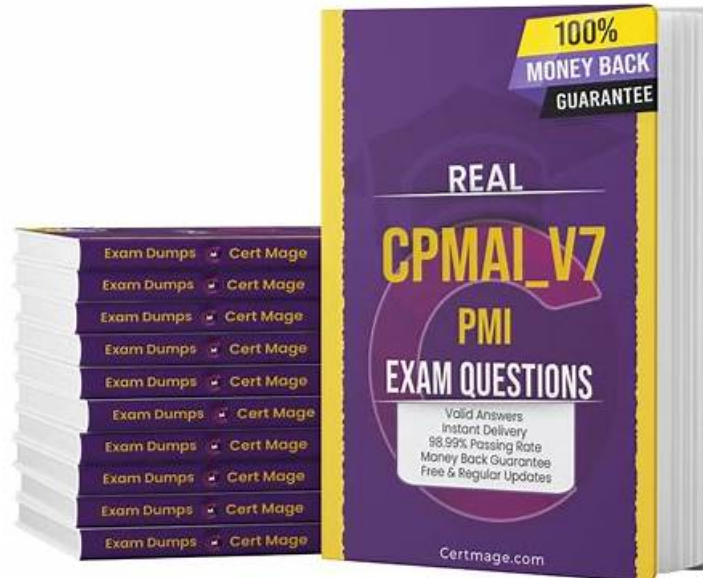


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## PMI Certified Professional in Managing AI Sample Questions (Q14-Q19):

### NEW QUESTION # 14

A manufacturing company is using an AI system for quality control. The project manager needs to ensure data privacy and compliance with industry standards.

Which initial approach will effectively address these requirements?

- A. Implementing advanced data encryption methods

- B. Developing a comprehensive data governance plan
- C. Conducting regular data privacy audits
- D. Establishing a data privacy task force

**Answer: B**

Explanation:

Within the PMI perspective on managing AI-enabled initiatives, data privacy and compliance are not treated as isolated technical controls but as part of a broader data governance capability. A data governance plan defines how data is collected, stored, accessed, shared, protected, and monitored across the AI lifecycle. It clarifies roles and responsibilities, policies, standards, processes, and controls that ensure regulatory, contractual, and ethical obligations are met.

PMI's AI-oriented guidance explains that before choosing specific mechanisms (like audits or encryption), project leaders should first establish governance structures that align with organizational strategy, legal requirements, and risk appetite. This includes specifying privacy requirements, data retention rules, consent and usage constraints, and processes for handling data subject rights and incidents. A governance plan also provides the basis for later activities, such as privacy audits, encryption standards, and incident response.

In an AI quality-control solution for manufacturing, a comprehensive data governance plan will: (1) ensure personal or sensitive data is identified and minimized, (2) define compliance checks for relevant industry and data protection regulations, and (3) integrate privacy and security considerations into model development, deployment, and monitoring. Therefore, developing a comprehensive data governance plan is the most effective initial approach to address data privacy and compliance.

#### NEW QUESTION # 15

An AI project team in the healthcare sector is tasked with developing a predictive model for patient readmissions. They need to gather required data from various sources, including electronic health records (EHR), patient surveys, and clinical notes. The team is evaluating which technique will help to ensure the data is comprehensive and reliable.

What is an effective technique the project team should use?

- A. Using federated learning to train models across decentralized data sources without centralizing data
- B. Employing natural language processing (NLP) to extract relevant data from clinical notes
- C. Implementing data augmentation techniques to enhance dataset diversity
- D. Utilizing real-time data integration from EHR systems to ensure data freshness

**Answer: B**

Explanation:

In the PMI-CPMAI body of knowledge, healthcare AI initiatives are repeatedly framed as data-intensive efforts that must integrate heterogeneous sources such as EHRs, patient-reported outcomes, and unstructured clinical narratives. The guidance stresses that "unstructured sources, including physician notes and narrative reports, often contain critical clinical context that will not appear in structured fields," and that project teams must use techniques that can reliably extract this information into analysis-ready form to achieve completeness and reliability of the dataset. This is where natural language processing (NLP) is highlighted as a key enabler: by systematically parsing and extracting diagnoses, treatments, comorbidities, timelines, and outcomes from free-text clinical notes, NLP makes these rich but messy data usable alongside structured EHR fields and survey data.

PMI-CPMAI also emphasizes that simply adding more data or distributing training (such as data augmentation or federated learning) does not guarantee that the underlying data are comprehensive; what matters is that all relevant signals are captured and normalized across modalities. NLP directly supports this by converting unstructured text into standardized features, reducing omissions and manual abstraction errors. Real-time EHR integration improves freshness, but not necessarily coverage across all sources. Therefore, to ensure the data is comprehensive and reliable for a readmission prediction model, employing NLP to extract relevant data from clinical notes is the most effective technique among the options.

