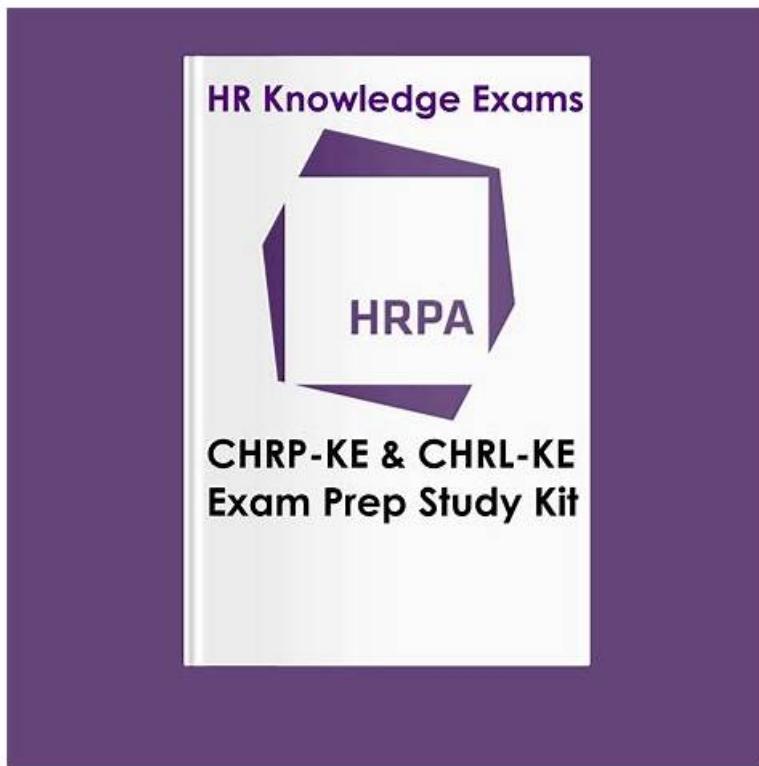


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HRPA CHRP Knowledge Exam Sample Questions (Q67-Q72):

NEW QUESTION # 67

A leadership assessment identifies that a leader needs to better motivate their team, positively influence task performance, and

strongly affect their team's organizational commitment. What type of leadership training would best address these desired outcomes?

- A. Transformational leadership
- B. Idealized influence leadership
- C. Leadership emergence
- D. Transactional leadership

Answer: A

Explanation:

Within the Learning and Development domain, HRPA materials describe transformational leadership as developing leaders who elevate followers' motivation, inspire higher task performance, and build stronger commitment through vision, inspiration, individualized consideration, and intellectual stimulation. These outcomes-enhanced motivation, improved performance, and increased organizational commitment-are the hallmark targets of transformational leadership development.

Transactional leadership focuses on contingent rewards and corrective actions, primarily affecting short-term compliance, not deeper commitment.

Idealized influence is one facet of transformational leadership, but training limited to a single facet would not fully address all three outcomes.

Leadership emergence concerns how individuals become recognized as leaders, not how they motivate and drive commitment once in role.

Relevant HRPA references (no external links):

HRPA Study Guide - Leadership Approaches in L&D: Transformational leadership outcomes (motivation, performance, commitment).

HRPA Competency Framework - Learning and Development: designing leadership programs that link behaviours to team and organizational outcomes.

NEW QUESTION # 68

Which component of the 4-component strategy to reduce work-related psychosocial disorders could include an employee and family assistance program?

- A. A focus on organizational change
- B. A focus on information
- C. A focus on stressors
- D. A focus on psychological services

Answer: D

Explanation:

Within the HRPA Human Resources Competency Framework (Functional Domain: Health, Wellness, and Safe Workplace), HR professionals are responsible for promoting psychological health and preventing psychosocial disorders in the workplace.

The 4-component strategy to reduce psychosocial disorders includes:

A focus on information - Education and awareness about mental health.

A focus on organizational change - Modifying work conditions and management practices to reduce stressors.

