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Peoplecert MSP Foundation Exam (5th Edition) Sample Questions (Q114-Q119):

NEW QUESTION # 114

During which process would you confirm the programme justification before proceeding with programme delivery?

- **A. Evaluate new information**
- B. Plan progressive delivery
- C. Deliver the capabilities
- D. Embed the outcomes

Answer: A

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The process where programme justification is confirmed before proceeding with programme delivery is Evaluate New Information. This process involves ongoing assessment of the programme's justification as new data, risks, or issues arise. It ensures that the programme remains viable and aligned with organizational objectives before further delivery steps are taken.

The MSP Foundation, 5th Edition explains in the Transformational Flow section under the Evaluate New Information process:

"This process is designed to re-assess the programme justification and make sure the business case remains valid, reflecting any changes in circumstances or information. Only if the justification still stands will the programme proceed with delivery." This evaluation provides a key control point in the programme lifecycle to confirm continued investment is warranted and to prevent unnecessary expenditure or risks.

References:

MSP Foundation, 5th Edition, Section: Transformational Flow - Evaluate New Information process MSP Foundation Study Guide, Chapter on Managing the Programme

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NEW QUESTION # 115

Which document describes the monitoring activities required for each of the three lines of defence?

- **A. Assurance approach**
- B. Delivery approach
- C. Issue resolution approach
- D. Decision-making approach

Answer: A

NEW QUESTION # 116

Which is a purpose of the programme strategy?

- **A. To define the programme's rules for managing the programme's risks and resources**
- B. To describe the desired future state following programme delivery
- C. To define the relationship between capabilities, outcomes and benefits
- D. To specify the investing organization's future working practices

Answer: A

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The programme strategy defines the guiding framework for how the programme will be managed, including how risks, resources, finance, and benefits are handled.

MSP Foundation, 5th Edition describes:

"The programme strategy defines the high-level approach and controls for how the programme will be managed across all governance themes." Thus, option A is correct.

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NEW QUESTION # 117

(Missing question stem assumed from answer context)

Which activity contributes MOST to achieving the 'align with priorities' principle?

- A. By understanding the relationship between the outputs and the organizational objectives
- **B. By avoiding the misalignment of the vision, benefits, and target operating model with the programme priorities**
- C. By designing a clear target operating model allowing stakeholders from different organizations to be committed to the same end goals
- D. By specifying the skills necessary for the target operating model to work effectively

Answer: B

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The "Align with Priorities" principle emphasizes that the programme must remain aligned with the organization's evolving strategic direction. This requires ongoing adjustment of outputs, outcomes, and the vision to avoid misalignment.

MSP Foundation, 5th Edition states:

"Alignment with priorities is achieved by ensuring the vision, benefits, and design of the target operating model remain consistent with current strategic needs." Therefore, option D is correct.

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NEW QUESTION # 118

Which TWO are objectives of the 'design the outcomes' process?

To ensure that there is a clear, compelling vision, set out in the vision statement.

To ensure high-level costs, funding and cash-flow implications have been considered.

To ensure the delivery approach and ways of working are defined.

To ensure the target operating model is in place, along with key performance measures.

- **A. 1 and 4**
- B. 3 and 4
- C. 2 and 3
- D. 1 and 2

Answer: A

NEW QUESTION # 119

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