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## NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li> </ul>

Topic 5	<ul style="list-style-type: none"> <li>• <b>Contracts:</b> This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li> </ul>
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## **100% Pass NCARB - Project-Management - Reliable ARE 5.0 Project Management (PjM) Exam Valid Dumps Ebook**

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### **NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q66-Q71):**

#### **NEW QUESTION # 66**

Which of the following considerations would support the use of separate bid packages and a fast-track schedule?

Check the four that apply.

- **A. schedule**
- **B. phased construction**
- C. ease of coordination
- D. risk avoidance
- **E. cost**
- **F. multiple prime contractors**

**Answer: A,B,E,F**

Explanation:

Fast-track scheduling involves overlapping design and construction by issuing separate bid packages (e.g., site work, foundations, structure). This allows construction to begin before the entire design is complete.

- A). Cost: Fast-track can potentially reduce escalation and shorten time-related costs.
- B). Schedule: Primary benefit-saves time by overlapping design and construction phases.
- E). Phased construction: Necessary to allow portions of the work to begin early.
- F). Multiple prime contractors: Often used with fast-track and separate bid packages.

C and D are incorrect:

- C). Risk is typically increased in fast-track due to incomplete design during bidding.
- D). Coordination is more complex, not easier, in a fast-track/multi-package approach.

References:

NCARB ARE 5.0 Handbook - Project delivery methods

AIA A201 & AIA CMc contracts - Construction Manager as Constructor, fast-tracking provisions

#### **NEW QUESTION # 67**

The architect's estimate of the cost of the work at the end of the construction documents phase exceeds the owner's stated budget for the cost of the work.

According to AIA Document B101, what should the architect recommend to the owner?

- **A. Revise project scope, without additional compensation**
- B. Make reductions in the project program, with additional compensation
- C. Alter the project delivery method, without additional compensation
- D. Change the quality of materials, with additional compensation

**Answer: A**

Explanation:

Verified Answer

According to AIA Document B101 §6.7, if the lowest bona fide bid or negotiated proposal exceeds the budget, the architect is required to make reasonable modifications to bring the cost in line with the budget - at no additional compensation - provided the architect's cost estimate was based on current market conditions.

\* This clause ensures the architect takes responsibility for staying within budget expectations.

\* Reference: AIA B101-2017 §6.7

\* NCARB ARE 5.0 Handbook - PjM Content Area 2: Cost Estimating and Budgeting

**NEW QUESTION # 68**

Which document authorizes the contractor to proceed with work?

- A. Change Order
- B. Certificate of Substantial Completion
- C. Purchase Order
- **D. Notice to Proceed**

**Answer: D**

Explanation:

The Notice to Proceed is a formal document issued by the owner or architect authorizing the contractor to begin work on the project and establishing the contract start date. Purchase orders are for procurement; change orders modify contracts; certificates of substantial completion recognize project milestones. ARE 5.0 PjM tests knowledge of construction administration documents.

**NEW QUESTION # 69**

A contractor has hired a subcontractor to construct a parking lot for 60 cars. The parking lot will be 60 feet x 270 feet. The subcontractor has quoted a price of \$13.25 per square yard to the contractor.

If the contractor adds a mark-up of 15%, what is the cost of each parking space?

- A. \$398
- B. \$4,115
- C. \$3,578
- **D. \$457**

**Answer: D**

Explanation:

Comprehensive Detailed Explanation:

Step 1: Calculate area in square feet:

$$60 \text{ ft} \times 270 \text{ ft} = 16,200 \text{ sq ft}$$

Step 2: Convert to square yards:

$$16,200 \text{ sq ft} \div 9 = 1,800 \text{ sq yd}$$

Step 3: Calculate base cost:

$$1,800 \text{ sq yd} \times \$13.25 = \$23,850$$

Step 4: Add 15% markup:

$$\$23,850 \times 1.15 = \$27,427.50$$

Step 5: Divide total cost by 60 parking spaces:

$$\$27,427.50 \div 60 = \$457.13 \text{ # Approx. } \$457 \text{ per space}$$

References:

NCARB ARE 5.0 Handbook - Cost estimating and budgeting

CSI MasterFormat - Division 32 (Exterior Improvements)

ARE 5 Review Manual - Project Management, Cost and Quantity Takeoffs

**NEW QUESTION # 70**

A project is being delivered by Integrated Project Delivery (IPD). The architect is developing the internal budget.

Which of the following should require less staff time?

- A. Field Observations and Reports
- B. Project Meeting Management
- C. Requests for Information
- D. Applications for Payment

**Answer: C**

Explanation:

Verified Answer

In an IPD project, all major stakeholders (owner, architect, contractor, consultants) collaborate from early design phases, reducing fragmentation and miscommunication. This integrated process significantly reduces the volume of Requests for Information (RFIs), which are more prevalent in traditional delivery methods due to drawing gaps or coordination issues.

RFIs arise when documents are unclear or uncoordinated. In IPD, high collaboration and early involvement of builders reduce such occurrences.

Reference: AIA Integrated Project Delivery Guide

NCARB ARE 5.0 Handbook - PjM Content Area 5: Construction Phase Responsibilities

## NEW QUESTION # 71

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