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## CTAL-TM Certification Path

6 months of experience in Software development/software testing. Successful completion of the ISTQB Certified Tester Foundation level and a minimum of three years testing experience is recommended. The Intermediate Certificate may also be helpful but is not required.

## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q197-Q202):

### NEW QUESTION # 197

Your test team is in the process of completing final regression testing one week before the release date. One of your staff has just uncovered a critical defect that causes data corruption.

What should you do? [2]

- A. Update the weekly status charts and change the project status to red
- **B. Write a high priority defect and follow the escalation communication plan as defined in your test plan**
- C. Update the risks in your test plan to cover data corruption issues and update your test cases to be sure you test for this in the future
- D. Write a high priority defect and call the business stakeholders to warn them about it

**Answer: B**

Explanation:

The best action that you should take in this situation is to write a high priority defect and follow the escalation communication plan as defined in your test plan. This is because a critical defect that causes data corruption is a serious issue that can affect the quality, functionality, and reliability of the system, and it needs to be reported and resolved as soon as possible. By writing a high priority defect, you can document the details and the impact of the defect, and alert the development team and the project manager about it. By following the escalation communication plan, you can ensure that the defect is communicated to the appropriate stakeholders, such as the business sponsors, the customers, or the senior management, in a timely and effective manner, and that the necessary actions are taken to address the defect. Defect Reporting - ISTQB not-for-profit association References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Defect Reporting - ISTQB not-for-profit association

### NEW QUESTION # 198

Which of the following product risks would be most effectively addressed just by static testing? 3 credits

- A. In the delivered application, one of the countries, as specified in the requirements, has not been correctly implemented.
- B. The application takes too long to process a request for additional cover.
- C. The successful bidder may not deliver all the required functionality on time.
- **D. The test cases do not cover the key requirements.**

**Answer: D**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 199

Which of the following team roles would be most appropriate to enhance the team and why? 2 credits

- **A. A person who brings new ideas to the team**
- B. A quality assurance officer
- C. A person with the ability to complete tasks
- D. A person with in-depth technical skills

**Answer: A**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 200

You are Test Manager on a major project that is of strategic importance to your company. Your team has access to a suite of testing tools that provide support across the development life cycle and this suite of tools has been in place for the last two projects. You are concerned that the suite does not have an integrated defect management tool and have negotiated a small budget to find and implement such a tool. Your first choice is an open source tool that has been available for just over a year and appears to be popular with its users, who have found it easy to learn. The main disadvantage of the tool would be that current manual defect management processes would need to be modified to embrace use of the tool.

Which of the following would be the MAIN risk to consider in deciding whether or not to acquire the defect management tool?

SELECT ONE OPTION

- **A. The risk of not being able to achieve effective training for users of the tool to ensure they can use it effectively.**

- B. The risk of additional time and effort required to prepare and roll out a revised defect management process.
- **C. The risk of not achieving a positive Return on Investment for the tool in the short term.**
- D. The risk of not being able to integrate the tool within the existing tool suite to ensure effective interoperability across the whole suite.

**Answer: C**

#### NEW QUESTION # 201

You are managing a project that will be using a model-based testing strategy.

Which of the following is an activity that will be needed in order to implement this strategy? [1]

- **A. Select an appropriate quality standard, such as ISO 9126, to be used to guide the testing.**
- B. Create the test charters for the exploratory testing sessions.
- C. Conduct operational profiling to determine the expected usage of the system.
- D. Conduct a quality risk analysis with all affected stakeholders.

**Answer: A**

Explanation:

A model-based testing strategy is a testing strategy that uses models to represent the desired behavior and structure of the system under test, and to derive test cases, test data, test procedures, and test oracles<sup>1</sup>. A model-based testing strategy requires an activity to select an appropriate quality standard, such as ISO 9126, to be used to guide the testing. A quality standard is a set of criteria, guidelines, or characteristics that define the quality attributes of a software product, such as functionality, reliability, usability, efficiency, maintainability, and portability<sup>2</sup>. A quality standard can help to define the quality requirements, objectives, and measures for the system under test, and to evaluate the quality of the test results and the test process<sup>3</sup>. Therefore, option C is the correct answer. Option A is incorrect because conducting a quality risk analysis with all affected stakeholders is not an activity specific to a model-based testing strategy, but rather a general testing activity that can be applied to any testing strategy. A quality risk analysis is a process of identifying and assessing the quality risks that may affect the system under test, and prioritizing them based on their impact and likelihood<sup>4</sup>. Option B is incorrect because conducting operational profiling to determine the expected usage of the system is not an activity specific to a model-based testing strategy, but rather an activity related to a usage-based testing strategy. An operational profile is a statistical representation of the relative frequencies of the inputs, operations, and operating conditions of a system in its operational environment. Option D is incorrect because creating the test charters for the exploratory testing sessions is not an activity specific to a model-based testing strategy, but rather an activity related to an exploratory testing strategy. A test charter is a document that defines the scope, objective, and approach of an exploratory testing session. Reference: 1: ISTQB Glossary, Model-Based Testing 2: ISTQB Glossary, Quality Standard 3: ISTQB Advanced Level Test Manager Syllabus, Section 1.3.1 4: ISTQB Glossary, Quality Risk Analysis : ISTQB Glossary, Operational Profile : ISTQB Glossary, Test Charter : Model-Based Tester - ISTQB not-for-profit association : ISTQB Model-Based Testing Certification - ISTQB Exams Worldwide - ISTQB ... : ISTQB - ABOUT MODEL-BASED TESTER EXT. : ISTQB Certified Tester - Model-Based Tester (CT-MBT)

#### NEW QUESTION # 202

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