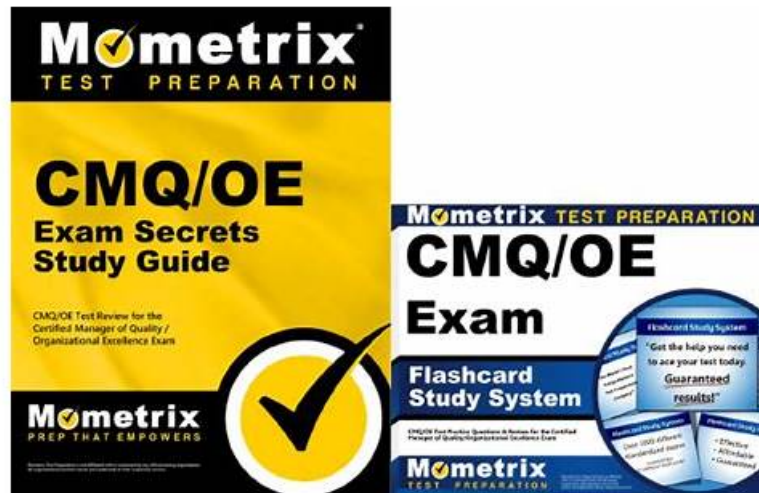


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## What is the duration of the CMQ-OE Exam

- Format: Multiple choices, multiple answers
- Length of Examination: 4 hour 30 minutes
- Number of Questions: 165

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## ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q197-Q202):

### NEW QUESTION # 197

During the development of company strategy, input should be sought from:

- A. Public relations advisers.
- B. Advertising agencies.
- C. Competitors.
- D. Stakeholders.

Answer: D

#### NEW QUESTION # 198

Which of the following actions by a customer will support long-term relations with a supplier?

- A. Scheduling regular meetings with the supplier to discuss plans and problem-solving options
- B. Focusing on developing clear purchase orders and contract provisions
- C. Creating opportunities for the supplier's quality engineers to meet with the purchasing staff
- D. Training purchasing staff to facilitate communications between suppliers and end-users

**Answer: A**

Explanation:

Building strong and lasting relationships with suppliers involves effective communication and collaboration.

Regular meetings provide an opportunity for both parties to discuss plans, address challenges, and find solutions together. By engaging in open dialogue, the customer can foster trust and mutual understanding, leading to better long-term relations. While other actions such as developing clear purchase orders, training purchasing staff, and creating opportunities for quality engineers are important, regular meetings directly contribute to ongoing cooperation and problem-solving.

References:

\* ASQ Certified Manager of Quality/Organizational Excellence

\* CMQ/OE Excellence Certified Manager of Quality/Organizational - ASQ

\* QASEC - ASQ CMQ/OE, Manager of Quality Organizational Excellence Canada

#### NEW QUESTION # 199

Which of the following approaches to explaining the importance of quality is likely to capture the attention of executive management?

- A. Reengineering progress reports
- B. Voice of the customer examples
- C. Cost of quality reports
- D. ISO audit reports

**Answer: C**

#### NEW QUESTION # 200

All organizations have limited resources and opportunities, and must allocate them so as to best accomplish the mission with high efficiency. A possible solution is:

- A. To communicate, communicate, and communicate!
- B. To ensure that authority levels are clearly spelled out for typical situations
- C. To ensure the strategic and operational plans clearly indicate the priorities and strategies for the organization
- D. To have employees go outside the organizational walls

**Answer: C**

#### NEW QUESTION # 201

Which of the following statements is true about using the plan-do-check-act (PDCA) methodology to make an improvement?

- A. The process must continue until the desired results are achieved.
- B. The "doing" step is more important than the "checking" process in the sequence.
- C. The "checking" process usually produces corrective actions.
- D. It is the best way to pursue any kind of improvement.

**Answer: B**

Explanation:

The PDCA cycle (also known as the Deming cycle or Shewhart cycle) consists of four steps:

\* Plan: Recognize an opportunity and plan a change.

\* Do: Test the change by carrying out a small-scale study.

\* Check: Review the test results, analyze data, and identify learnings.

\* Act: Take action based on what was learned. If the change didn't work, revise the plan and repeat the

\* cycle.

The "checking" step is crucial because it informs subsequent actions. It doesn't necessarily produce corrective actions directly, but it guides decision-making. PDCA is a continuous improvement tool used in various contexts, including quality management, process improvement, and problem-solving<sup>1</sup>.

Remember that while PDCA is valuable, other improvement methodologies (such as Six Sigma, Lean, or Agile) may be more suitable for specific situations. The choice depends on the context, goals, and organizational needs<sup>12</sup>.

References:

\* The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition. Sandra L. Furterer and Douglas C. Wood. ASQ Quality Press, 2021. Link

\* ASQ Certified Manager of Quality/Organizational Excellence (CMQ/OE) Body of Knowledge (BoK). ASQ. Link

## NEW QUESTION # 202

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