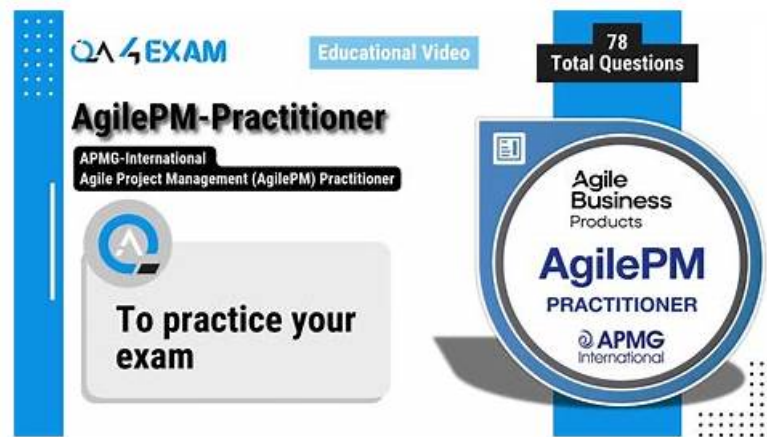


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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 2	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 3	<ul style="list-style-type: none"> • Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 4	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

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APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q89-Q94):

NEW QUESTION # 89

Answer the following questions about the contents of the DSDM products.

Each of the following questions includes true statements about the project but only two statements are appropriate entries for the DSDM product identified.

Remember to limit your answers to the number of selections requested in each question.

Which 2 statements represent appropriate entries for the Business Case?

- A. Market research shows that the number of coffee shop patrons taking legal action against retailers has increased by 200% over the past two years.
- B. A list of high-level functional and non-functional requirements that the project should meet written as User Stories.
- C. Coffee shops that sell Fairtrade products and alcohol from local breweries out perform other coffee shops in the market.
- D. The Sales Manager has calculated that the new coffee shop insurance product will increase revenues by 10% each week.
- E. The Sales Manager has been asked to produce a report within the next two days showing the number of generic insurance policies sold to coffee shops over the past three years.

Answer: A,D

Explanation:

For the XAN Insurance Company Web Project and considering the Agile Project Management approach, particularly the Dynamic Systems Development Method (DSDM) framework which emphasizes business value and active user involvement, the Business Case should justify the project in terms of cost, benefit, and risk.

Selected Statements for the Business Case:

D). The Sales Manager has calculated that the new coffee shop insurance product will increase revenues by 10% each week.

E). Market research shows that the number of coffee shop patrons taking legal action against retailers has increased by 200% over the past two years.

D). This statement provides a clear financial projection for the benefits of the project, which is a critical component of a Business Case. It quantifies the expected revenue increase, offering a tangible benefit to justify the project investment.

E). This statement outlines a market trend that necessitates the project, highlighting the increased demand for insurance due to rising legal actions against coffee shops. It underscores the relevance and timeliness of the project, adding to the justification for undertaking the project.

Why Other Statements Are Excluded:

A). While high-level functional and non-functional requirements are essential for project planning, they typically belong in project requirements documentation or the Project Brief, rather than the Business Case.

B). This statement provides market insight but does not directly justify the project from a cost-benefit-risk perspective. The relevance of selling Fairtrade products and alcohol to the insurance product project is tangential.

C). The request for a report on past sales provides background information but does not in itself justify the project investment. It might be used to inform the Business Case but is not a direct component of it.

NEW QUESTION # 90

Answer the following question about the agile change practices that are being used by the Change Manager.

Column 1 lists statements made by the change team. For each statement in Column 1, select from Column 2 the relevant agile change practice being used.

Each selection from Column 2 can be used once, more than once or not at all.

Column 1

* A new company logo, which maintains features of the existing UniCo logo, but also represents expertise in innovative solutions and mobile applications, is needed as a high priority for the rebranding of UniCo.

* Next time we work with the Sales Team we will need to schedule the fast-track training of the Sales staff more carefully

as taking a member of staff away from the sales work caused operational issues.

3. Gaining access rights to make amendments to UniCo's new finance system is currently causing issues and holding up the updates to enable the system to work with the new processes.

* The company procedures for delivering large-scale computer systems will need to be revised to reflect the new processes for mobile applications, taking an estimated 60 days of effort.

Column 2			
A.	Stand-Ups		
B.	Retrospectives		
C.	Change Backlog		

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Answer:

Explanation:

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Explanation:

Column 1 & Matches from Column 2

* A new company logo, which maintains features of the existing UniCo logo, but also represents expertise in innovative solutions and mobile applications, is needed as a high priority for the rebranding of UniCo. Answer: C (Change Backlog) Explanation:

* This represents a prioritized task to meet a strategic goal (rebranding). Such items are typically tracked and managed in a Change Backlog in Agile practices, enabling the team to prioritize and focus on delivering value.

* Next time we work with the Sales Team, we will need to schedule the fast-track training of the Sales staff more carefully, as taking a member of staff away from the sales work caused operational issues. Answer: B (Retrospectives) Explanation:

* The statement reflects a learning from past actions to improve future efforts, which is the essence of a Retrospective in Agile.

Retrospectives are designed to reflect on what went well, what didn't, and what can be improved.

