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### The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
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Topic 1	<ul style="list-style-type: none"> <li>• Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>• Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>• Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.</li> </ul>

## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q47-Q52):

### NEW QUESTION # 47

Which of the following best describes a business capability?

- A. It is an articulation of the relationships between business entities that make up the enterprise.
- B. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.
- C. It is a detailed description of the architectural approach to realize a particular solution.
- **D. It delineates what a business does without an explanation of how, why, or where the capability is used.**

### Answer: D

#### Explanation:

In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:

\* Definition of Business Capability:

\* Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.

\* Key Characteristics:

\* What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.

\* Independence: Business capabilities are designed to be independent of the organizational structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.

\* TOGAF References:

\* Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of the business. This helps in aligning the architecture with business strategy and objectives.

\* Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.

\* Importance:

\* Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.

\* Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.

In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

### NEW QUESTION # 48

Complete the sentence. The "Name" part of the recommended TOGAF template for Architecture Principles should \_\_\_\_\_

- A. communicate the fundamental rule
- B. explain the requirements for carrying out the principle
- C. be easy to remember
- D. highlight the business benefits

**Answer: C**

### NEW QUESTION # 49

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Establishes procedures for managing change to the new architecture.
- B. Operates the process of managing architecture requirements.
- C. Provides architectural oversight for the implementation.
- D. Conducts implementation planning for the architecture defined in previous phases.

**Answer: D**

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E: Opportunities and Solutions. Here's a detailed explanation:

Phase E: Opportunities and Solutions:

Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

Key Activities:

Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the architecture.

Transition Planning: Detailed plans for transitioning from the baseline to the target architecture are developed, ensuring that all necessary steps and resources are accounted for.

TOGAF Reference:

Phase E Deliverables: Key deliverables of this phase include the Implementation and Migration Plan, project charters, and work package descriptions.

Alignment with Business Strategy: This phase ensures that the implementation plans are aligned with the business strategy and objectives, providing a clear path for executing the architecture vision.

Benefits:

Structured Implementation: Conducting implementation planning ensures that the architecture is implemented in a structured and controlled manner, reducing risks and enhancing the likelihood of success.

Resource Allocation: It helps in efficient allocation of resources by identifying the specific projects and initiatives needed to achieve the target architecture.

In summary, Phase E of the TOGAF ADM focuses on conducting implementation planning for the architecture defined in previous phases, ensuring a structured and controlled approach to executing the architecture vision and achieving the desired business outcomes.

### NEW QUESTION # 50

Consider the following output from Phase A:

What is this an example of?

- A. Process Map
- B. Value Stream Map
- C. Organization Map

- **D. Capability Map**

**Answer: D**

Explanation:

The diagram provided illustrates a Capability Map. Here's why:

Focus on "what" the organization does: The diagram depicts various functions and activities that the organization performs, such as "Program/Human Resource Matching," "Employee Supply and Demand Mgmt," "Benefits Management," etc. These represent the capabilities of the organization, or what it is able to do.

Hierarchical structure: The capabilities are organized hierarchically, with broader functions like "HR Mgmt." encompassing more specific capabilities like "Position Advertising" and "Skills Assessment." This shows how different capabilities relate to each other and contribute to higher-level functions.

No specific process flow: Unlike a process map or value stream map, this diagram doesn't show a sequence of steps or flow of activities. It focuses on the capabilities themselves, not how they are executed

### NEW QUESTION # 51

In what TOGAF ADM phase is the information map linked to other business blueprints?

- A. Phase A
- **B. Phase B**
- C. Preliminary Phase
- D. Phase E

**Answer: B**

Explanation:

In TOGAF's Architecture Development Method (ADM), the information map is linked to other business blueprints during Phase B: Business Architecture. Phase B is focused on developing the Business Architecture, which involves creating and aligning various business architecture artifacts, such as capability maps, value streams, organizational maps, and information maps.

The information map provides an outline of the critical information needed to support the business capabilities and processes. By linking the information map with other business blueprints (like the process and capability maps), architects can ensure alignment and coherence across business architecture components.

This helps in creating a clear, unified view of how information flows and supports business operations and value creation.

\* Option B (Phase E) is incorrect because Phase E (Opportunities and Solutions) is primarily focused on identifying potential solutions and prioritizing initiatives for implementation.

\* Option C (Phase A) is incorrect as Phase A (Architecture Vision) is focused on defining the scope and vision of the overall architecture effort and gaining stakeholder agreement.

\* Option D (Preliminary Phase) is incorrect as it focuses on establishing the architecture framework and principles rather than creating detailed business blueprints.

Therefore, Phase B: Business Architecture is the correct answer, as it is the stage where the information map is integrated with other business architecture artifacts to create a cohesive business architecture.

### NEW QUESTION # 52

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