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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q61-Q66):

NEW QUESTION # 61
What is defined as the decision-enabling and support business model for all business change within an organization?

- A. P3O
- B. Project
- C. Portfolio
- D. Programme

Answer: A

Explanation:
The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O

Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 62

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Use their influence to champion the change
- B. Contribute to planning tranches of delivery
- C. Implement appropriate PPM tools
- D. Document the desired future state

Answer: A

Explanation:
The P3O Foundation (2013) manual states that getting senior managers to buy into P3O benefits aims to leverage their influence to champion the change. Section 4.2.2 notes, "Securing buy-in from senior managers enables them to use their influence to champion the P3O model, driving organizational acceptance and support." This differs from planning tranches (A), documenting the future state (B), or implementing tools (D), which are operational tasks. The 2013 edition emphasizes leadership support as critical for overcoming resistance and ensuring strategic alignment during implementation. This advocacy ensures the P3O's success and adoption across the organization.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 63

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. Head of COE and Programme Specialist
- B. P3O Sponsor and Portfolio Analyst
- C. Head of Programme Office and Programme Manager of the relevant programme
- D. Head of P3O and P3O Sponsor

Answer: C

Explanation:
The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section
3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.
Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 64

Which is needed when getting the investment for a P3O?

- A. Recognition of the need for change
- B. Defined portfolio of change
- C. Independence of assurance services
- D. Provision of secretariat services

Answer: A

Explanation:
The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment.

Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 65
What does a P3O provide to support the principle 'govern effectively'?

- A. Coaching and training to P3O roles
- B. A fast track mobilization service to programmes and projects
- C. Independent gated review coordination and assurance
- D. A benefits tracking service to business owners

Answer: C

Explanation:
To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 66
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