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The PMP Certification is a valuable credential for project managers who want to advance their careers or demonstrate their expertise to potential employers. According to PMI's 2020 salary survey, PMP-certified project managers earn an average of 22% more than their non-certified counterparts. In addition, the PMP certification is recognized by employers worldwide and is often a requirement for senior project management positions.

Threats:

- If you need to be authorized PMP, to keep your job or gain a promotion, make sure that you are studying for the exam that will benefit you most.
- The process can be long and demanded many who work in management fields throughout their career. This can seem difficult when they have yet to pass the test after months of preparations.
- The process of preparing for the exam can be long and demanding for many who work in project management fields throughout their career. This can seem difficult when they have yet to pass the test after a long time of preparation.
- PMP certification is not an easy task for everyone to accomplish. Successful people often feel as though if they do not pass on their first try, they are unsuccessful in some way.

PMI Project Management Professional (2025 Version) Sample Questions (Q1318-Q1323):

NEW QUESTION # 1318

The following table shows the business value created and the development effort required to implement various features in a product

Which feature should the team prioritize first? Enter the feature name in the box below

Answer:

Explanation:

NEW QUESTION # 1319

Based on the project scheduled, how much float is there for activity number 4?

- A. 4 days
- B. 0 days

Answer: A

NEW QUESTION # 1320

When a project is in its final stage, the project manager will request from the team to prepare a delivery acceptance document. What is the importance of this document to the project manager?

- A. Needed to release the team at the end of the project.
- B. Needed to close the work breakdown structure (WBS).
- C. Needed to close out the project or a phase.
- D. Needed to share it with the stakeholders.

Answer: C

NEW QUESTION # 1321

A product owner has an idea for a new product but is struggling to define the features because they are not certain of the perceived business value for each feature. What should the project manager have the delivery team do to address this issue?

- A. Develop a minimum viable product (MVP) for assessment from a select customer group.
- B. Complete a work breakdown structure (WBS) to assess the cost of each feature
- C. Commission a business analyst to research similar competitor products.
- D. Assess the product roadmap to see if there is another product that is more suitable for the build.

Answer: A

Explanation:
According to the PMBOK Guide, when using an agile approach, the project manager needs to deliver value early and often by creating and testing increments of the product, service, or result that are potentially releasable1. A minimum viable product (MVP) is a version of the product that has enough features to satisfy the initial needs of the customers and stakeholders, and to provide feedback for future development2. By developing an MVP for assessment from a select customer group, the project manager can address the issue of the product owner's uncertainty about the business value of each feature, as well as validate the product vision, test the assumptions, and reduce the risks2. The other options are not appropriate, as they do not reflect the agile mindset and principles. Assessing the product roadmap, commissioning a business analyst, or completing a WBS are all possible actions that could be taken in a predictive or waterfall approach, where the product features are defined and fixed upfront. However, in an agile approach, the product features are emergent and adaptive, and the project manager should collaborate with the customer and the team to deliver the best possible product3. References:
* 1: PMBOK Guide, 6th edition, page 18
* 2: PMBOK Guide, 6th edition, page 158
* 3: PMBOK Guide, 6th edition, page 156

NEW QUESTION # 1322

A project team must implement a solution to replace a company's legacy system by adding new modules to newly deployed software. A Stakeholder recommends another product that has better functionality than the deployed software.
What should the project manager do to resolve this?

- A. Create a project charter to document ideas and suggestions
- B. Work with stakeholders to assess and map the key benefits and outcomes.
- C. Review lessons learned from previous projects to determine better stakeholder Engagement guidelines
- D. Ask vendors to provide quotes tor both implementations.

Answer: B

NEW QUESTION # 1323

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