

CAPM - Updated Certified Associate in Project Management (CAPM) Exam Test



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Which candidate knowledge the exam will verify

The CAPM Certification Exam will verify that the successful candidate has important knowledge related to principles and terminology of A Guide to the Project Management Body of Knowledge (PMBOK Guide).

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Career Benefits

After earning the PMI Certified Associate in Project Management (CAPM) certification, the candidates can work as Consultants, Business Analysts, Project Engineers, Project Coordinators, Project Administrators, or Project Managers, among other positions. This certificate is considered one of the highest paying options with a median annual salary of \$101,103. However, the real remuneration varies depending on the specific job role and experience of a professional.

Prerequisites

The PMI CAPM certification exam is intended for those professionals who are interested in or just starting a career in the project management domain. It is also intended for the members of project teams who would like to validate their project management expertise. This test also suits the individuals who do not possess project management experience but are interested in this professional sphere.

To be eligible for the PMI CAPM Certification, the candidates need to have a high school diploma or its global equivalent and must satisfy the educational requirement, which is 23 hours of project management education completed by the time of sitting for the exam. The course offered by the vendor, Project Management Basics, fulfills this educational prerequisite.

PMI Certified Associate in Project Management (CAPM) Sample Questions (Q825-Q830):

NEW QUESTION # 825

Which schedule development technique modifies the project schedule to account for limited resources?

- A. Rolling wave planning
- B. Human resource planning
- C. Fast tracking
- D. **Critical chain method**

Answer: D

Explanation:

Section: Volume E

Explanation:

6.6.2.3 Critical Chain Method

The critical chain method (CCM) is a schedule method that allows the project team to place buffers on any project schedule path to account for limited resources and project uncertainties. It is developed from the critical path method approach and considers the effects of resource allocation, resource optimization, resource leveling, and activity duration uncertainty on the critical path determined using the critical path method. To do so, the critical chain method introduces the concept of buffers and buffer management. The critical chain method uses activities with durations that do not include safety margins, logical relationships, and resource availability with statistically determined buffers composed of the aggregated safety margins of activities at specified points on the project schedule path to account for limited resources and project uncertainties. The resource-constrained critical path is known as the critical chain.

NEW QUESTION # 826

Which of the following is an example of schedule compression?

- A. Lead and lag adjusting
- B. **Crashing**
- C. Resource leveling
- D. Activity sequencing

Answer: B

NEW QUESTION # 827

Which is the appropriate tool to identify the possible correlation between two elements in a process?

- A. Control charts
- B. Histogram
- C. Cause-and-effect diagram
- D. **Scatter diagram**

Answer: D

NEW QUESTION # 828

The ways in which the roles and responsibilities, reporting relationships, and staffing management will be addressed and structured within a project is described in the:

- A. Multi-criteria decision analysis.
- B. Personnel assessment tools,
- C. Activity resource requirements.
- D. **Human resource management plan.**

Answer: D

Explanation:

Section: Volume A

Explanation:

9.1.3.1 Human Resource Management Plan

The human resource management plan, a part of the project management plan, provides guidance on how project human resources should be defined, staffed, managed, and eventually released. The human resource management plan and any subsequent revisions are also inputs into the Develop Project Management Plan process.

Process: 9.1 Plan Human Resource Management

Definition: The process of identifying and documenting project roles, responsibilities, required skills, reporting relationships, and creating a staffing management plan.

Key Benefit: The key benefit of this process is that it establishes project roles and responsibilities, project organization charts, and the staffing management plan including the timetable for staff acquisition and release.

Inputs

1. Project management plan
2. Activity resource requirements
3. Enterprise environmental factors
4. Organizational process assets

Tools & Techniques

1. Organization charts and position descriptions
2. Networking
3. Organizational theory
4. Expert judgment
5. Meetings

Outputs

1. Human resource management plan

NEW QUESTION # 829

Based on the following metrics: EV= \$20,000, AC= \$22,000, and PV= \$28,000, what is the project CV?

- A. 0
- **B. 1**
- C. 2
- D. 3

Answer: B

NEW QUESTION # 830

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