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CIPS Achieving Competitive Advantage Through the Supply Chain (L5M7) Sample Questions (Q55-Q60):

NEW QUESTION # 55

In Six Sigma, a Black Belt is the highest level that can be achieved. Is this correct?

- A. No - there are higher levels such as Master Black Belt and Champion
- B. Yes - a Black Belt trains project teams
- C. No - Green Belt is the highest
- D. Yes - a Black Belt implements Six Sigma full-time

Answer: A

Explanation:

The hierarchy extends beyond Black Belt, including Master Black Belts and Champions, who provide leadership and strategic

direction.

Short cited term: "Master Black Belt and Champion above Black Belt." (L5M7 Study Guide, p. 153) Reference: CIPS L5M7 Study Guide, p. 153.

NEW QUESTION # 56

A supply chain that has evolved to include multiple layers of interdependence on members both upstream and downstream is commonly known as what?

- A. A Supply Network
- B. A Supply Web
- C. A Supply Net
- D. A Supply Stream

Answer: A

Explanation:

The guide distinguishes a simple chain from a "supply network," emphasising multi-tier interdependencies.

Short extract: "supply networks reflect multiple interdependent tiers." (L5M7 Study Guide, p.4) Reference: L5M7 Study Guide, p.4.

NEW QUESTION # 57

Long runs, stable product design, and inventory buffers are objectives of which business function?

- A. Sourcing
- B. Sales
- C. Manufacturing
- D. Logistics

Answer: C

Explanation:

Manufacturing objectives emphasise efficiency through long production runs, stable design, and inventory buffering to ensure continuity of output.

Short cited term: "manufacturing - long runs and inventory buffer." (L5M7 Study Guide, p. 36) Reference: CIPS L5M7 Study Guide, p. 36.

NEW QUESTION # 58

Which of the following is an example of a closed-loop supply chain?

- A. A farm supplying milk to a dairy manufacturer
- B. The sale of second-hand cars at a retail outlet
- C. A retailer which accepts old phones to be given back to the manufacturer
- D. The extraction of diamonds from a mine sold to a jewellery manufacturer

Answer: C

Explanation:

A closed-loop supply chain returns used products to the chain for reuse/recycling/remanufacture. Short extract: "closed loop - products/materials re-enter the supply chain." (L5M7 Study Guide, pp.5-7) Reference: L5M7 Study Guide, pp.5-7.

NEW QUESTION # 59

Which is the correct order that ensures quality is achieved in a business process?

- A. Plan, Do, Check, Act
- B. Check, Do, Act, Plan
- C. Check, Act, Plan, Do
- D. Plan, Check, Do, Act

Answer: A

Explanation:

The PDCA Cycle-Plan, Do, Check, Act-provides a structured approach to continuous quality improvement. It begins with planning, implementing, monitoring, and then acting to refine the process.

Short cited extract: "The PDCA cycle - Plan, Do, Check, Act - underpins continuous improvement." (L5M7 Study Guide, p.129)

Reference: CIPS L5M7 Study Guide, p.129.

NEW QUESTION # 60

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