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CompTIA Project+ Certification Exam Sample Questions (Q374-Q379):

NEW QUESTION # 374

Which of the following aspects are true of agile as compared to waterfall? (Select two).

- A. Agile is comprised of well-defined phases.
- B. Agile works through larger integrated teams.
- C. Agile promotes project manager ownership over deliverables.
- D. Agile reinforces the importance of comprehensive documentation.
- E. Agile is more flexible to allow for changes in scope.
- F. Agile has more customer involvement throughout development.

Answer: E,F

Explanation:

Agile is a project management methodology that emphasizes customer collaboration, feedback, and adaptation throughout the project life cycle. Agile teams work in short iterations, called sprints, and deliver working increments of the product or service to the customer for review and approval. Agile teams can also respond to changing requirements and priorities by adjusting the scope, schedule, or quality of the project¹².

Waterfall, on the other hand, is a project management methodology that follows a linear and sequential process, where each phase of the project must be completed before moving on to the next one. Waterfall teams work with a fixed scope, schedule, and quality, and deliver the final product or service to the customer at the end of the project. Waterfall teams have less customer involvement and flexibility during the project development³⁴.

NEW QUESTION # 375

During the progress of a project, the stakeholders require the delivery of multiple milestones with proper presentation of functionalities. Which of the following is the best methodology to use?

- A. Waterfall
- B. XP
- C. Scrum
- D. SDLC

Answer: C

Explanation:

Scrum is an agile methodology well-suited for projects that require frequent milestone deliveries and functionality demonstrations. It emphasizes iterative development, with regular presentations to stakeholders, which aligns with CompTIA Project+ principles for agile project management.

NEW QUESTION # 376

Although a project was successfully released into production a month ago, a project manager continues to receive project-related work. Which of the following is the reason for this issue?

- A. The project manager did not complete the project closure phase.
- B. The project manager did not remove access.
- C. The project manager did not release the resources.
- D. The project is in the verification testing phase.

Answer: A

Explanation:

If a project manager continues to receive project-related work after the project has been released into production, it suggests that the project closure phase was not completed properly. The project closure phase involves several activities, including ensuring that all project deliverables are accepted, documenting the lessons learned, releasing project resources, and formally closing the project. If these activities are not completed, the project can remain 'open' in a sense, leading to continued work and inquiries.

References = The answer is based on standard project management practices and the importance of the project closure phase as

described in project management literature. For detailed information, please refer to the CompTIA Project+ Study Guide and other official CompTIA resources. Specific references to the closure phase can be found in the CompTIA Project+ PK0-005 Cert Guide1 and the CompTIA Project+ Certification Exam Objectives2.

NEW QUESTION # 377

A project manager has decided to outsource portions of a project and will conduct a separate procurement. In which of the following phases does this task occur?

- A. Initiating
- B. Controlling
- C. Executing
- **D. Planning**

Answer: D

Explanation:

This answer is based on the understanding that outsourcing is a form of procurement, which is one of the knowledge areas in project management. Procurement involves acquiring goods and services from external sources to support the project objectives. According to the CompTIA Project+ Study Guide1, procurement activities occur mainly in the planning phase of the project, where the project manager identifies the project needs, defines the scope of work, evaluates the potential vendors, and prepares the procurement documents.

The other options are not correct because:

Initiating is the phase where the project manager defines the project purpose, objectives, and deliverables, and obtains the project charter and stakeholder approval. Initiating does not involve procurement activities, although it may involve some preliminary research on the feasibility and availability of external resources.

Controlling is the phase where the project manager monitors and measures the project performance, compares it with the baseline, and implements corrective actions if needed. Controlling does involve some procurement activities, such as reviewing the vendor deliverables, managing the changes, and resolving the issues, but these are not the main tasks of procurement.

Executing is the phase where the project manager leads and directs the project team and other resources to complete the project work according to the plan. Executing does involve some procurement activities, such as selecting the vendor, signing the contract, and managing the relationship, but these are not the main tasks of procurement. References = CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 8: Planning Projects, Part 4 (Procurement and Communication), pages 243-260; CompTIA Project+ Certification Exam Objectives, Domain 2: Project Planning, Objective 2.5: Given a scenario, plan procurement for a project.

NEW QUESTION # 378

A project manager provided the team with a summary Gantt chart for the project. The team, however, has expressed interest in seeing the sequencing between all of the tasks. Which of the following should the project manager provide?

- A. Burndown chart
- B. Milestone chart
- C. Fishbone diagram
- **D. Project network diagram**

Answer: D

Explanation:

To show sequencing between all tasks (i.e., predecessor/successor relationships and dependency flow), the PM should provide a project network diagram. A summary Gantt chart is great for high-level timelines and major bars, but it can hide the detailed dependency logic that explains why tasks occur in a particular order and how delays propagate. In the CompTIA Project+ objectives, "Project network diagram" is explicitly listed among the key tracking charts/diagrams used to inform project decisions (alongside Gantt and milestone charts).

The other choices don't match the need. A fishbone (Ishikawa) diagram is a root-cause analysis tool for quality issues, not for schedule dependencies. A burndown chart is used mainly in Agile to show remaining work over time, not task-to-task sequencing. A milestone chart highlights key dates, but it doesn't show the detailed dependency chain between tasks.

So, to satisfy the team's request for full sequencing visibility, the PM should share a project network diagram.

NEW QUESTION # 379

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