

# Valid Study CAPM Questions & CAPM Real Exam Answers

## CAPM Practice Exam 150 Questions with 100% Correct Answers | Latest Version 2024 | Verified

1. The process of establishing clear and achievable objectives, measuring their achievement, and adjusting performance in accordance with the results of the measurement is called: - ✓✓ Management by Objectives
2. During the full life cycle of the project, a plot of the project's expected expenditures will usually follow a characteristic S curve. This indicates that: - ✓✓ The bulk of the project budget will be spent in the execution phase
3. In which project lifecycle phase would you expect to have the greatest influence on overall project cost? - ✓✓ Concept
4. Requirement is - - ✓✓ Quantified and documented needs of stakeholders, customer, and sponsor
5. TQM is - - ✓✓ Total Quality Management: A common approach to implementing a quality improvement program
6. Which describes Management Information Systems? - ✓✓ Software that an enterprise uses to support business and administrative operations
7. The type of planning that is equated with more specific data or is detailed in nature is called: - ✓✓ Tactical
8. What are the different types of costs in Microsoft Project? - ✓✓ Fixed Cost, Cost Per Use, Standard Cost, Overtime Cost
9. What is the name of PMI's Organization maturity model for project management? - ✓✓ OPM3

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**There are 13 main subject areas covered in the CAPM certification exam. The candidates are strongly recommended to develop a good understanding of all these topics before attempting the test. The highlights of these domains are provided below:**

- **Project Environment (6%)**

The second topic covers the identification of the assets and functions that can have an impact on the outcomes of a project.

The next subsection focuses on distinguishing different organizational systems. This is followed by a comprehensive understanding of the purposes and activities of the PMO (Project Management Office). The last subtopic involves recognizing the hierarchy of portfolios, projects, and programs.

- **Management of Project Risk (8%)**

The eleventh subject area addresses 7 processes in project management in the knowledge area of project risk management, including the techniques, tools, inputs, and outputs in the mentioned processes, and key documents in the management of project risks. Other subtopics tackle performing calculations of simple risks and knowing when there is risk-based adjustment demand as a result of the project environment and how this happens.

- **Management of Project Resource (8%)**

This part explores 3 processes in project management. They are about the management of project quality, techniques/tools/inputs/outputs in the processes, approaches to and reasons for adaptation of quality management in various project environments, as well as quality tools & approaches for improvements.

- **Management of Project Procurement (4%)**

The twelfth domain of the CAPM certification test covers 3 processes in the knowledge area of project procurement management, including the techniques, tools, inputs, and outputs in 3 processes. Other subtopics are connected with tailoring considerations and key concepts for the management of project procurements with emerging practices and trends, as well as different types of agreements, methods for source selection, and contracts.

- **Roles of a Project Manager (7%)**

The third domain is about identifying the project manager's primary functions. This is followed by the sphere of influence of a project manager. The third feature is the identification of the major elements in the PMI triangle. The last knowledge area covers clarifying the differences in leadership and management.

- **Management of Project Integration (9%)**

The first subsection of the fourth section of the PMI CAPM exam focuses on managing the individuals' knowledge areas in project integration by understanding 7 processes in project management. They are further discussed in the next section covering the tools, techniques, inputs, and outputs within the processes. The next subtopic features a project manager's role in the management of project integration and the purpose of managing project integration. The fourth subdomain concentrates on identifying the concepts and procedures with relation to the management of project change. In the fifth subtheme, the candidates should demonstrate that they are capable of recognizing key documents and identifying tailoring conditions for managing project integration. The sixth part is all about the knowledge management and project integration methods.

- **Management of Project Schedule (9%)**

The sixth domain contains four subsections. The first one comes with 6 processes in the project schedule management knowledge area. This is followed by the techniques, tools, inputs, and outputs in 6 processes. The next part is on solving simple problems in network diagrams and performing calculations in basic scheduling. The last subtopic focuses on Agile environments or adaptive environment considerations in the management of project schedules.

- **Management of Project Costs (8%)**

The areas addressed in the seventh module are 4 processes in project management. This also captures management of project cost, techniques, tools, inputs, and outputs in the processes mentioned, key concepts, methods in earned value, as well as basic forecasting in management of project cost.

PMI CAPM Certification is an important step in your career as a project management professional. It is a great way to gain a solid understanding of the fundamental principles of project management and to demonstrate your commitment to the field. Certified Associate in Project Management (CAPM) certification can help you stand out in a competitive job market and open up new opportunities for career advancement.

The CAPM certification exam covers a wide range of project management topics including project integration management, project scope management, project schedule management, project cost management, project quality management, project resource management, project communication management, project risk management, and project procurement management. CAPM exam consists of 150 multiple-choice questions and must be completed within three hours. To be eligible for the CAPM certification, candidates must have a secondary degree (high school diploma or equivalent) and have completed 23 hours of project management education or have at least 1,500 hours of professional experience on a project team.

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### PMI Certified Associate in Project Management (CAPM) Sample Questions (Q519-Q524):

#### NEW QUESTION # 519

Drag and Drop Question

Drag the five stages of team development on the left onto the blocks on the right to place them in sequential order.

**Answer:**

Explanation:

#### NEW QUESTION # 520

Which is the correct formula for calculating expected activity cost for three-point estimating?

- A.  $C_e = (C_0 + 6C_m + C_p)/4$
- B.  $C_e = (6C_0 + C_m + C_p)/4$
- C.  $C_e = (C_0 + 4C_m + C_p)/6$
- D.  $C_e = (C_0 + C_m + 4C_p) / 6$

**Answer: C**

#### NEW QUESTION # 521

The iterative process of increasing the level of detail in a project management plan as greater amounts of information become available is known as:

- A. Progressive elaboration.
- B. Quality assurance.
- C. Predictive planning.
- D. Continuous improvement.

**Answer: A**

#### NEW QUESTION # 522

Drag and Drop Question

Match each process in Project Stakeholder Management with its associated Process Group.

**Answer:**

Explanation:

#### NEW QUESTION # 523

Team performance assessments is an output of which of the following processes?

- A. Develop Project Team
- B. Perform Quality Control
- C. Manage Project Team
- D. Develop Human Resource Plan

**Answer: A**

Explanation:

Section: Volume E

Explanation:

Process: 9.3 Develop Project Team

Definition: The process of improving competencies, team member interaction, and overall team environment to enhance project performance. The key benefit of this process is that it results in improved teamwork, enhanced people skills and competencies, motivated employees, reduced staff turnover rates, and improved overall project performance.

Key Benefit: The key benefit of this process is that it results in improved teamwork, enhanced people skills and competencies, motivated employees, reduced staff turnover rates, and improved overall project performance.

Inputs

1. Human resource management plan
2. Project staff assignments
3. Resource calendars

Tools & Techniques

1. Interpersonal skills
2. Training
3. Team-building activities
4. Ground rules
5. Colocation
6. Recognition and rewards
7. Personnel assessment tools

Outputs

1. Team performance assessments
2. Enterprise environmental factors updates

## NEW QUESTION # 524

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