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To take the CIMA CIMAPRA19-F03-1 (F3 Financial Strategy) Certification Exam, candidates must have a strong understanding of financial concepts and practices. They must also have completed the CIMA Certificate in Business Accounting or have an equivalent accounting qualification. CIMAPRA19-F03-1 exam consists of 90 multiple-choice questions and lasts for three hours. To pass the exam, candidates must score at least 50%. Successful completion of the exam leads to the award of the CIMA Advanced Diploma in Management Accounting, which is highly respected in the financial industry.

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## CIMA F3 Financial Strategy Sample Questions (Q317-Q322):

### NEW QUESTION # 317

Companies L, M, N and O:

- \* are based in a country that uses the RS as its currency
- \* have an objective to grow operating profit year on year
- \* have the same total levels of revenue and cost
- \* trade with companies or individuals in the United States. All import and export trade with companies or individuals in the United States is priced in US\$.

Typical import/export trade for each company in a year are as follows:

Company	L	M	N	O
Imports in US\$ millions	10	-	25	15
Exports in US\$ millions	20	18	21	-

Which company's growth objective is most sensitive to a movement in the US\$ / RS exchange rate?

- A. Company L
- B. Company N
- C. Company O
- **D. Company M**

**Answer: D**

Explanation:

Imports and exports are in US\$, home currency is RS. Each company has the same total revenue/cost level; what differs is their net US\$ exposure, which drives how sensitive profit growth is to the US\$/RS rate.

From the table:

Company L: Imports 10, Exports 20 # net export +10 US\$m

Company M: Imports 0, Exports 18 # net export +18 US\$m

Company N: Imports 25, Exports 21 # net import #4 US\$m

Company O: Imports 15, Exports 0 # net import #15 US\$m

Sensitivity to exchange rate = size of the net US\$ position (absolute value).

Comparing: |+10|, |+18|, |#4|, |#15| # the largest is 18 for Company M.

So Company M's operating profit growth is most sensitive to movements in the US\$/RS rate.

### NEW QUESTION # 318

Which THREE of the following long term changes are most likely to increase the credit rating of a company?

- A. A decrease in the (Book value of debt) / (Book value of equity) ratio.
- B. A decrease in the dividend cover ratio.
- C. A decrease in the (Net debt) / (Earnings before interest, tax, depreciation and amortisation) ratio.
- D. An increase in the free cashflow generated from operations.
- E. An increase in the interest cover ratio.

Answer: C,D,E

### NEW QUESTION # 319

A company has forecast the following results for the next financial year:

The following is also relevant:

\* Profit after tax for the year can be assumed to be equivalent to free cash flow for the year.

\* Debt finance comprises a \$10 million floating rate loan which currently carries an interest rate of 5%.

\* \$400,000 investment in non-current assets is required to achieve required growth, all of which is to be financed from next year's free cash flow.

\* The company plans to pay a dividend of \$150,000 next year, financed from next year's free cash flow.

The company is concerned that interest rates could rise next year to 6% which could then affect their investment plans.

	\$'000
Operating Profit	1,300
Interest	(500)
Profit before tax	800
Taxation (25%)	(200)
Profit after tax	600

If interest rates were to rise to 6% and the company wishes to maintain its dividend amount, the planned investment expenditure will decrease by:

- A. \$25,000
- B. \$50,000

- C. \$100,000
- D. \$75,000

**Answer: A**

### NEW QUESTION # 320

Listed company R is in the process of making a cash offer for the equity of unlisted company S.

Company R has a market capitalisation of \$200 million and a price/earnings ratio of 10.

Company S has a market capitalisation of \$50 million and earnings of \$7 million.

Company R intends to offer \$60 million and expects to be able to realise synergistic benefits of \$20 million by combining the two businesses. This estimate excludes the estimated \$8 million cost of integrating the two businesses.

Which of the following figures need to be used when calculating the value of the combined entity in \$ millions?

- A. 20, 50, 60, 200
- B. 8, 20, 50, 200
- C. 7, 10, 20, 50, 200
- **D. 8, 20, 50, 60, 200**

**Answer: D**

Explanation:

EBIT = 5

Interest @5% on 10m = 0.5 # PBT = 4.5

Tax 20% = 0.9 # Earnings = 3.6

EPS = 3.6 / 10m = 0.36

Price = 3.60 # P/E = 10

Next year:

Interest @6% = 0.6 # PBT = 4.4

Tax 20% = 0.88 # Earnings = 3.52

EPS = 3.52 / 10m = 0.352

Expected P/E = 9.5 # price = 0.352 × 9.5 = 3.344 (# 3.34).

Drop = 3.60 # 3.34 = 0.26 # % drop = 0.26 / 3.60 # 7.2%.

### NEW QUESTION # 321

Which THREE of the following non-financial objectives would be most appropriate for a listed company in the food retailing industry?

- A. Reduce raw material wastage
- **B. Improve staff morale**
- C. Reduce production time
- **D. Reduce customer complaints**
- **E. Increase customer service quality**

**Answer: B,D,E**

Explanation:

For a listed company in the food retailing industry, the most relevant non-financial objectives are typically focused on customers and people, because success depends heavily on service quality, shopping experience and motivated staff.

A). Reduce customer complaints - Very appropriate. Complaints are a direct indicator of service problems, product quality issues, or process failures. Reducing complaints improves reputation and customer retention.

B). Increase customer service quality - Core objective for food retailers. Better service quality (speed at checkout, helpful staff, availability of products) improves competitive position and supports long-term sales growth.

D). Improve staff morale - Also highly relevant. Retail is labour-intensive and customer-facing. Motivated staff deliver better service, are more productive, and turnover is reduced.

Options C (Reduce production time) and E (Reduce raw material wastage) are more typical of manufacturing businesses, not retailers, who primarily buy finished goods rather than "produce" them. A retailer might track stock wastage or shrinkage, but the wording "raw material wastage" points clearly to a production environment.

So the best three for a listed food retailer are A, B and D.

## NEW QUESTION # 322

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