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**The PMI-RMP Exam Content Outline**  
From the PMI-RMP Examination Content Outline and Specifications, January 2023

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PMI-RMP Certification is a globally recognized certification that is designed to validate the knowledge and expertise of professionals in the field of risk management. PMI Risk Management Professional certification is offered by the Project Management Institute (PMI) and is targeted towards professionals who work in areas such as project management, business analysis, and risk management. The PMI-RMP Certification Exam is a rigorous exam that tests the knowledge and skills of candidates in the areas of risk management, risk identification, risk assessment, risk response, and risk monitoring.

## PMI Risk Management Professional Sample Questions (Q167-Q172):

### NEW QUESTION # 167

A risk manager for a new product development project has worked diligently with stakeholders and the project team to identify and document risks. These project risks vary widely in probability and impact.

Which three actions should the risk manager take to inform the identification of resource requirements for individual risk responses? (Choose 3).

- A. Work with the project team to conduct a decision tree analysis for each risk or set of related risks.

- B. Focus attention and resources on identified risks with the highest potential to impact the project.
- C. Conduct a Monte Carlo simulation to understand the probabilities of various risk outcomes.
- D. Use the risk breakdown structure (RBS) to calculate the total cost of mitigating all risks and ensure project reserves are adequate to cover this amount.
- E. Calculate the expected monetary value (EMV) of each risk and use these outputs to inform and defend project reserves.

**Answer: A,B,E**

Explanation:

To effectively inform the identification of resource requirements for individual risk responses, the risk manager should undertake the following actions:

1. Conduct Decision Tree Analysis: Collaborate with the project team to perform decision tree analysis for each risk or related set of risks. This technique involves mapping out different decision paths and their possible outcomes, including associated risks, probabilities, and impacts. By visualizing these scenarios, the team can evaluate the potential consequences of various decisions and choose the most effective risk response strategies.
2. Calculate Expected Monetary Value (EMV): Determine the EMV for each identified risk by multiplying the probability of occurrence by the potential financial impact. This quantitative analysis provides a monetary value representing the average expected loss or gain from a risk. Utilizing EMV calculations aids in justifying and allocating appropriate project reserves to address potential risks, ensuring that sufficient resources are available for effective risk management.
3. Prioritize High-Impact Risks: Allocate attention and resources primarily to risks that pose the highest potential impact on the project. By focusing on high-impact risks, the team ensures that critical threats are addressed promptly and effectively, optimizing the use of limited resources and enhancing the likelihood of project success.

PMI Risk Management Study Guide References:

The PMI-RMP Exam Content Outline emphasizes the importance of performing quantitative risk analysis, including techniques such as decision tree analysis and EMV calculations, to inform risk response planning and resource allocation.

#### NEW QUESTION # 168

A stakeholder is asking a project team to hire an external vendor with more expertise and capacity to accelerate a delivery plan. The team has some concerns about this request. What should the risk manager do first?

- A. Create a contingency plan
- B. Start a vendor assessment
- C. Submit a change request
- D. Conduct a strengths weakness, opportunities, and threats (SWOT) analysis.

**Answer: D**

Explanation:

Before deciding to hire an external vendor to accelerate the delivery plan, it's essential to assess the potential internal and external factors that could influence this decision. Conducting a SWOT analysis allows the project team to systematically evaluate:

Strengths: Internal capabilities that could support the decision.

Weaknesses: Internal limitations or challenges.

Opportunities: External factors the project could capitalize on.

Threats: External factors that could pose risks.

This comprehensive assessment provides a balanced perspective, enabling informed decision-making regarding the engagement of an external vendor.

PMI Risk Management Study Guide References:

The PMI-RMP Exam Content Outline lists SWOT analysis as a technique for assessing project risk complexity and identifying potential threats and opportunities, facilitating informed decision-making in project risk management.

#### NEW QUESTION # 169

You are the program manager for your organization. Management is considering a new program but they are worried about the program risks that may affect the program success. You know that there are three positive risks responses and three negative risk responses that each risk can have. Management asks you which risk response would be most appropriate for a large risk event if they wanted to hire a third-party to own the risk event for the program. What risk event is most appropriate?

- A. Mitigation
- B. Avoidance
- C. Transference

- D. Sharing

**Answer: C**

#### NEW QUESTION # 170

The project manager wants to use an objective method to evaluate the key project risks and develop response plans. What action should the risk manager propose?

- A. Review the lessons learned from other projects.
- B. Ask the risk expert to perform a PESTLE evaluation.
- C. Ask the team to prepare a Monte Carlo analysis.
- D. Ask the team to perform an earned value analysis.

**Answer: C**

Explanation:

Explanation

The action that the risk manager should propose is to ask the team to prepare a Monte Carlo analysis. This is a statistical technique that can be used to model the probability of different outcomes in a project. By performing a Monte Carlo analysis, the project manager can objectively evaluate key project risks and develop response plans based on this analysis.

#### NEW QUESTION # 171

During which of the following processes, probability and impact matrix is prepared?

- A. Monitoring and Control Risks
- B. Perform Quantitative Risk Analysis
- C. Perform Qualitative Risk Analysis
- D. Plan Risk Responses

**Answer: C**

#### NEW QUESTION # 172

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