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PMI PMI-CPMAI Prüfungsplan:

Thema	Einzelheiten
Thema 1	<ul style="list-style-type: none"> Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.
Thema 2	<ul style="list-style-type: none"> Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.

Thema 3	<ul style="list-style-type: none"> • Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Thema 4	<ul style="list-style-type: none"> • The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.
Thema 5	<ul style="list-style-type: none"> • Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.

>> PMI-CPMAI Fragenkatalog <<

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PMI Certified Professional in Managing AI PMI-CPMAI Prüfungsfragen mit Lösungen (Q100-Q105):

100. Frage

An aerospace company is integrating AI for predictive maintenance. The project manager is concerned about potential delays due to external dependencies.

Which initial step should the project manager take?

- A. Implement just-in-time inventory
- B. Establish contingency plans
- C. Engage with multiple suppliers
- D. Increase resource allocation

Antwort: C

101. Frage

A project manager is leading a complex project for a global financial institution. The project is developing an AI-driven system for real-time fraud detection and risk management. The system needs to adhere to all financial regulations. The project manager has identified skills gaps with the existing available resources.

What should the project manager do?

- A. Delay the project until internal expertise is developed
- B. Proceed with the project until external expertise is needed

- C. Allocate additional budget for consultant AI training
- **D. Engage consultants to fill the expertise gap**

Antwort: D

Begründung:

For an AI-driven, real-time fraud detection and risk management system in a highly regulated financial environment, PMI-style guidance on AI governance stresses that the project must have access to appropriate, specialized expertise from the outset. This includes knowledge of AI methods, MLOps, financial risk management, compliance, data privacy laws, and sector-specific regulations (e.g., KYC/AML, transaction monitoring standards). When the project manager identifies a skills gap in the current team, the recommended approach is to bridge that gap promptly rather than delaying or proceeding underqualified.

Option D-engage consultants to fill the expertise gap-aligns with this principle. External experts can provide immediate, targeted knowledge on regulatory constraints, model risk management, explainability requirements, and auditability expectations, all of which are critical for AI in financial institutions. Option A (delaying until internal expertise is developed) can significantly slow strategic initiatives and may still not provide the depth needed. Option B (proceed until expertise is needed) exposes the project to early missteps that are costly to correct. Option C (budget for consultant AI training) misaligns priorities; the immediate issue is using expertise, not training external parties.

Thus, the project manager should engage consultants to fill the expertise gap and ensure the AI system is compliant, robust, and responsibly implemented.

102. Frage

A project team at an IT services company is developing an AI solution to enhance network security. They need to define the success criteria to help ensure the project achieves its desired outcomes.

What should the project manager do to define the relevant success criteria?

- A. Perform a detailed cost-benefit analysis of security investments
- **B. Use key performance indicators (KPIs) for incident response times and threat detection rates**
- C. Conduct a SWOT (strengths, weaknesses, opportunities, threats) analysis of the network infrastructure
- D. Implement machine learning (ML) algorithms for threat prediction

Antwort: B

Begründung:

PMI-CPMAI stresses that AI projects must define clear, measurable success criteria that are directly aligned with the problem the AI is intended to solve. In a network security context, the AI solution is being developed to "enhance network security," which, in operational terms, translates to outcomes like faster incident response and better detection of threats and anomalies.

PMI's guidance on benefits realization and performance management recommends using key performance indicators (KPIs) that are specific, measurable, and time-bound. For security, relevant KPIs typically include metrics such as mean time to detect (MTTD), mean time to respond (MTTR), detection rates, false positive/false negative rates, number of incidents contained, and reduction in successful breaches. By defining success criteria in terms of incident response times and threat detection rates, the project manager ties the AI system's performance directly to business and operational outcomes, making it easier to monitor effectiveness and justify investment.

Implementing ML algorithms (option A) is a technical activity, not a definition of success. SWOT analysis and cost-benefit analysis (options C and D) can inform strategy and justification, but they do not, by themselves, define how success will be measured in day-to-day operations. PMI-CPMAI emphasizes metrics-driven evaluation, so using KPIs for incident response times and threat detection rates (option B) is the correct approach.

103. Frage

A healthcare organization plans to use an AI solution to predict patient readmissions. The data science team needs to identify data sources and ensure data quality.

Which method will meet the project team's objectives?

- A. Implementing data augmentation techniques to fill missing values
- B. Operationalizing a data catalog to maintain metadata standards
- **C. Using data profiling tools to assess data completeness**
- D. Setting up a continuous integration pipeline for real-time data validation

Antwort: C

Begründung:

In PMI-CPMAI's treatment of data for AI, especially in sensitive domains like healthcare, the first responsibility of the project and data science teams is to understand and assess data quality and suitability before model development. The guidance states that AI teams should "systematically profile candidate data sources to evaluate completeness, consistency, validity, and coverage of key populations and variables relevant to the use case." Data profiling tools are highlighted as a practical means to inspect distributions, missing values, outliers, and anomalies across structured clinical, administrative, and claims data.

For a patient readmission prediction use case, PMI-CPMAI stresses that teams must identify which sources (EHR, discharge summaries, lab results, prior admissions, demographics, social determinants, etc.) are available and then "quantify data quality metrics such as completeness and timeliness to determine whether the dataset is fit for training and deployment." While techniques such as augmentation or real-time validation might be valuable later, they build upon an initial understanding obtained via profiling. Operationalizing a catalog supports governance and discovery but does not directly satisfy the immediate need to measure data quality.

Therefore, the method that best meets the objective of identifying data sources and ensuring data quality is to use data profiling tools to assess data completeness and other quality dimensions, providing an evidence-based foundation for subsequent preprocessing, feature engineering, and model training.

104. Frage

A project manager is tasked with ensuring that an AI project complies with data regulations before data collection begins. This involves identifying all necessary requirements for trustworthy AI, including ethical considerations, privacy, and transparency. What should the project manager do first?

- A. Develop a high-level strategy for data collection and aggregation
- B. Draft a detailed data governance framework to be reviewed later
- C. Schedule a meeting with stakeholders to discuss potential data collection compliance issues
- **D. Perform a comprehensive assessment of data regulations and compliance requirements**

Antwort: D

Begründung:

For AI projects handling regulated data (such as financial or personal information), PMI-aligned guidance for Managing AI emphasizes that regulatory and compliance requirements must be understood upfront, before data is collected, processed, or shared. The very first step is to perform a comprehensive assessment of data regulations and compliance requirements across all applicable jurisdictions (e.g., privacy laws, banking/financial regulations, sectoral rules, cross-border data transfer constraints, retention rules, and consent requirements).

This assessment provides the foundation for trustworthy AI, because ethical principles, privacy safeguards, transparency mechanisms, and accountability structures must map directly to concrete legal and regulatory obligations. Only when these requirements are clearly identified can the project manager design an appropriate data governance framework, define lawful bases for processing, set access controls, and specify documentation and audit-trail expectations.

Drafting governance (option B), stakeholder meetings (option C), or high-level data collection strategies (option D) are useful later steps, but if they are done before a regulatory and compliance assessment, they risk misalignment with the law and may require costly rework. Therefore, in line with PMI-CPMAI's focus on responsible and compliant AI lifecycle management, the project manager should first perform a comprehensive assessment of data regulations and compliance requirements.

105. Frage

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