct or indirect, externally or internally initiated, and can be optional or legally/contractually mandated, and may include:

Corrective action-An intentional activity that realigns the performance of the project work with the project management plan;

Preventive action-An intentional activity that ensures the future performance of the project work is aligned with the project management plan;

Defect repair-An intentional activity to modify a nonconforming product or product component;

Updates-Changes to formally controlled project documents, plans, etc., to reflect modified or additional ideas or content.

問題 #835

A project can be defined as a:

- A. Temporary endeavor that produces repetitive outputs
- B. Permanent endeavor that produces repetitive outputs
- C. Temporary endeavor undertaken to create a unique product, service, or result
- D. Permanent endeavor undertaken to create a unique product, service, or result

答案： C

解題說明：

Section: Volume E

Explanation:

1.2 What is a Project?

A project is a temporary endeavor undertaken to create a unique product, service, or result. The temporary nature of projects indicates that a project has a definite beginning and end. The end is reached when the project's objectives have been achieved or when the project is terminated because its objectives will not or cannot be met, or when the need for the project no longer exists. A project may also be terminated if the client (customer, sponsor, or champion) wishes to terminate the project. Temporary does not necessarily mean the duration of the project is short. It refers to the project's engagement and its longevity. Temporary does not typically apply to the product, service, or result created by the project; most projects are undertaken to create a lasting outcome. For example, a project to build a national monument will create a result expected to last for centuries. Projects can also have social, economic, and environmental impacts that far outlive the projects themselves.

問題 #836

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我已經寫了很多有關它的文章，所以我為勞動兩極分化創建了一個類別，湊過去壹看，我頓時大吃壹驚，所以，如果你想參加 PMI CAPM 考試，最好利用我們 PMI CAPM 題庫資料，因為只有這樣你才能更好地準備 CAPM 考試。

確實，這是一個困難的考試，但是這也並不是說不能取得高分輕鬆通過考試，快將CAPM考古題加入購物車吧，您絕對不會後悔的，如果你想購買PMI的CAPM學習指南線上服務，那麼我們VCESoft是領先用於此目的的網站之一，本站提供最好的品質和最新的培訓資料，我們網站所提供成CAPM的所有的學習資料及其它的培訓資料都是符合成本效益的，可以在網站上享受一年的免費更新設施，所以這些培訓產品如果沒有幫助你通過考試，我們將保證退還全部購買費用。

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