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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 2	<ul style="list-style-type: none">• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 3	<ul style="list-style-type: none">• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q49-Q54):

NEW QUESTION # 49

Which of the following is a step that would be taken by the Business Continuity professional to support the process to advance an organization from embedding to embracing Business Continuity?

- A. Gaining an understanding of the organization's culture
- B. Development and adoption of a Business Continuity policy to protect the organization from disruptions
- C. Including funding in the Business Continuity budget to hire a consulting firm to run Business Continuity as a project
- D. Assigning Business Continuity roles and responsibilities across the organization's hierarchy

Answer: A

Explanation:

The CBCI 7.0 course identifies gaining an understanding of the organization's culture as a foundational step in moving from merely embedding Business Continuity practices to fully embracing them. Cultural insights enable targeted interventions that align Business Continuity with existing values, beliefs, and behaviours, enhancing engagement and ownership. Policies and role assignments are important but less effective without cultural alignment. Outsourcing continuity as a project risks detachment from organizational realities. Understanding culture guides effective communication, training, and leadership strategies that foster a pervasive continuity mindset.

NEW QUESTION # 50

It is important to measure Business Continuity culture because this:

- A. Provides data that can be used when promoting the organization to potential new recruits
- B. Can determine whether or not the organization needs to continue reviewing and making improvements to its Business Continuity Management System (BCMS)
- C. Indicates whether or not there is a need to validate and update operational plans
- D. Indicates how well personnel are likely to engage with, and follow Business Continuity plans and procedures

Answer: D

Explanation:

Measuring Business Continuity culture is essential to assess the level of engagement, understanding, and commitment personnel have toward Business Continuity plans and procedures. The CBCI 7.0 course stresses that culture measurement helps predict the likely success of continuity efforts during disruptions. A strong culture supports adherence to plans and proactive risk management, while a weak culture may highlight areas needing targeted improvement. While measurements can indirectly inform reviews and validations, the primary focus is on gauging personnel behaviour and engagement, which is the most critical factor in continuity effectiveness.

NEW QUESTION # 51

In relation to Business Continuity (BC) solutions, which of the following would be included in the procedure for communications with people outside of the organization during a disruption?

- A. Identification of the team, group or individual with the responsibility, authority and technical knowledge to deliver communications via each available method
- B. Clarification that all personnel have the responsibility of keeping social media information up to date and should treat this as a priority activity
- C. Permission for communications personnel to make decisions on how the organization is represented in a crisis without prior agreement with top management
- D. Instruction that external communications should not take place until after the incident is over

Answer: A

Explanation:

Enabling Solutions (PP5) is where agreed continuity solutions are made usable through response structures and plans-this includes defining how communications will work during disruption. Effective external communications procedures must be role-based and controlled: they should identify who is authorized to communicate, through which channels, and with what approvals-so messages are accurate, timely, and consistent. Option B reflects that good practice: naming the team/group/individual with the required responsibility, authority, and technical capability for each method (e.g., media statement, website updates, customer notifications, hotline, social media).

Option A is dangerous because it decentralizes messaging and increases the risk of conflicting or inaccurate public information. Option C is unrealistic-stakeholders often need updates during the incident (customers, suppliers, regulators, media), not after it ends. Option D removes governance and can create reputational and legal risk; crisis communications normally follow agreed principles, escalation, and approvals, with top management involved in high-impact messaging. Therefore, B is the correct procedural inclusion for communicating outside the organization during disruption

NEW QUESTION # 52

A strategic plan:

- A. Should identify viable options to coordinate efforts of the operational teams
- B. May contain procedures for coordinating the transportation of personnel to alternate facilities
- C. Should contain procedures for responding to emergencies, including threats to life, or the environment
- D. May be supported by a separate crisis communications plan

Answer: D

Explanation:

Strategic plans set the overarching framework and objectives for Business Continuity and are often supported by separate tactical or crisis communication plans tailored to communication needs during disruptions. The CBCI 7.0 course clarifies that while strategic plans guide overall responses, detailed emergency procedures and logistics coordination typically reside in operational or tactical plans, ensuring clarity and focus at different planning levels.

Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design and Planning, pages 100-103.

NEW QUESTION # 53

When developing a system to measure Business Continuity culture, it is important to take into account:

- A. The aims of the activity and how the information will be collected and assessed
- B. The need to present the outcomes in a positive way for top management and stakeholders
- C. The way that the outcomes will inform the design of Business Continuity solutions
- D. How to ensure that all personnel are required to respond to the process

Answer: A

Explanation:

According to the CBCI 7.0 course, the primary consideration when developing a system to measure Business Continuity culture is to clearly define the objectives of the measurement activity and establish robust methods for collecting and analyzing relevant data. This includes deciding what aspects of culture to assess (e.g., awareness, attitudes, behaviours), selecting appropriate tools (surveys,

interviews, observation), and determining assessment frequency. Accurate data collection and analysis provide meaningful insights that drive improvements and validate cultural initiatives. Presentation style and participation mandates are important but secondary to the integrity and clarity of the measurement process itself.

NEW QUESTION # 54

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