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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q49-Q54):

NEW QUESTION # 49
Which of following best defines Outcomes?

- A. Measurable improvement resulting from outcomes perceived as advantage
- B. Deliverable of a project
- C. Completed set of project outputs
- D. New operational state achieved after transition of capability in live operations

Answer: D

Explanation:
Outcomes are defined as the new operational state achieved after the transition of capability into live operations. They represent the changes in the organization's way of working resulting from the combined effect of project outputs.
The MSP Practitioner states: "Outcomes are combined outputs or projects to bring a new operational state in organization," emphasizing that outcomes go beyond deliverables to reflect actual changes in operations and behaviours.
This distinction is critical in MSP's focus on transformational change, ensuring programmes deliver real, sustainable benefits rather than just outputs.

NEW QUESTION # 50
The programme is in the 'design the outcomes' process. The programme team is reviewing the programme brief and a revised version of the vision statement that has been prepared and validated in a workshop with key stakeholders.
What action should the programme manager and BCM take FIRST?

- A. Capture uncertain events that would affect one or more outcomes of benefit in the risk register
- B. Hold a workshop to confirm and document the increased customer numbers with call centre managers
- C. Schedule the activities and resources to track the observable outcomes and realization of benefits
- D. Analyse past programme benefit profiles in order to agree a new, standard template to be used by the programme team

Answer: B

Explanation:
Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:
The 'Design the outcomes' process is where the high-level vision is translated into a detailed Target Operating Model (TOM) and a Benefit Framework. Once the vision is validated, the next logical step in the MSP transformational flow is to begin detailing the benefits that the new state will provide.
Option B is the correct answer because it focuses on quantifying the benefits-specifically the "increased customer numbers." Before scheduling resources (Option C) or refining risk registers (Option A), the Business Change Manager (BCM) and the Programme Manager must work with the business (the call centre managers) to define what success looks like in measurable terms. This involves creating Benefit Profiles. By holding a workshop to confirm these numbers, the BCM ensures that the benefits are realistic, owned by the business, and directly linked to the validated vision. This step is crucial for the Justification Theme, as it provides the evidence needed to build the detailed Business Case. In MSP 5th Edition, the
"benefits-led" nature of programmes means that defining the measurable improvements is a top priority once the desired future state (the vision) is understood. Only after these benefits are clearly identified and documented can the programme effectively plan the delivery of the capabilities required to achieve them.

NEW QUESTION # 51

Through which document programmes establish the context in which risks will be identified and assessed and responses planned and implemented?

- A. Programme plan
- B. Quality and assurance plan
- C. Issue register
- D. Risk register

Answer: D

NEW QUESTION # 52

In which MSP theme would you expect to find the POTI model?

- A. Planning and Control
- B. Blueprint Design and Delivery
- C. Vision
- D. Leadership and Stakeholder Engagement

Answer: B

NEW QUESTION # 53

Which of following documents are parts of governance themes?

- A. Business Case, Programme mandate
- B. System and product specification
- C. Blueprint, Vision, Quality management strategy
- D. Blueprint, Requirement Specification

Answer: C

Explanation:
Blueprint, Vision, and Quality Management Strategy are core parts of MSP's Governance Themes. These documents set the strategic direction, define the future state, and establish quality control frameworks, respectively.
The MSP Practitioner notes: "Blueprint, Business Case, Vision, Quality management are governance themes," though the Business Case and Programme Mandate also play governance roles, the listed group in option A is most directly related to governance themes that provide control and assurance.
These documents form the backbone of programme governance by setting expectations, standards, and guiding principles that ensure the programme remains aligned with corporate strategy and delivers value effectively.

NEW QUESTION # 54

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