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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q31-Q36):

NEW QUESTION # 31
Which of the following statements about how a P3O should integrate with the wider organization are true?
1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Both 1 and 2 are true
- B. Only 1 is true
- C. Only 2 is true
- D. Neither 1 or 2 is true

Answer: D

Explanation:
The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time

resources for financial functions, making both statements false. Section 5.1.2 states,
"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 32
Which is NOT a strategic planning or portfolio support function?

- A. Providing a single flexible resource pool
- B. Aligning programmes with strategic objectives
- C. Providing oversight, scrutiny and challenge
- D. Prioritizing programmes within the portfolio

Answer: A

Explanation:
The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.
Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.
Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 33
How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Address culture changes through targeted communications
- B. Gain acceptance of component offices delivered in tranches
- C. Build a vision and Business Case
- D. Develop minimalist processes with tailoring guidelines

Answer: C

Explanation:
The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 34
Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

- A. Return office back to business as usual
- B. Transfer resources back to operational areas
- C. Feedback to the COE any lessons learned as part of programme delivery
- D. Review processes to ensure they continue to support a

Answer: C

Explanation:
When recycling capability within a temporary Programme Office (PMO) lifecycle, a key activity is to capture and provide feedback on lessons learned during programme delivery back to the Centre of Excellence (COE).

This ensures continuous improvement of processes and knowledge sharing for future programmes. While transferring resources or returning to business as usual are important, the emphasis on recycling capability centers on learning and improving the overall programme management capability.

This aligns with best practices in programme management where lessons learned are formally documented and fed back to the COE or governance bodies to enhance organizational knowledge and future programme performance.

(Reference: Managing Successful Programmes (MSP) guidance on Programme Office lifecycle and capability recycling.)

NEW QUESTION # 35

What does a P3O provide to support the principle 'govern effectively'?

- **A. Independent gated review coordination and assurance**
- B. A benefits tracking service to business owners
- C. A fast track mobilization service to programmes and projects
- D. Coaching and training to P3O roles

Answer: A

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 36

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