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- Test documentation.
- Distributed outsourced and insourced testing

3. Reviews

- Managing formal reviews.
- Managing reviews.

- Metrics for reviews.
- Management reviews and audits.

4. Defect Management

- Defect lifecycle.
- Defect report information.
- Accessing process capability with defect report.

5. Improving the testing process

- Test improvement process.
- Improving the testing process with CMMi, TPI, CTP, STEP.

6. Test tool and automation

- Tool lifecycle
- Tool selection
- Tool metrics

7. People skills

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Preparation Guide for CTAL-TM Certification Exam

Introduction to CTAL-TM Exam

Certified Tester Advanced Level Test Manager(CTAL-TM), This is a rigorous professional certification program based on exams. The CTAL-TM certification is offered to candidates who pass the Tester Advanced Level Test Manager(CTAL-TM) of the International Board of Software Testing Qualifications (ISTQB).

This ISTQB course is intended for testing professionals who want to excel in a management or lead role. In this course, students will learn how to administer a testing project and execute a risk-based technique for testing. Students will also be examining how a technique correlates with test estimation, monitoring, and planning. During this course, students will learn how to send report to

stakeholders, build successful test teams and implement significant test plans

The creation of the ISTQB exams is the responsibility of the councils of each member country so that they better reflect the language, use and specific conditions of the country. Unlike other English-based ISTQB exams that you can find, ASTQB exams are created as original exams for English speakers, not translated from another language. US employers recognize this and have expressed their preference for evaluators who have passed the ASTQB ISTQB exams.

Our world-renowned subject matter experts have worked very hard to create the ASTQB versions of the ISTQB exams and we believe that our exams are of the highest quality, without difficult questions. This gives you a better exam experience.

ISTQB Test Manager certification takes aspirants career to the next level. This certification adds a great value to candidates skills and demonstrates their commitment to the testing profession and lead others as a manager in the organization. Certified professionals are recognized as an expert in software testing, quality, and project management.

Under your guidance, the team profile is raised as more effective and efficient in testing by practicing methods and techniques included in the Test Manager Certification series.

An Advanced Test Manager would be able to :

- Propose a business case for test activities which outlines the costs and benefits expected.
- Manage a testing project by implementing the mission, goals and testing processes established for the testing organization.
- Identify skills and resource gaps in their test team and participate in sourcing adequate resources.
- Ensure proper communication within the test team and with other project stakeholders.
- Identify and plan necessary skills development within their test team.
- Continuously monitor and control the test activities to achieve project objectives.
- Create and implement test plans consistent with organizational policies and test strategies.

ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q97-Q102):

NEW QUESTION # 97

A test assessment has been carried out using the selected model as a reference framework. A number of recommendations have been identified and you are asked to prioritize them. Based on your knowledge of the project, you are expecting severe resistance to change. Which of the following would be the most important selection criterion for defining the priority of the recommendations? 2 credits

- A. Synchronized with the overall long-term organizational strategy
- **B. Most visible to stakeholders**
- C. Defined according to the maturity model used
- D. Low costs actions first

Answer: B

NEW QUESTION # 98

When scheduling performance testing, which of the following approaches would be most advisable?

- A. Requiring all performance tests to pass before starting functional testing
- B. Deferring the start of performance testing until all functional defects have been resolved
- **C. Starting the performance testing during unit and integration testing**
- D. Leveraging end users to do unit-level performance testing and automated tools for system-level performance testing

Answer: C

Explanation:

Performance testing is the process of determining the speed, responsiveness, and stability of a system under a given workload¹. Performance testing should be started as early as possible in the software development lifecycle, preferably during unit and integration testing, to identify and resolve performance issues before they become costly or risky². Starting performance testing early can also help to validate the performance requirements, design, and architecture of the system, as well as to optimize the performance testing strategy and scope³. Therefore, option A is the correct answer. Option B is incorrect because deferring the start of performance testing until all functional defects have been resolved can delay the detection and resolution of performance issues, increase the cost and effort of performance testing, and reduce the confidence and quality of the system⁴. Option C is

incorrect because leveraging end users to do unit-level performance testing and automated tools for system-level performance testing can introduce inconsistency, bias, and inefficiency in the performance testing process, as well as compromise the reliability and validity of the performance test results. Option D is incorrect because requiring all performance tests to pass before starting functional testing can create unrealistic or unnecessary expectations, as well as hinder the progress and feedback of the functional testing activities. References: 1: ISTQB Glossary, Performance Testing 2: ISTQB Certified Tester - Performance Testing (CT-PT)3 3: ISTQB Performance Testing - TesterYou4 4: Performance Testing - ISTQB not-for-profit association : ISTQB - PERFORMANCE TESTING : Performance Testing - ISTQB not-for-profit association

NEW QUESTION # 99

Which of the following is a key characteristic of a management review?

- A. Conducted by an external group to assess process compliance
- B. Used to assess project risks
- C. Used to check consistency of and deviation from the system requirements
- D. Run by a moderator

Answer: A

Explanation:

A management review, particularly in the context of software testing and quality assurance, often involves an external group or higher-level management team that reviews the processes and procedures to ensure compliance with specified standards or objectives. This can include assessing the effectiveness of current practices, identifying areas for improvement, and ensuring that the project aligns with organizational or industry standards. This type of review is distinct from other forms of reviews like technical reviews or walkthroughs, which might focus more on the technical aspects or consistency of system requirements.

NEW QUESTION # 100

Which of the following Is considered a heavyweight risk-based testing technique'

- A. Hazard analysis
- B. Brainstorming
- C. Systematic software testing
- D. Pragmatic risk analysts

Answer: A

Explanation:

Context Analysis:

Heavyweight risk-based techniques involve thorough, detailed analyses to identify and mitigate potential risks comprehensively.

Hazard analysis is a structured method to identify and address risks, commonly used in safety-critical domains.

Evaluation of Options:

A . Systematic software testing:

Incorrect. While methodical, it is not inherently a risk-based technique.

B . Pragmatic risk analysis:

Incorrect. This is a lightweight technique emphasizing practical application over detailed analysis.

C . Brainstorming:

Incorrect. While useful for generating ideas, it is not detailed enough to qualify as heavyweight.

D . Hazard analysis:

Correct. It is a formal and comprehensive approach, qualifying as a heavyweight technique.

Syllabus Alignment:

ISTQB highlights hazard analysis as a detailed, structured risk-based technique (TM-1.3.4).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-1.3.4)

NEW QUESTION # 101

In general which part of the testing activity is most difficult to estimate? 1 credit

- A. Test planning

- Answer: D**

Explanation:

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