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Who should take the CMQ-OE exam

The ASQ Certified Manager of Quality/Organizational Excellence CMQ-OE Exam certification is an internationally-recognized validation that identifies persons who earn it as possessing skilled as Certified Manager of Quality/Organizational. If a candidate wants significant improvement in career growth needs enhanced knowledge, skills, and talents. The ASQ Certified Manager of Quality/Organizational Excellence CMQ-OE Exam certification provides proof of this advanced knowledge and skill. If a candidate has knowledge of associated technologies and skills that are required to pass ASQ Certified Manager of Quality/Organizational Excellence CMQ-OE Exam then he should take this exam.

What is the duration of the CMQ-OE Exam

- Length of Examination: 4 hour 30 minutes
- Number of Questions: 165
- Format: Multiple choices, multiple answers

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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q255-Q260):

NEW QUESTION # 255

Human resources (HR) has proposed instituting a program to encourage employees to submit suggestions. Before implementing this plan, HR should do which of the following?

- A. Develop a provision for recording participation on the employee's permanent record
- B. Develop a provision for providing a reward that is proportional to the value of the suggestion to the company
- C. Obtain approval for the plan from employee representatives
- **D. Obtain a commitment from management to implement suggestions that are accepted**

Answer: D

NEW QUESTION # 256

A company achieving 3.4 defects per million opportunities meets which of the following commonly accepted sigma levels?

- A.
- **B.**
- C.
- D.

Answer: B

Explanation:

Six Sigma is a statistical term used to measure the number of defects that processes create. A process performing at a Six Sigma level allows only 3.4 defects per one million opportunities. The higher the Sigma level, the better the quality of the product or service and the fewer the defects. Here's the relationship between Sigma levels and DPMO (Defects Per Million Opportunities):

- * 1 (One Sigma): DPMO = 691,462 (69.1% yield; 30.9% defect rate)
- * 2 (Two Sigma): DPMO = 308,538 (93.1% yield; 6.9% defect rate)
- * 3 (Three Sigma): DPMO = 66,807 (99.3% yield; 0.7% defect rate)
- * 4 (Four Sigma): DPMO = 6,210 (99.98% yield; 0.02% defect rate)
- * 5 (Five Sigma): DPMO = 233 (99.977% yield; 0.023% defect rate)
- * 6 (Six Sigma): DPMO = 3.4 (99.99966% yield; 0.00034% defect rate)

Therefore, achieving Six Sigma performance means maintaining a defect rate of 3.4 defects per million opportunities.

References:

- * Understanding Defects per Million Opportunities (DPMO) - Six Sigma Online
- * How to Calculate Baseline Sigma - Six Sigma Daily
- * Six Sigma Calculator - Good Calculators
- * Defects per million opportunities (DPMO) | Quality Gurus

NEW QUESTION # 257

The definition and communication of the quality vision, mission, and goals of a company is the primary responsibility of the

- A. Individual quality manager
- B. quality assurance organization as a whole
- C. quality process teams
- **D. senior management team**

Answer: D

Explanation:

The senior management team plays a crucial role in setting the strategic direction for the organization. They define the overall vision,

mission, and goals, which guide the company's activities and decisions. These high-level objectives are essential for aligning the entire organization toward a common purpose and ensuring that quality is integrated into the company's core values and strategic planning. While other roles, such as individual quality managers and quality process teams, contribute to quality initiatives, the ultimate responsibility for defining and communicating the company's quality vision lies with senior management.

: 1: ASQ Certified Manager of Quality/Organizational Excellence

NEW QUESTION # 258

According to Kirkpatrick's Four-Level Training Evaluation Model, what level is the most important and the most difficult to determine?

- A. Reaction
- **B. Results**
- C. Behavior
- D. Learning

Answer: B

NEW QUESTION # 259

Which of the following techniques is most likely to result in cycle-time reduction for a process?

- **A. Replacing serial sequences with parallel sequences**
- B. Increasing the amount of data collected at each step
- C. Reducing the amount of data collected at each step
- D. Establishing reversible process flows

Answer: A

Explanation:

Detailed Explanation:

The correct answer is D. Replacing serial sequences with parallel sequences.

Cycle time refers to the total time required for a process to move from start to completion. One of the most effective methods of reducing cycle time is restructuring the workflow so that multiple activities occur simultaneously rather than sequentially.

When tasks are performed in a serial sequence, each step must wait for the previous step to finish. This increases total process time. In contrast, parallel processing allows tasks that are independent of each other to occur at the same time. This significantly reduces overall processing time.

For example:

Serial workflow:

Task A # Task B # Task C

Parallel workflow:

Task A

Task B (performed simultaneously)

Task C

By eliminating unnecessary waiting between activities, the overall process time is shortened.

Within Quality Management Excellence principles, this technique reflects process optimization and efficiency improvement, where organizations analyze workflow structures to remove delays and improve responsiveness.

Why the other options are incorrect:

A). Reducing the amount of data collected at each step

While this may reduce administrative workload, it does not necessarily address the structural causes of cycle time.

B). Increasing the amount of data collected at each step

This would likely increase cycle time due to additional processing and documentation.

C). Establishing reversible process flows

Reversible flows may improve flexibility but do not directly reduce cycle time.

Quality Management Excellence encourages:

* Process flow analysis

* Elimination of delays and bottlenecks

* Designing efficient workflows to improve operational performance.

NEW QUESTION # 260

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