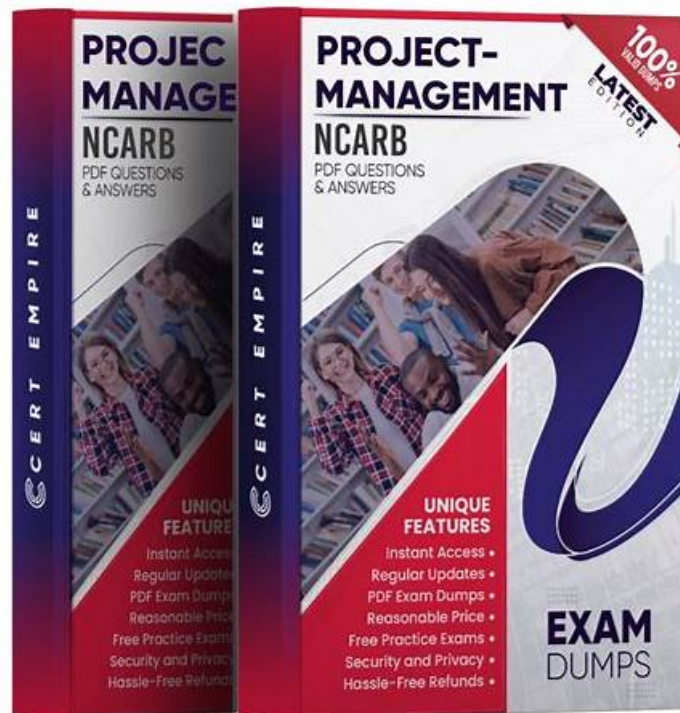


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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 2	<ul style="list-style-type: none"> Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 3	<ul style="list-style-type: none"> Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

Topic 4	<ul style="list-style-type: none"> • Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 5	<ul style="list-style-type: none"> • Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q41-Q46):

NEW QUESTION # 41

The Integrated Project Delivery (IPD) method is used for a new football stadium project in an urban downtown area. After completing 60% implementation documents, the owner requests a digital scoreboard that is 20% larger than previously specified. The architect is concerned that the larger scoreboard will exceed the height limitations dictated by the city. The IPD team will conduct a constructability review and evaluate the modification of the scoreboard. Including the architect, which members of the IPD team are required to participate in the constructability review?

- A. City planning committee (AHJ), contractor, electrical engineer
- B. Construction manager, owner, scoreboard supplier
- C. General contractor, structural engineer, owner

Answer: C

Explanation:

In an IPD model, constructability reviews involve key decision-makers from the core project team. The architect, general contractor (or CM-at-risk), structural engineer, and the owner collaborate to assess how the change affects structural loading, coordination, permitting, and scheduling. The city planning committee (AHJ) may be consulted later, but not during constructability review.

References:

NCARB ARE 5.0 PjM Handbook - IPD team roles

AIA C191 - Standard Form of Multi-Party Agreement for IPD

NEW QUESTION # 42

Which four factors will most affect the choice of project delivery method? Check the four that apply.

- A. Building code
- B. Size of architectural firm
- C. Construction cost
- D. Owner risk tolerance
- E. Owner capabilities
- F. Project scope

Answer: C,D,E,F

Explanation:

- A). Project scope: Impacts complexity and integration needs.
- C). Owner capabilities: Determines whether the owner can manage multiple contracts (as in DBB or CM).
- E). Risk tolerance: Risk-averse owners may prefer DB or CM-at-risk with cost guarantees.
- F). Construction cost: Influences whether fast-tracking or GMP methods are needed.

Incorrect:

- B). The firm's size is rarely a determining factor.
- D). Code compliance is required in all methods but doesn't drive delivery choice.

References:

AHPP Chapter 10 - Choosing a Delivery Method
NCARB ARE 5.0 Handbook - Delivery Method Evaluation Criteria

NEW QUESTION # 43

Preparation of space standards, furniture assessment, and documentation of equipment requirements are most effectively done during which of the following project phases?

- A. Schematic Design
- **B. Programming**
- C. Design Development

Answer: B

Explanation:

Programming is the pre-design phase where user needs, space requirements, equipment, and furniture needs are assessed. This information is critical to developing an appropriate design later during schematic and design development phases.

References:

NCARB ARE 5.0 Handbook - Project Phases and Scope
AIA B101 - Programming and Owner-provided information
Ballast ARE 5 Review Manual - Programming and analysis

NEW QUESTION # 44

What is the best method for an architect to reduce liability related to unknown site conditions?

- A. Ignore unforeseen conditions unless notified by the contractor
- B. Assume full responsibility for site conditions
- **C. Clearly define the scope of services and responsibilities in contracts**
- D. Use the same geotechnical report for multiple projects

Answer: C

Explanation:

The architect reduces liability by clearly defining scope, responsibilities, and exclusions in contracts, particularly regarding site conditions. Site investigations and geotechnical reports are typically the owner's responsibility. The architect should not assume unknown conditions or ignore notifications. Using outdated or non-specific reports is risky. ARE 5.0 PjM addresses risk management, scope clarity, and contract administration to mitigate liability.

NEW QUESTION # 45

The management of architectural projects by a project manager consists of which responsibilities? Check the four that apply.

- **A. Facilitating the work**
- **B. Concluding the project**
- C. Producing construction documents
- D. Providing liability insurance
- **E. Planning, organizing, and staffing the project**
- **F. Monitoring progress**

Answer: A,B,E,F

Explanation:

The project manager's role in architectural projects is centered on overseeing and guiding the project from inception through completion. The key responsibilities include:

* Planning, organizing, and staffing the project (B): The project manager is responsible for organizing the project team, assigning roles, and ensuring that the project is staffed with the appropriate personnel.

* Facilitating the work (D): This involves coordinating communication, resolving conflicts, and ensuring smooth collaboration among team members and consultants.

* Monitoring progress (E): The project manager tracks project milestones, schedules, budgets, and quality control to ensure the project stays on track.

* Concluding the project (F): This includes finalizing all project documentation, conducting closeout meetings, and ensuring all contractual obligations have been met.

Responsibilities not typically part of the project manager's role:

* Producing construction documents (A): This is the responsibility of the design team (architects, drafters, and consultants), not the project manager per se.

* Providing liability insurance (C): This is an administrative or firm responsibility, not a direct function of the project manager managing the project.

References from ARE 5.0 Project Management (PjM) division:

* Roles and responsibilities of the project manager in architectural projects

* Project management principles: planning, organizing, staffing, monitoring, and closing projects

* NCARB ARE 5.0 PjM study materials discussing project manager duties and scope

* AIA contract and management guidelines emphasizing project management functions

NEW QUESTION # 46

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