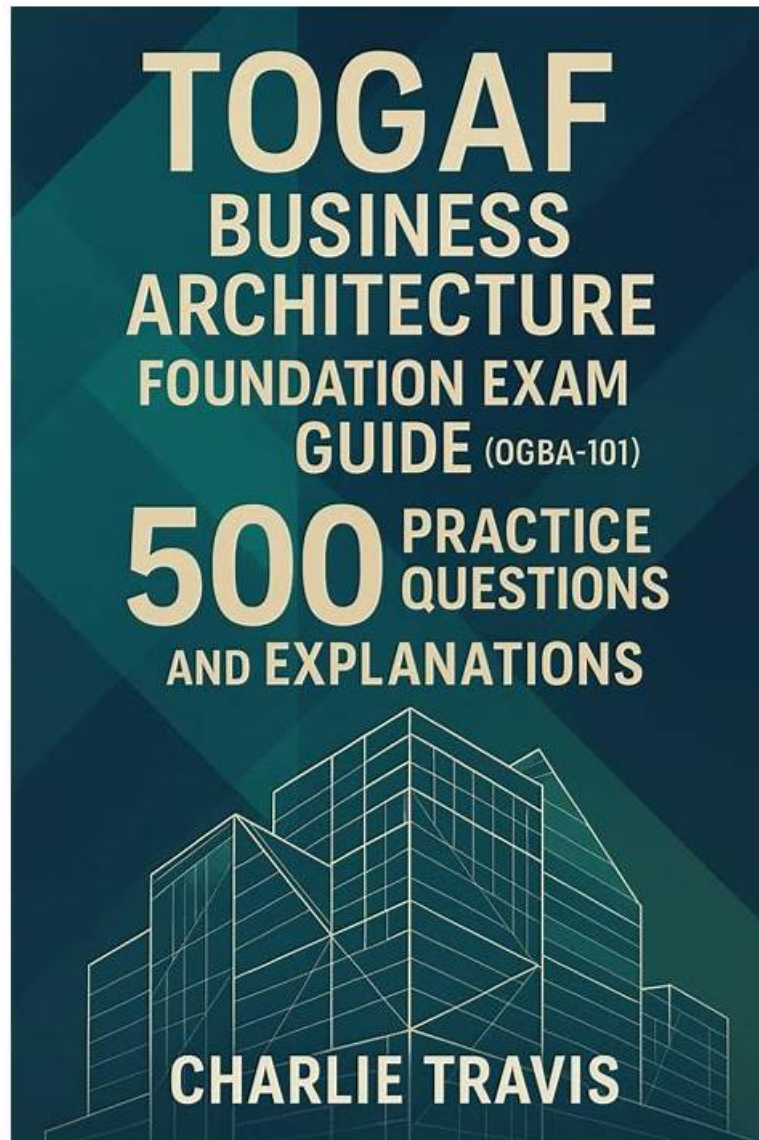


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### The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 Exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.</li></ul>
Topic 6	<ul style="list-style-type: none"><li>Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.</li></ul>

### The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q88-Q93):

#### NEW QUESTION # 88

Refer to the table below:

Which ADM Phase(s) does this describe?

- A. Phase E
- B. Preliminary Phase
- C. Phase B
- D. Phase B, C and D

**Answer: D**

Explanation:

The table describes the steps involved in Phase B (Business Architecture), Phase C (Information Systems Architectures), and Phase D (Technology Architecture) of the TOGAF ADM5. These phases are responsible for developing the target architectures for each domain and identifying the gaps between the baseline and target architectures. The table shows the outputs and outcomes of each phase, as well as the essential knowledge required for each phase.

The table describes the iterative cycle of defining requirements, identifying gaps, and creating solutions that occurs throughout the architecture development phases of the TOGAF ADM. This cycle is most prominent in:

\* Phase B (Business Architecture):

\* Develop the Business Architecture, identifying gaps between the baseline and desired business capabilities, processes, and information flows.

- \* Define work packages to address these gaps and realize the target business architecture.
- \* Phase C (Information Systems Architectures):
- \* Develop the Data and Application Architectures to support the Business Architecture.
- \* Identify gaps between the baseline and target information systems architectures.
- \* Define work packages to address these gaps and realize the target data and application architectures.
- \* Phase D (Technology Architecture):
- \* Develop the Technology Architecture to support the Data and Application Architectures.
- \* Identify gaps between the baseline and target technology architectures.
- \* Define work packages to address these gaps and realize the target technology architecture.

#### NEW QUESTION # 89

Consider the following example value stream:

□ Which of the following statements is most correct?

