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## ■ QUESTIONS & ANSWERS ■

### PMI PMI-200

PMI-Agile Certified Practitioner (PMI-ACP)

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To be eligible for the PMI Agile Certified Practitioner (PMI-ACP)® exam, candidates must meet the eligibility criteria set by PMI. This includes a minimum of 2,000 hours of general project experience, 1,500 hours of Agile project experience, and 21 hours of Agile training. Candidates must also have a high school diploma or equivalent and adhere to PMI's code of ethics and professional conduct.

PMI-200 (PMI Agile Certified Practitioner (PMI-ACP)®) Certification Exam is the credential for agile practitioners. It is a globally recognized certification exam that validates an individual's knowledge and skills in agile methodologies, including Scrum, Kanban, XP, and Lean. PMI Agile Certified Practitioner (PMI-ACP)® certification exam is a highly recommended option for professionals who have experience in agile project management or in working in an agile environment.

## **PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q149-Q154):**

### **NEW QUESTION # 149**

A company has decided to combine two similar products consisting of multiple teams into one product.

Engaged customers want to know how the company is looking at re-organizing its teams.

What strategy should be employed to re-organize the teams?

- A. Teams that worked on similar components in the separate products should be combined to minimize disruption and capitalize on synergies
- B. After grouping individuals by role multi-discipline teams should be created that are comprised of one member from each role
- **C. All the teams from both products should be simultaneously called together and allowed to completely self-manage**
- D. Features should be prioritized and then teams should be organized around those priorities

**Answer: C**

### **NEW QUESTION # 150**

A senior executive contacted an agile lead about starting an agile project to solve a problem for the human resources (HR) department of a company. The project idea is not clear and no backlog has been developed.

How should the agile lead start the project?

- **A. Identify the persona that needs help and conduct a workshop applying the empathy map technique about that persona.**
- B. Start working on a list of user stories to create a backlog and suggest a product owner be assigned to the project.
- C. Review how similar problems have been resolved in other companies and see if a solution is available on the market.
- D. More work is needed to refine the idea and there is no backlog to start working on, so there is no way to help the manager.

**Answer: A**

Explanation:

To kick off the project, especially when the idea is not yet clear, the agile lead should focus on understanding the needs and challenges of the end users-HR in this case. By applying the empathy map technique, the team can gather insights into the users' experiences, needs, and pain points. This helps in building a more focused and user-centered approach to solving the problem, which is the foundation for developing a product backlog.

Engaging stakeholders early and understanding the problem space will clarify the project direction and lay the groundwork for creating meaningful user stories.

### **NEW QUESTION # 151**

During a team meeting members who are subject matter experts (SMEs) mention that they are continuously working on repetitive tasks which has lowered motivation. What should the agile practitioner do?

- **A. Have team members work in pairs to learn from each other and develop new skills**
- B. Ask team members to perform a value stream analysis of their activities.
- C. Add more resources to the team to help with the tasks
- D. Organize a team-building activity to improve team morale

**Answer: A**

## NEW QUESTION # 152

The team estimation game method mainly consists of a:

- A. Brainstorm session where resources are related to prioritized work packages.
- B. White board session where iterations are estimated and related to the project road map.
- C. Spreadsheet with backlog issues to be prioritized and each to be given a prioritization number.
- **D. Pile of cards with user, capability, and value to be prioritized by the project team**

**Answer: D**

## NEW QUESTION # 153

A backlog for a project has been prioritized and a sprint has begun. A security issue has been revealed that needs to be addressed or large security vulnerabilities will be exposed.

How should the project manager proceed?

- A. Consult with the product owner to prioritize the new work at a higher level.
- B. Consult with the project team to rework the existing estimates.
- **C. Consult with the product owner and project team**
- D. Consult with the project sponsor and project team to resolve the issue.

**Answer: C**

Explanation:

When a security issue is revealed mid-sprint, the project manager should consult with both the product owner and the project team. The product owner is responsible for prioritizing the backlog and ensuring that the most valuable features are worked on, while the team will help assess the technical implications of addressing the security issue.

The product owner needs to understand the impact of the security issue on the product's value and determine if it needs to be prioritized over other work in the sprint.

The project team should help evaluate the effort required to address the issue and ensure that the solution is feasible within the sprint's capacity.

By collaborating with both the product owner and the team, the project manager can make an informed decision on whether to adjust the sprint plan, reprioritize the backlog, or take necessary actions to address the vulnerability. This ensures that the security issue is resolved without jeopardizing the overall sprint goals.

## NEW QUESTION # 154

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