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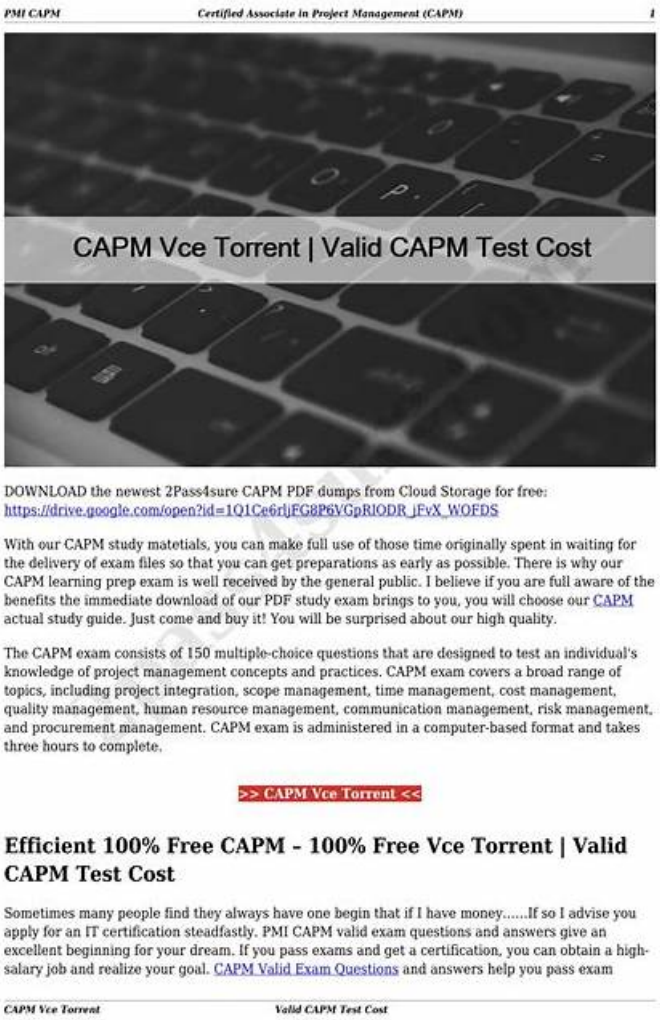

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q504-Q509):

NEW QUESTION # 504
The process of estimating the type and quantity of material, human resources, equipment, or supplies required to perform each activity is known as:

- A. Estimate Activity Durations.
- B. Collect Requirements.
- C. Estimate Activity Resources.
- D. Conduct Procurements.

Answer: C

Explanation:
Section: Volume A
Explanation:
Process: 6.4 Estimate Activity Resources
Definition: The process of estimating the type and quantities of material, human resources, equipment, or supplies required to perform each activity.
Key Benefit: The key benefit of this process is that it identifies the type, quantity, and characteristics of resources required to complete the activity which allows more accurate cost and duration estimates.
Inputs
1. Schedule management plan
2. Activity list
3. Activity attributes
4. Resource calendars
5. Risk register
6. Activity cost estimates
7. Enterprise environmental factors
8. Organizational process assets
Tools & Techniques
1. Expert judgment
2. Alternative analysis
3. Published estimating data
4. Bottom-up estimating
5. Project management software
Outputs
1. Activity resource requirements
2. Resource breakdown structure
3. Project documents updates

NEW QUESTION # 505

Within a matrix organization, dual reporting of team members is a risk for project success. Who is responsible for managing this dual reporting relationship factor?

- A. Functional manager
- B. Project management office
- C. Functional manager supported by the project manager
- D. Project manager

Answer: D

NEW QUESTION # 506
Which standard has interrelationships to other project management disciplines such as program management and portfolio management?

- A. Program Management Body of Knowledge Guide
- B. Organizational Project Management Maturity Model (OPM3$)
- C. Guide to the Project Management Body of Knowledge (PMBOK®)
- D. The Standard for Program Management

Answer: C

NEW QUESTION # 507
A business manager wants to start a project to launch a new product. How should the manager initiate the project?

- A. Assign a project manager to the project and ask them to document the project scope.
- B. Prepare a detailed business case to document project objectives and success criteria.
- C. Ask a small team to produce a prototype of the product before full-scale development.
- D. Discuss the project requirements with the team for alternative products in the market.

Answer: B

NEW QUESTION # 508
What type of planning is used where the work to be accomplished in the near term is planned in detail, while work in the future is planned at a higher level?

- A. Short term planning
- B. Dependency determination
- C. Finish-to-start planning
- D. Rolling wave planning

Answer: D

NEW QUESTION # 509
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