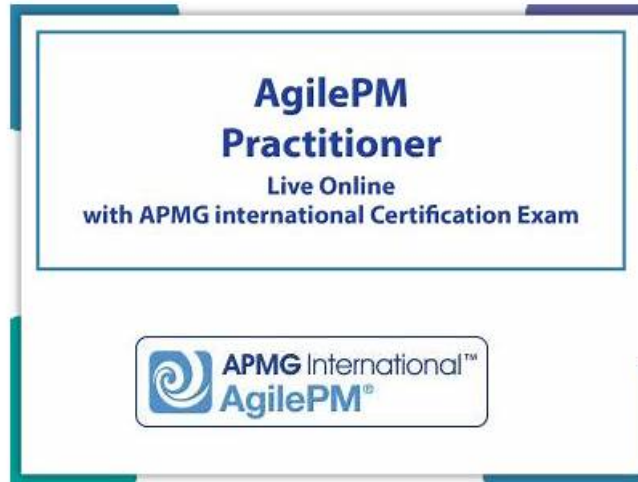


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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 2	<ul style="list-style-type: none">People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 3	<ul style="list-style-type: none">Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.
Topic 4	<ul style="list-style-type: none">Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.

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APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q175-Q180):

NEW QUESTION # 175

(Wanida Anong, working on some compliance issue in India, has limited availability to work with the Southeast Asia Delivery Teams.

Which 2 statements describe how this risk should be handled within the AgilePM framework?)

- A. Hira should use the Risk Log to record risks and delay compliance-sensitive features until Wanida Anong is available.
- B. Hira should escalate to Sarah Lark, the Business Sponsor, to allocate more compliance resources and protect the projects integrity.
- C. Hira should coordinate a communication plan to ensure the Delivery Team has timely access to Wanida ' s expertise based on her availability.
- D. The Delivery Team should proceed with assumptions and review with Wanida Anong at the end of the increment to minimize delays.
- E. The Delivery Team should compile key compliance questions in advance and send in batches to Wanida Anong to minimize real-time communication needs.

Answer: C,E

Explanation:

The correct answers are A and D .

This scenario is about a specialist availability risk . Wanida has important compliance expertise, but her limited availability creates a risk that the Southeast Asia Delivery Teams may not get timely answers on compliance-sensitive work.

In AgilePM, the best response is usually to:

- * adapt communication and collaboration mechanisms ,
- * plan access to scarce expertise carefully ,
- * and help the team work efficiently without creating avoidable waiting time or risky assumptions .

That is exactly what A and D describe.

Why A is correct

"Hira should coordinate a communication plan to ensure the Delivery Team has timely access to Wanida ' s expertise based on her availability." This aligns very well with AgilePM and with Hira's role as Project Manager. Hira is responsible for enabling coordination, reducing blockers, and helping the right people collaborate effectively. When a key expert has limited availability, a communication plan is a practical and agile response.

This could include:

- * agreed contact windows,
- * prioritization of urgent questions,
- * scheduled compliance touchpoints,
- * response expectations,
- * and visibility of when Wanida is available.

This is exactly the kind of facilitative coordination AgilePM expects.

Why D is correct

"The Delivery Team should compile key compliance questions in advance and send in batches to Wanida Anong to minimize real-time communication needs." This is also strongly aligned with AgilePM because it is:

- * practical,
- * collaborative,
- * proactive,
- * and efficient.

Rather than interrupting Wanida repeatedly or waiting until blockers pile up, the team should organize its questions thoughtfully and make the best use of her limited time. That reduces communication overhead and improves the quality of the interaction.

It also reflects mature agile behavior:

- * identify what information is truly needed,

- * consolidate it,
- * ask early,
- * and reduce dependency friction.

Why the other options are incorrect

B). Hira should escalate to Sarah Lark, the Business Sponsor, to allocate more compliance resources and protect the projects integrity.

This may become necessary if the risk becomes serious enough , but it is not the best immediate AgilePM response based on the scenario as stated. AgilePM prefers managing the issue at the lowest appropriate level first through coordination and practical adaptation before escalating for additional sponsorship intervention.

C). Hira should use the Risk Log to record risks and delay compliance-sensitive features until Wanida Anong is available.

Recording the risk may be sensible, but automatically delaying compliance-sensitive features is too rigid and not the best AgilePM answer. AgilePM favors finding adaptive ways to keep work moving safely rather than defaulting to delay when better communication planning may solve the problem.

E). The Delivery Team should proceed with assumptions and review with Wanida Anong at the end of the increment to minimize delays.

This is not AgilePM-aligned because it creates unnecessary compliance risk. Proceeding on unvalidated assumptions in a compliance-sensitive area can lead to rework, governance problems, or regulatory failure.

AgilePM supports iterative learning, but not careless deferral of essential expert input.

AgilePM perspective

AgilePM encourages:

- * proactive risk handling,
- * strong communication,
- * collaboration across roles,
- * efficient use of specialist availability,
- * and escalation only when needed.

When a key expert is only partly available, the first response should be to structure access intelligently and help the team interact with that expert in the most effective way.

Therefore, the best two answers are:

A, D

NEW QUESTION # 176

Using the Project Scenario, answer the following question about the activities in the Agile project lifecycle.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Assertion:-

1. The rooms and facilities must be deployed into live use at the end of each Timebox.

BECAUSE

Reason:

Evolutionary Development and Deployment must be combined in a Timebox where the integration of several teams is required.