* Gaining access rights to make amendments to UniCo's new finance system is currently causing issues and holding up the updates to enable the system to work with the new processes. Answer: A (Stand-Ups) Explanation:

* This statement describes a blocker or impediment being identified. Stand-Ups are daily meetings where team members discuss progress, share updates, and raise blockers for resolution.

* The company procedures for delivering large-scale computer systems will need to be revised to reflect the new processes for mobile applications, taking an estimated 60 days of effort. Answer: C (Change Backlog) Explanation:

* Revising procedures is a substantial task that needs to be prioritized and tracked. This is managed through the Change Backlog where such larger initiatives are broken into smaller deliverables and scheduled appropriately.

Final Answer Table

Column 1 (Statement)

Column 2 (Answer)

1.

C (Change Backlog)

2.

B (Retrospectives)

3.

A (Stand-Ups)

4.

C (Change Backlog)

Explanation Based on Agile Practices

* Change Backlog: Used to manage prioritized tasks and ensure alignment with business goals.

* Retrospectives: Provide a mechanism for teams to reflect on their work and identify improvements.

* Stand-Ups: Help highlight blockers and ensure continuous progress in iterative cycles.

NEW QUESTION # 91

Which 2 actions demonstrate connectivity?

- A. Create a central area on the UniCo internal shared work system for the Change Programme to collaborate and comment on the materials.
- B. Send the plans of the new office layout to the Selco staff showing them where each individual will be located.
- C. Arrange a number of briefing sessions for Customer Services staff, over lunch times and in a comfortable setting.
- D. Make short videos available showing how customer service teams from other companies effectively provide services for these types of offerings.
- E. Ask the senior leadership to provide examples of other companies undertaking, and successfully overcoming, similar challenges.

Answer: A,C

Explanation:

Comprehensive and Detailed Step-by-Step Explanation

Understanding Connectivity in Change Management

Connectivity refers to fostering a sense of shared purpose, collaboration, and strong communication between all stakeholders.

Actions demonstrating connectivity help stakeholders feel linked to the broader change initiative, ensuring smooth transitions and alignment of efforts.

Option Analysis

* A. Arrange a number of briefing sessions for Customer Services staff, over lunch times and in a comfortable setting

* This action directly supports connectivity by fostering open discussions, improving communication, and ensuring that staff have a platform to interact and share ideas in a comfortable environment.

* Correct.

* B. Make short videos available showing how customer service teams from other companies effectively provide services for these types of offerings

* While informative, this action focuses more on education and benchmarking than on fostering connections or interaction between team members.

* Incorrect.

* C. Create a central area on the UniCo internal shared work system for the Change Programme to collaborate and comment on the materials

* This promotes connectivity by creating a space where staff can interact, share feedback, and collaborate on the change initiative. A shared workspace enhances team alignment and communication.

* Correct.

* D. Ask the senior leadership to provide examples of other companies undertaking, and successfully overcoming, similar challenges
* This action primarily addresses leadership engagement and inspiration rather than connectivity among team members. It does not involve active collaboration or interaction.

* Incorrect.

* E. Send the plans of the new office layout to the Selco staff showing them where each individual will be located

* While this action communicates logistical details, it does not create opportunities for connection or collaboration between stakeholders.

* Incorrect.

Why A and C are the Correct Answers (Scenario Alignment)

Both actions emphasize interaction and collaboration among stakeholders:

* A: Encourages personal interaction in an informal setting, promoting open dialogue and better connections.

* C: Provides a digital platform for collaboration, ensuring all stakeholders remain connected and informed.

References (AgilePM and Scenario Alignment):

* AgilePM Handbook, Chapter 6: Collaboration and Communication in Change Management.

* UniCo Scenario: "Staff need to work collaboratively to develop the new attitudes and capabilities required to succeed in the mobile applications market."

* Agile Business Consortium - Creating Collaborative Workspaces for Change.

NEW QUESTION # 92

Which 2 statements explain why the Architecture Angels' Marketing Director would be an appropriate Business Visionary?

- A. Is a friend of the Architecture Angels' Chief Executive.
- B. As a Director, will ensure that the project is NOT driven by the cost-consciousness of the Finance Director in the role of Business Sponsor.
- C. Has a passion for old buildings and can see the potential for business opportunity.
- D. Is one of the original four founders of the company.
- E. Is fully committed to changing the company's strategic direction to include hotel renovation.

Answer: C,E

Explanation:

The two statements that explain why the Architecture Angels' Marketing Director would be an appropriate Business Visionary are:

*B. Is fully committed to changing the company's strategic direction to include hotel renovation. This shows that the Marketing Director is aligned with the project's goals and is invested in its success.

*E. Has a passion for old buildings and can see the potential for business opportunity. This passion and vision are key characteristics of a Business Visionary, who is responsible for guiding the project towards delivering value for the business.

NEW QUESTION # 93

For cognitive learning, which is the BEST example of providing ' learning feedback ' ?

- A. Discussion at the learners ' next annual performance reviews.
- B. Giving supervisor feedback on return to work.
- C. Testing before and after learning.
- D. Reviewing learners' ideas in a group discussion.

Answer: D

NEW QUESTION # 94

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