



Topic 6	<ul style="list-style-type: none"> <li>Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.</li> </ul>
Topic 7	<ul style="list-style-type: none"> <li>Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.</li> </ul>

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## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q116-Q121):

### NEW QUESTION # 116

Which of the following best describes the relationship between business models and business architecture?

- A. Business model development is a prerequisite for a Business Architecture development.
- B. Business models are useful for impact analysis, however Business Architecture is needed for scenario analysis.
- C. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- **D. Business Architecture breaks a business model down into the core functional elements that describe how the business works.**

**Answer: D**

Explanation:

A business model describes how an organization creates, delivers, and captures value for its stakeholders<sup>3</sup>. A business architecture breaks a business model down into the core functional elements that describe how the business works, such as the value proposition, the customer segments, the channels, the revenue streams, the cost structure, the key resources, the key activities, and the key partnerships<sup>3</sup>.

### NEW QUESTION # 117

Complete the following sentence:

Presenting different \_\_\_\_ and \_\_\_\_ to stakeholders helps architects to extract hidden agendas, principles, and requirements that could impact the final Target Architecture.

- **A. Architecture Views, Architecture Viewpoints**
- B. Alternatives, Trade-offs
- C. Solutions, Applications
- D. Business Scenarios, Business Models

**Answer: A**

Explanation:

Presenting different alternatives and trade-offs to stakeholders is a crucial technique in TOGAF for eliciting valuable feedback and refining the Target Architecture. This approach encourages stakeholders to actively participate in the architecture development process and express their preferences and concerns.

Here's why this approach is effective:

\* Reveals hidden agendas: By presenting different options with varying implications, stakeholders may reveal priorities or concerns

that were not explicitly stated before. This helps architects uncover hidden agendas that could influence the architecture's success.

\* Uncovered underlying principles: Stakeholder reactions to different alternatives can reveal their underlying principles and values, providing insights into what they consider important in the architecture.

\* Identifies unspoken requirements: Through discussions and comparisons of alternatives, stakeholders may express needs or requirements that were not captured during initial requirements gathering.

**NEW QUESTION # 118**

Which of the following best describes a business capability?

- A. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.
- B. It is an articulation of the relationships between business entities that make up the enterprise.
- C. It delineates what a business does without an explanation of how, why, or where the capability is used.
- D. It is a detailed description of the architectural approach to realize a particular solution.

**Answer: C**

Explanation:

In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:

Definition of Business Capability:

Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.

Key Characteristics:

What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.

Independence: Business capabilities are designed to be independent of the organizational structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.

TOGAF Reference:

Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of the business. This helps in aligning the architecture with business strategy and objectives.

Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.

Importance:

Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.

Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.

In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

**NEW QUESTION # 119**

Refer to the table below:

Phase	Output	Essential Knowledge
?	A set of domain architectures approved by the stakeholders for the problem being addressed, with a set of gaps, and work to clear the gaps understood by the stakeholders.	How does the current Enterprise fail to meet the preferences of the stakeholders? What must change to enable the Enterprise to meet the preferences of the stakeholders? (Gaps) What work is necessary to realize the changes, that is consistent with the additional value being created? (Work Package) How stakeholder priority and preference adjust in response to value, effort, and risk of change. (Stakeholder Requirements)

Which ADM Phase(s) does this describe?

- A. Phase E

- B. Phase B
- C. Phase B, C and D
- D. Preliminary Phase

**Answer: C**

Explanation:

The table describes the steps involved in Phase B (Business Architecture), Phase C (Information Systems Architectures), and Phase D (Technology Architecture) of the TOGAF ADM5. These phases are responsible for developing the target architectures for each domain and identifying the gaps between the baseline and target architectures. The table shows the outputs and outcomes of each phase, as well as the essential knowledge required for each phase.

#### NEW QUESTION # 120

Which of the following is a benefit of information mapping?

- A. It provides a basis to support decision-making throughout the business.
- B. It highlights information requirements not addressed by a business architecture.
- C. It provides a framework for effective business requirements analysis.
- D. It enables improved business process integration.

**Answer: A**

Explanation:

One of the benefits of information mapping is that it provides a basis to support decision-making throughout the business. Information mapping is a technique that can be used to document and visualize the information concepts and their relationships that are relevant for the business. Information mapping can help to identify the information needs, sources, flows, quality, and value of the business, as well as the gaps, issues, and opportunities for improvement. By providing a clear and consistent view of the information landscape, information mapping can enable better informed and more effective decisions at all levels of the business.

#### NEW QUESTION # 121

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