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## **ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:**

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Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>Implementing &amp; Optimizing I&amp;T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.</li> </ul>

## ISACA COBIT Design and Implementation Certificate Sample Questions (Q27-Q32):

### NEW QUESTION # 27

It is CRITICAL to perform a due diligence review following which type of event?

- A. Merger, acquisition, or divestiture
- B. External consultant assessment
- C. Shifts in the market or economy

**Answer: A**

Explanation:

It is critical to perform a due diligence review following a merger, acquisition, or divestiture. Such events involve significant changes to the organizational structure, assets, and operations, necessitating thorough review to identify risks, synergies, and compliance issues.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk): This objective emphasizes the importance of risk management during significant organizational changes, such as mergers and acquisitions.

COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for due diligence in evaluating potential risks and ensuring that governance and management practices are adapted to new organizational contexts.

A due diligence review ensures that all aspects of the merger, acquisition, or divestiture are carefully assessed, mitigating risks and supporting a smooth transition.

### NEW QUESTION # 28

Which of the following tools would be MOST useful for measuring and monitoring performance and the realization of benefits from an EGIT implementation program plan project?

- A. IT balanced scorecard
- B. Gantt chart
- C. RACI chart
- D. Project management software

**Answer: A**

Explanation:

COBIT 2019 emphasizes the IT balanced scorecard as a key performance management tool:

"An IT balanced scorecard provides a mechanism for aligning IT-related goals with enterprise objectives and is instrumental in measuring and communicating performance across financial, customer, process, and innovation dimensions." It is tailored to evaluate benefits realization and strategic alignment. Gantt charts and project management tools focus on timelines and task execution, while RACI charts clarify responsibilities-not performance outcomes.

Reference: COBIT 2019 Governance and Management Objectives, APO02 and BAI08

### NEW QUESTION # 29

IT management contributes to the initiation of an EGIT program by:

- A. Establishing the business strategy and high-level EGIT approach.
- B. Evaluating the proposed EGIT approach to ensure business goals will be met.
- C. Providing advice on specific IT controls and challenging proposed activities.
- D. Gathering input and gaining consensus on an EGIT approach.

**Answer: D**

Explanation:

As per COBIT 2019 Implementation Guide:

"During program initiation, IT management plays a key role by gathering input from various stakeholders and building consensus on the EGIT approach." Business strategy is set by executive leadership, not IT, and advice on controls happens at later stages.

Reference: COBIT 2019 Implementation Guide, Phase 1

### NEW QUESTION # 30

At which stage of the governance system design flow are design factors translated into governance and management priorities?

- A. Determining the initial scope
- B. Concluding the governance system design
- C. Understanding the enterprise strategy
- D. Refining the scope

**Answer: D**

Explanation:

In the COBIT 2019 Governance System Design Workflow, design factors are essential elements that influence the tailoring and implementation of a governance system. These design factors include elements such as enterprise strategy, goals, risk profile, compliance requirements, and more. The stage where these design factors are translated into specific governance and management priorities is during the "Refining the Scope" phase.

Detailed Explanation with References:

\* Concluding the Governance System Design (Option A):

\* This stage involves finalizing and approving the design of the governance system. By this point, the design factors have already been considered and translated into actionable priorities.

\* Understanding the Enterprise Strategy (Option B):

\* At this stage, the focus is on understanding the enterprise's strategic direction and objectives.

While it is crucial to gather this understanding to inform the governance system design, the actual translation of design factors into governance and management priorities occurs later.

\* Determining the Initial Scope (Option C):

\* This stage involves setting the preliminary boundaries and focus areas for the governance system.

It identifies the broad areas that need governance attention but does not yet translate specific design factors into detailed priorities.

\* Refining the Scope (Option D):

\* During this phase, the initial scope is refined based on a deeper analysis of the design factors. It is at this stage that the design factors are critically analyzed and translated into specific governance and management priorities. This phase ensures that the governance system is tailored to the unique needs of the enterprise and aligns with its strategic goals, risk profile, and other key considerations.

\* According to the COBIT 2019 Design Guide, refining the scope involves using the identified design factors to make informed decisions about where to focus governance efforts and how to prioritize various governance and management activities. This ensures a targeted and effective governance system.

Conclusion: The correct answer is D. Refining the scope. In this phase, design factors are systematically translated into specific governance and management priorities, ensuring that the governance system is precisely aligned with the enterprise's needs and objectives.

References:

\* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

\* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

### NEW QUESTION # 31

Which of the following is a KEY consideration when determining the initial scope of a governance system?

- A. Compliance requirements faced by the enterprise
- B. The size of the enterprise
- C. Current I&T-related issues of the enterprise
- D. The role of IT within the enterprise

**Answer: C**

Explanation:

When determining the initial scope of a governance system, one of the key considerations is the current I&T-related issues of the enterprise. Understanding and addressing these issues ensures that the governance system is relevant and focused on the areas that need the most attention and improvement. This approach aligns with the practical and contextual nature of COBIT 2019, which emphasizes tailoring governance solutions to the specific needs and circumstances of the enterprise.

Detailed Explanation with References:

\* Current I&T-Related Issues (Option D):

\* COBIT 2019 stresses the importance of understanding the specific issues and challenges an enterprise is facing in its current I&T environment. These issues could include inefficiencies, security vulnerabilities, compliance gaps, misalignment with business objectives, or any other problems impacting the performance and value delivery of IT.

\* Addressing these issues directly in the initial scope ensures that the governance system can provide immediate value by targeting the most critical areas. This focus helps in demonstrating early successes and building credibility for the governance initiative.

\* According to the COBIT 2019 Implementation Guide, understanding current issues allows the organization to prioritize actions that will have the most significant impact on improving governance and management practices.

\* Compliance Requirements (Option A):

\* Compliance requirements are essential and need to be considered when designing a governance system, but they are part of a broader context rather than the key initial driver. They ensure that the governance system meets regulatory and legal standards but do not necessarily prioritize the most urgent internal issues.

\* Size of the Enterprise (Option B):

\* The size of the enterprise influences the complexity and scalability of the governance system but is not a primary consideration for the initial scope. The focus should be on specific needs and issues rather than just the size.

\* Role of IT within the Enterprise (Option C):

\* The strategic role of IT is crucial for determining the overall governance approach, but it is more about aligning IT with business goals rather than pinpointing specific initial issues to address. It informs the design but does not drive the immediate focus of the initial scope.

Conclusion: The correct answer is D. Current I&T-related issues of the enterprise. Focusing on these issues ensures that the governance system addresses the most pressing needs and delivers tangible improvements, which is a fundamental principle in the COBIT 2019 framework.

References:

\* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

\* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

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