#### NEW QUESTION # 16

A project manager is preparing for an AI model evaluation. The model has shown an overall 70% accuracy rate, but the project key performance indicators (KPIs) require at least 89% accuracy.

Which issue related to accuracy reduction should the project manager investigate first?

- A. Incorrect selection of model algorithms
- B. Failure to split training, testing, and validation datasets
- C. Training data is not representative of real-world data
- D. Inadequate computational power being used

**Answer: C**

Explanation:

When an AI model underperforms against defined KPIs (70% accuracy vs required 89%), PMI-style AI evaluation guidance directs project managers to first investigate data-related issues, especially representativeness and quality of the training data, before focusing on algorithms or infrastructure. If the training data is not representative of real-world data (option A), the model may learn patterns that do not generalize to production conditions. For example, it might be overexposed to common, simple cases and underexposed to rare but critical scenarios, specific customer segments, geographies, or newer product types.

This mismatch is one of the most common causes of accuracy degradation between expected and actual performance. Ensuring representativeness involves checking that the data covers the full spectrum of operational scenarios, class distributions, time periods, and user demographics relevant to the use case. Inadequate compute (option B) more often affects training time than final accuracy, assuming the model trains to convergence. Failure to split datasets correctly (option C) leads to unreliable evaluation metrics, but the question already states an accuracy result and a KPI gap, pointing to performance, not just measurement. Algorithm selection (option D) is important but typically evaluated after confirming that the data foundation is sound. Thus, the first issue to investigate is whether training data is representative of real-world data.

#### NEW QUESTION # 17

During the initial phase of an AI project, the team is assessing project success criteria. The project manager discovers that the project may be violating some compliance rules.

What problem describes the issue the project team is facing?

- **A. Failure to identify applicable data regulations early on**
- B. Lack of clarity on the project's business objective
- C. Absence of a clear AI go/no-go assessment
- D. Inadequate separation of cognitive and noncognitive software

**Answer: A**

Explanation:

In the PMI-CPMAI view of AI project governance, one of the earliest and most critical responsibilities in the lifecycle is the identification of all applicable legal, regulatory, and policy requirements, especially those related to data usage, storage, transfer, and retention. When a project reaches the stage of defining success criteria and only then discovers that it may be violating compliance rules, this is characterized as a failure to identify data and AI-related regulations early in the project.

PMI-CPMAI stresses that regulatory scoping must be done in the initiation and planning phases, before detailed design and implementation, because regulations fundamentally constrain what data can be used, how it can be processed, and which AI techniques are permissible. Missing this step leads to rework, redesign, and in some cases project stoppage. It is not primarily a problem of unclear business objectives, nor of separating cognitive vs noncognitive components, nor simply a missing go/no-go gate. Instead, the core issue is that the team did not perform a sufficiently thorough regulatory and compliance assessment at the outset, so non-compliant practices surfaced only later. Hence, the problem is best described as failure to identify applicable data regulations early on.

#### NEW QUESTION # 18

A healthcare project manager is evaluating whether to implement an AI-powered diagnostic tool. The initial cost is US\$500,000 with an expected return on investment (ROI) of 15% within the first year. The project needs to satisfy multiple stakeholders including hospital administrators and medical staff.

Which method will maximize a positive ROI for the AI implementation?

- **A. Monitoring AI model performance against key performance indicators**
- B. Ensuring all AI and non-AI components are integrated seamlessly
- C. Acquiring alternatives to the AI solution as a contingency plan
- D. Seeking verbal commitments from interested parties at each project phase

**Answer: A**

Explanation:

In PMI-CPMAI, realizing a positive ROI from AI is not just about an attractive business case at the start; it depends on continuous monitoring of value delivery against clearly defined performance and outcome metrics. For a healthcare AI diagnostic tool with a specified ROI target (15% in the first year) and multiple stakeholders (administrators and clinicians), the project manager must ensure the tool is actually achieving the predicted improvements in practice.

The framework recommends defining key performance indicators (KPIs) aligned to the value proposition-such as diagnostic accuracy for specific conditions, time-to-diagnosis, reduction in unnecessary tests, throughput, and impact on patient outcomes-and then monitoring the AI model's performance against those KPIs over time. By tracking these metrics, the team can identify drifts, bottlenecks, or workflow issues and take corrective action (retraining, process changes, configuration updates) to protect and maximize ROI.

Seamless integration (option A) is important but is a means, not the main mechanism to ensure ROI is realized. Contingency solutions and verbal commitments do not directly drive financial outcomes. PMI-CPMAI's value-focus makes ongoing performance monitoring against KPIs the most effective method to maximize and protect the expected ROI.

## NEW QUESTION # 19

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