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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q33-Q38):

NEW QUESTION # 33
Which is delivered by the Blueprint's information flows?

- A. Principle of management by exception
- B. Management of risk
- C. Realization of benefits
- D. P3O implementation plan

Answer: A

Explanation:
The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.
Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 34
What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Portfolio
- B. Business as usual
- C. Programme
- D. Project

Answer: C

Explanation:
A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,
"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.
Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 35
Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Skills development and maintenance
- B. Management dashboards
- C. Facilitation - workshop techniques
- D. P3O information portal

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.
Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 36
Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?
1. Feedback to the line manager should be given on performance
2. Staff members will be reluctant to return if they are to lose status

- A. Both 1 and 2 are true
- B. Only 2 is true
- C. Neither 1 or 2 is true
- D. Only 1 is true

Answer: A

Explanation:
The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure.

Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 37
Which is needed when getting the investment for a P3O?

- A. Recognition of the need for change
- B. Independence of assurance services
- C. Defined portfolio of change
- D. Provision of secretariat services

Answer: A

Explanation:
The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 38
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