2. The tasks associated with each Solution Development Timebox should be included in the Delivery Plan.

BECAUSE

Reason:

A typical Delivery Plan will provide a schedule of Timeboxes and any other high level activities for the imminent Project Increment.

3. The development approach should have been agreed during Foundations.

BECAUSE

Reason:

The Development Approach Definition must be created before Evolutionary Development can commence.

4. The resources from Timber Tigers and Earth Excavations should have been engaged before the start of Evolutionary Development.

BECAUSE

Reason:

Commitment to delivery is based on pre-agreed resource levels at the project level.

5. A final Deployment phase should be held after Timebox C has completed.

BECAUSE

Reason:

The Deployed Solution is assessed post-project to confirm whether the expected benefits have been achieved.

□

Answer:

Explanation:

Explanation:

Agile Practitioner

For each line, here is the appropriate option from A to E that applies:

* The rooms and facilities must be deployed into live use at the end of each Timebox.

* D. False (Assertion) True (Reason)

* Rationale: While Evolutionary Development and Deployment can be combined in a timebox, it is not necessary that the rooms and facilities must be deployed into live use at the end of each timebox. Deployment into live use typically occurs after several timeboxes when the product is ready for release.

* The tasks associated with each Solution Development Timebox should be included in the Delivery Plan.

* A. True (Assertion) True (Reason)

* Rationale: The Delivery Plan should outline the schedule of timeboxes and include the high-level activities planned for the upcoming project increment, which encompasses the tasks for each Solution Development Timebox.

* The development approach should have been agreed during Foundations.

* A. True (Assertion) True (Reason)

* Rationale: The development approach is indeed something that should be agreed upon during the Foundations phase, as the Development Approach Definition sets the stage for how Evolutionary Development will proceed.

* The resources from Timber Tigers and Earth Excavations should have been engaged before the start of Evolutionary Development.

* C. True (Assertion) False (Reason)

* Rationale: It is true that resources should be engaged before Evolutionary Development starts to ensure commitment and resource availability. However, the commitment is typically based on the detailed planning and agreements made during Foundations, not solely on pre-agreed resource levels at the project level.

* A final Deployment phase should be held after Timebox C has completed.

* E. False (Assertion) False (Reason)

* Rationale: Deployment phases are usually not a one-time, final phase but occur incrementally as part of the timeboxed development. Additionally, the assessment of whether the expected benefits have been achieved is part of the benefits realization process and not necessarily the sole reason to have a final Deployment phase post-Timebox C.

NEW QUESTION # 177

Answer the following questions about the acceptance criteria within the project.

Decide whether the approach to setting and using acceptance criteria has been applied appropriately and select the response that supports your decision.

During Solution Development Timebox A, a new Health and Safety requirement arises: the front door is required to have wheelchair access. This is a legal requirement and is a Must Have before any staff or general public access can be allowed. The Solution Development Team will work with the Local Planning Authority Officer, the specialist who identified the requirement, to identify further acceptance criteria for Solution Development Timebox A.

Is this an appropriate action related to acceptance criteria?

- A. Yes, because the new requirement needs to be understood, built and delivered in this Timebox.
- B. No, because the Business Visionary is responsible for defining acceptance criteria.
- C. Yes, because the Local Planning Authority Officer owns the justification for the new requirement.
- D. No, because this new requirement would NOT be included in the original Prioritised Requirements List and therefore does NOT need acceptance criteria to be defined.

Answer: A

Explanation:

A: Yes, because the new requirement needs to be understood, built and delivered in this Timebox.

Rationale:

Agile Project Management is adaptable to changes, even late in the development process. The introduction of a new Health and Safety requirement, such as wheelchair access, which is a legal and must-have requirement, needs to be incorporated into the project as soon as it is identified. Working with the Local Planning Authority Officer to define acceptance criteria ensures that the requirement is clearly understood and that the solution developed meets the necessary legal standards. This approach ensures that the team can immediately address the new requirement and integrate it into the current work cycle, aligning with Agile's principle of welcoming changing requirements, even late in development, for the customer's competitive advantage.

NEW QUESTION # 178

Using the additional information provided for this question in the Scenario Booklet, answer the following questions about the

requirement for a fire exit from the upstairs of the building.

What is an appropriate reason to classify the need for a secondary exit from the upstairs of the building as a Must Have requirement?

- **A. Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.**
- B. The requirement for a secondary exit from the upstairs of the building has to be made a higher priority in order to be moved to an earlier Timebox.
- C. A secondary exit from the upstairs of the building will provide a shorter and more direct route into the garden than the main stairway.
- D. A secondary exit from the upstairs of the building would help ease congestion in busy periods during festivals.

Answer: A

Explanation:

A: Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.

Rationale:

Compliance with national fire safety regulations is non-negotiable and would be a legal requirement for the operation of the hotel. Therefore, any features required to meet these regulations would automatically be classified as "Must Have" due to their mandatory nature for safety and legal operation.

NEW QUESTION # 179

Several of the web developers working on the project have no Agile experience. When answering the questions in the Project Approach Questionnaire (PAQ), the Project Manager could not agree with the statement 'all members of the project understand and accept the DSDM approach'. What action should the Project Manager take?

- **A. Organize a training workshop to brief all project-level and Solution Development Team roles in the Agile approach.**
- B. Replace the web developers with experienced Agile practitioners.
- C. Agree with the statement in the PAQ and keep a close watch on the web developers throughout the project.
- D. Accept that the web developers are experts in their field and will be adopting their own approach throughout the project.

Answer: A

NEW QUESTION # 180

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