A focus on stressors - Identifying and addressing workplace sources of psychological strain.

A focus on psychological services - Providing access to professional support, such as Employee and Family Assistance Programs (EFAPs).

Extract:

"Psychological services, including employee and family assistance programs, are part of a comprehensive strategy to support mental health and address psychosocial disorders." (HRPA Competency Framework - Health, Wellness, and Safe Workplace, CHRP Level, Key Competency: Implement Health Promotion and Psychological Support Programs) Therefore, C. A focus on psychological services is correct, as EFAPs directly provide confidential counseling and mental health resources to employees and their families.

Verified Reference Summary:

HRPA Human Resources Competency Framework - Health, Wellness, and Safe Workplace CHRP Knowledge Exam Blueprint - Psychological Health and Wellness HRPA Exam Preparation Guide - Psychosocial Risk Management and EFAP Programs

NEW QUESTION # 69

A small startup organization is contending with a crisis. The HR professional has advised the managers to connect with their employees to tell them about the volatile situation. Which form of communication is the most effective way to inform employees

about the crisis?

- A. An all-staff email that provides detailed information about the crisis but allows employees to continue working
- **B. A face-to-face meeting with all staff that would cease operations for the duration of the meeting.**
- C. An online speech that employees could listen to while they continue to work.
- D. An all-staff voicemail that delivers detailed information about the crisis that employees can listen to after work hours

Answer: B

Explanation:

HRPA's change and communication guidance emphasizes that in high-stakes or sensitive situations, organizations should prioritize direct, synchronous, two-way communication that enables clarity, leader presence, and Q&A. A face-to-face all-staff meeting best supports accuracy, alignment, and immediate feedback during a crisis; one-way or asynchronous channels (email, voicemail, passive online broadcasts) are less effective for urgent, emotionally charged messages.

NEW QUESTION # 70

Which of the following scenarios is most likely to pose a hidden challenge to the success of an organizational change management strategy?

- A. Employees express enthusiasm for the change but do not fully understand its implications
- B. The organization hires external consultants to manage the change but gives them limited authority.
- C. The organization invests heavily in new technology but overlooks process adjustments.
- **D. Senior leaders publicly endorse the change but do not alter their own behaviour.**

Answer: D

Explanation:

The HRPA Strategy and Organizational Effectiveness competencies stress that successful change requires visible, aligned leadership behaviours. A critical (and often hidden) failure point is the "say-do gap"-leaders publicly endorse change but do not model the new behaviours, undercutting credibility and reinforcing the status quo. While issues in processes (A), understanding (B), or consultant authority (C) are important, misaligned leader behaviour most powerfully derails adoption because culture follows leadership example.

Relevant Framework Reference (HRPA): Strategy and Organizational Effectiveness-change leadership, alignment of leadership behaviour with desired culture, and reinforcement mechanisms (HRPA Professional Competency Framework; HRPA Study Guide-change management and leadership alignment).

NEW QUESTION # 71

Considering risk control measures that can be used to minimize hazard exposure, which of the following is an example of controlling the hazard's path?

- A. Providing hearing protection to a worker.
- B. Mopping the floor following a chemical spill.
- C. Replacing malfunctioning equipment.
- **D. Opening a window to provide ventilation.**

Answer: D

Explanation:

HRPA's health and safety competencies require applying the hierarchy of controls and understanding control strategies at the source, along the path, and at the worker. Controlling the path refers to interrupting or redirecting the transmission of a hazard between source and worker (e.g., ventilation, isolation, or barriers). Opening a window to provide ventilation reduces airborne contaminant concentration along its path, fitting this category.

Mopping a spill (A) is housekeeping/source removal after release; replacing equipment (B) is a source/engineering control; hearing protection (C) is PPE at the worker.

Relevant HRPA references: Professional Competency Framework - Health, Wellness & Safe Workplace (apply the hierarchy of controls; distinguish source, path, and worker controls); Study Guide content on ventilation as a path control.

NEW QUESTION # 72

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