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## PRINCE2 Practitioner Exam Sample Questions (Q150-Q155):

**NEW QUESTION # 150**
Use the 'Additional Information' in the Scenario Booklet to answer this question.
The Operations Director is the executive for the project and has proposed that a senior course developer be appointed as project manager. The course developer works in the Training Development Manager's team and has a good understanding of the standard

course development model. The course developer was a team manager on a previous project for which the Operations Director was the executive.
Is this proposed appointment appropriate, and why?

- A. Yes, because the course developer is responsible for ensuring that trainers deliver courses to the required standard.
- B. Yes, because the course developer is likely to have the project management and specialist knowledge required.
- C. No, because there is a conflict of interest as the Training Development Manager is responsible for gaining accreditation.
- D. No, because the course developer's team reports to the Business Development Director, not the Operations Director.

**Answer: A**

## NEW QUESTION # 151
No Benefits Review Plan has been developed. Where should the schedule of benefit reviews be recorded?

- A. Small projects do not require a schedule of benefit reviews as only one review is required towards the end of the project and this should be documented within the Business Case.
- B. As deliverables of the project, all benefit reviews should be scheduled and documented in the Project Plan during initiation.
- C. Benefit reviews should be planned and recorded in the simple PID.

**Answer: C**

## NEW QUESTION # 152
Additional Information
Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.
Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.
Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. VVhilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.
Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.
Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.
Portraits ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar. It has yet be decided which of the photographers to use.
Which 2 statements explain why the Sales Manager should be appointed as User Assurance for this project?

- A. He can provide an evaluation of the potential impact the calendar will have on sales.
- B. He joined the company last year with huge enthusiasm and is keen to increase sales.
- C. He can resolve any conflict in requirements between the Sales department and the Marketing department.
- D. He is able to advise on suitable stakeholder engagement of current and prospective customers.
- E. He would like to move into the Marketing department in the future and sees this as an opportunity to work closely with the Marketing Director.

**Answer: A,D**

## NEW QUESTION # 153
Scenario
Additional Information
Further information on some resources who could be involved in the project:
Outcome Account Manager: He represents Outcome which is a recruitment agency that provides specialist outsourcing resources. Outcome provided the consultants who carried out the feasibility study and the same consultants will be providing support and guidance to the Information Technology and Facilities teams during the project.
Director of Finance Division: She was transferred from the Information Technology Division 12 months ago. She is responsible for

ensuring a cost-conscious approach is adopted in all operational and project activities across the Ministry of Food Hygiene.
Hardware Manager: Reports to the Director of Information Technology. He provides computer hardware to all business functions but has little awareness of the needs of his colleagues working in software.
Payroll Manager: Reports to the Director of Finance. He is a very experienced and efficient qualified accountant who has much of the responsibility of running the Finance Division on behalf of the Director of Finance. He has been involved in drafting the Ministry's business strategy and assisting in a full business risk assessment. He also drafted the corporate Business Case standards.
Which 2 alternative actions apply to the proposed Senior Supplier for this project?

- A. Add 'Hardware Manager' because he provides computer hardware to all business functions and will be impacted by the outcome.
- B. Remove because she only represents the Information Technology Division.
- C. Retain because she is responsible for the design of the future Information Technology organization and working practices.
- D. Replace with 'Director of Facilities' because he supports the initiative and has many ideas about how to improve the service.
- E. Add 'Director of Facilities' because he is responsible for the design of the future organization, processes, systems and operation models for Facilities.

**Answer: C,E**

## NEW QUESTION # 154
The executive identified that there would be a benefit to the construction companies as their working time lost due to accidents would be reduced. This was included as a benefit to ABC Company in the business case for the Health and Safety Training Project. Is this appropriate, and why?

- A. Yes, because the benefits to the customer are an essential part of business justification for a project.
- B. No, because it is the customer's benefits that should be used to justify the project business case.
- C. Yes, because both tangible and intangible benefits should be included in the business case.
- D. No, because ABC Company will not achieve their benefits if construction companies do not book the courses.

**Answer: A**

## NEW QUESTION # 155
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