- A. The value stream consists of five sequential subprocesses.
- B. The value stream is decomposed into five sequential events.
- C. The value stream is decomposed into five value stream stages
- D. The value stream is mapped to five subsidiary value streams.

**Answer: C**

Explanation:

According to the TOGAF Series Guide to Value Streams (Version 1), a value stream stage is defined as "a distinct part of a value stream that represents a group of activities contributing to an overall result" 5. A value stream stage can be expressed as a noun phrase that indicates what outcome or state is achieved by completing the stage5. For example, some possible value stream stages are "Product Ordered", "Payment Processed", or "Customer Satisfied". The example value stream shows how an online retailer creates and delivers value for its customers by performing five value stream stages: "Acquire Retail Product", "Advertise Channels", "Display Products", "Enable Selection", "Process Payment", and "Deliver Product(s)" 5. Therefore, the value stream is decomposed into five value stream stages.

#### NEW QUESTION # 90

Which of the following best describes the relationship between business models and business architecture?

- A. Business models are useful for impact analysis, however Business Architecture is needed for scenario analysis.
- B. Business model development is a prerequisite for a Business Architecture development.
- C. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- D. Business Architecture articulates the different perspectives and impacts of the business model.

**Answer: D**

Explanation:

The relationship between business models and business architecture in TOGAF can be described as follows:

Business Models:

Definition: Business models describe how an organization creates, delivers, and captures value. They provide a high-level overview of the business, including elements such as value propositions, customer segments, channels, and revenue streams.

Purpose: Business models are used to understand and analyze the core elements of the business and how they interact to create value.

Business Architecture:

Definition: Business architecture provides a detailed view of the business, including its structure, capabilities, processes, and information. It articulates how the business operates and supports the business model.

Purpose: Business architecture translates the high-level view of the business model into detailed architectural views and artifacts. It ensures that the architecture aligns with the business strategy and supports the execution of the business model.

Relationship:

Articulation of Perspectives: Business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model. This includes defining the necessary capabilities, processes, and organizational structures.

Alignment and Execution: Business architecture ensures that the architecture aligns with the business model and supports its execution. It translates the strategic intent of the business model into actionable and implementable architectural components.

TOGAF Reference:

Phase B: Business Architecture: This phase involves developing a detailed business architecture that aligns with and supports the business model. It includes identifying and defining business capabilities, processes, and organizational structures.

Strategic Planning: TOGAF emphasizes the importance of aligning business architecture with business strategy and models to ensure that the architecture supports the overall business goals.

Benefits:

Comprehensive Understanding: By articulating the different perspectives and impacts of the business model, business architecture provides a comprehensive understanding of how the business operates and delivers value.

Strategic Alignment: Ensures that the architecture is aligned with the business strategy and supports the execution of the business model, leading to better business outcomes.

In summary, business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model, ensuring alignment and effective execution of the business strategy.

### NEW QUESTION # 91

Which of the following describes how business models are used within the TOGAF standard?

- A. To identify, classify, and mitigate risks to the business.
- B. To document the factors impacting the business migration plan.
- **C. To help formulate architecture and business principles.**
- D. To tailor the enterprise architecture for the business.

**Answer: C**

Explanation:

Business models are used within the TOGAF standard to help formulate architecture and business principles<sup>4</sup>. A business model describes how an organization creates, delivers, and captures value for its stakeholders<sup>4</sup>. A business model can help to define the strategic direction, goals, and objectives of the organization, which can then inform the development of architecture and business principles that guide the design and evolution of the enterprise architecture.

### NEW QUESTION # 92

Consider the following Business Capability Example:

□ Which of the following are A and C?

- A. Actors, Actions.
- B. Who. What.
- C. Organization. Data.
- **D. Roles, Information.**

**Answer: D**

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"<sup>5</sup>. A business capability can be decomposed into four elements: roles, information, processes, and technology<sup>5</sup>. In the given example, A represents roles and C represents information.

In the context provided in the image, 'A' refers to the roles involved in the recruitment management process, which in this case is the 'User: Recruiter' and the 'Stakeholders: Manager, Candidate Employee'. 'C' refers to the information or data aspects of the process, which includes 'Candidate/Applicant Details', 'Position Descriptions', 'Recruitment Agency Data', and 'Industry Standard Role Definitions'. Thus, 'A' corresponds to 'Roles' and 'C' to 'Information'.

<https://pubs.opengroup.org/pocket-guides/togaf-pocket-guide/main/chap04.html>

### NEW QUESTION # 93

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