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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q22-Q27):

NEW QUESTION # 22

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Develop minimalist processes with tailoring guidelines
- B. Gain acceptance of component offices delivered in tranches
- C. Address culture changes through targeted communications
- **D. Build a vision and Business Case**

Answer: D

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic

clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 23

What is used to measure the success of a P3O?

- **A. Key Performance Indicators**
- B. P3O Value Matrix
- C. Principles for extracting value
- D. Complexity modelling

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that Key Performance Indicators (KPIs) are used to measure the success of a P3O. Section 7.3.1 states, "Key Performance Indicators are employed to measure the success of a P3O, assessing its contribution to strategic objectives, risk balance, and benefits realization." This differs from value extraction principles (A), the P3O Value Matrix (B), which aids design, or complexity modelling (D), which analyzes systems. The 2013 edition highlights KPIs as a quantitative tool to evaluate P3O effectiveness, ensuring accountability and continuous improvement. This supports organizational decision-making and justification.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 24

Which is a purpose of the Head of P3O role?

- **A. Ensure alignment with wider policy and strategic initiatives**
- B. Ensure the organization carries out the role of 'Informed Customer'
- C. Facilitate the development of an optimized portfolio
- D. Provide a consultancy service to Programme and Project Managers

Answer: A

Explanation:

The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.

Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

NEW QUESTION # 25

Which is a benefit of the portfolio prioritization and optimization technique?

- **A. Supports senior management investment decisions by aligning programmes to strategy**
- B. Highlights programme issues requiring intervention
- C. Provides resource capacity to the portfolio when required
- D. Documents repeatable processes enabling increased PPM maturity

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states, "This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing

capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.
Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 26

Which is a characteristic of the Vision Statement?

- A. Defines how to deliver the P3O model
- **B. Links the P3O model to achievement of business goals**
- C. Documents detailed processes for the P3O
- D. Describes the current state

Answer: B

Explanation:

The P3O Foundation (2013) manual defines the Vision Statement as linking the P3O model to business goals. Section 4.3.2 states, "The Vision Statement articulates the future state of the P3O and links it directly to the achievement of the organization's business goals, providing a strategic foundation for implementation." This differs from describing the current state (A), which is part of the baseline assessment, defining delivery methods (B), which is the Blueprint's role, or documenting processes (D), which occurs later. The 2013 edition emphasizes this strategic linkage to ensure alignment with organizational objectives, guiding the P3O's development. This focus supports effective change management and resource allocation.
Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

NEW QUESTION # 27

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