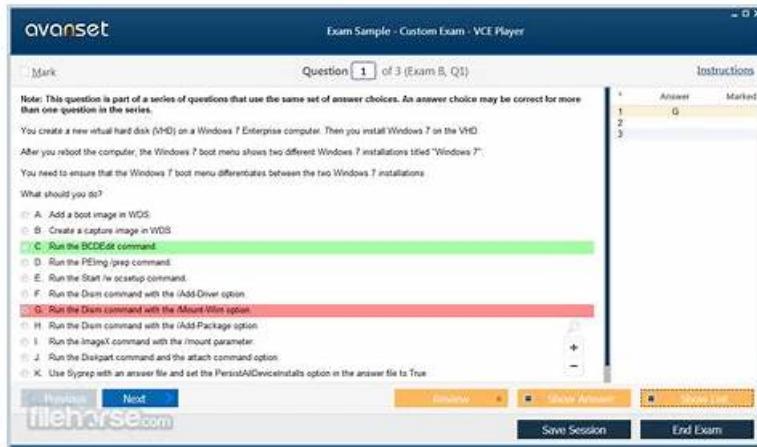


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PRINCE2 Practitioner Exam Sample Questions (Q46-Q51):

NEW QUESTION # 46

HOTSPOT

Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for

monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. Whilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits Ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar. It has yet to be decided which of the photographers to use.

Using the additional information provided for this question in the Scenario Booklet, answer the following question.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Answer:

Explanation:

NEW QUESTION # 47

Extract from the Project Product Description (with errors)

Which 2 statements apply to the Customer's quality expectations section?

- A. Delete entry 18 because standards should NOT be shown here.
- B. Delete entry 20 because this is an expected benefit and should be recorded in the Business Case.
- C. Delete entry 17 because this is beyond the scope of this project.
- D. Delete entry 16 because this should be shown on the Product Description for the photos.
- E. Delete entry 19 because this should appear in the Product Description for the calendar and not the Project Product Description.

Answer: B,C

NEW QUESTION # 48

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Which 2 statements should be recorded under the Timing of risk management activities heading?

- A. When authorizing a stage, the Project Board will check that the exposure to risk is still acceptable.
- B. The Project Board should hold monthly meetings to review project progress.
- C. During stage 4, the selected service provider will manage any risks to their Business Case and report these to the Project Manager on a weekly basis.
- D. When closing a project, the follow-on action recommendations should be updated with any risks relating to the realization of benefits after the outsourced services go live.
- E. Any new risks identified during product development should be reported to the Project Manager by the Team Manager when delivering the completed Work Package.

Answer: A,B

NEW QUESTION # 49

Project Scenario

Calendar Project (Note: The companies and people within the scenario are fictional.) There has been a reduction in the number of orders at the MNO Manufacturing Company due in part to the increased marketing activities of its competitors. To help counter this, the company has decided to create a promotional calendar for next year for all its current and prospective customers. The end product of this project will be a prepared calendar pack, ready for printing. The design of the calendar will be similar to one sent out previously, and must reflect the company image as described in the existing corporate branding standards. Another project is currently producing a new company logo which is to be printed on each page of the promotional calendar. The prepared calendar pack will consist of:

* Design for each month - correctly showing all public holidays and new company logo

- * Selected photographs- 12 professionally-produced photographs, showing different members of staff
- * Selected paper and selected envelope - for printing and mailing the calendar
- * Chosen label design - a competition to design a label will be held as part of this project
- * List of customers - names and addresses of customers to whom the calendar will be sent.

The project is currently in initiation and will have two further stages:

Stage 2 will include the activities to:

- * Create the customer list using information from the Accounts and Marketing departments
- * Confirm compliance with the Data Protection Legislation
- * Create a design for each month - this will be done by the internal creative team
- * Select and appoint a professional photographer
- * Gather photograph design ideas from previous project and agree photographic session schedule
- * Prepare a production cost forecast
- * Select paper and envelope.

Stage 3 will include the activities to:

- * Produce and select the professionally-taken photographs
- * Hold the label design competition and choose the label design
- * Assemble the prepared calendar pack.

A production cost forecast, based on the options and costs for the paper, envelope, printing and marketing of the calendar is to be produced in stage 2. However, the actual production and distribution of the calendars is not within the scope of the project. The product cost forecast will be reviewed by the Project Board to determine whether the project should continue.

It is now 05 October and the prepared calendar pack must be delivered to the print company by 30 November, to enable printing and distribution of the calendar in time for Christmas. The cost of the activities to develop the specialist products and the cost of the project management activities are estimated to be £20,000. There is a project time tolerance of +1 week /-2 weeks and a project cost tolerance of +£6,000 / -£6,000. A change budget of £500 has been allocated but there is no risk budget.

At the end of initiation there is +1 week 1-2 weeks time tolerance for this project. Which statement is true?

- A. The Stage Plan for stage 2 could create some additional project time tolerance by allowing no time tolerance in Team Plans.
- B. There can be no time tolerances for any of the stages.
- C. Additional time tolerance for the project could be found by adding extra resources without affecting other tolerances.
- D. All of the project level time tolerance can be allocated to stage 2.

Answer: D

NEW QUESTION # 50

Which product should show that the staff photo sessions were disruptive to the Engineering Department as they had been scheduled during peak work times without consultation with the Engineering Manager?

- A. Follow-on action recommendations
- B. Risk Register
- C. Lessons Report
- D. Project closure notification

Answer: C

NEW QUESTION # 51

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