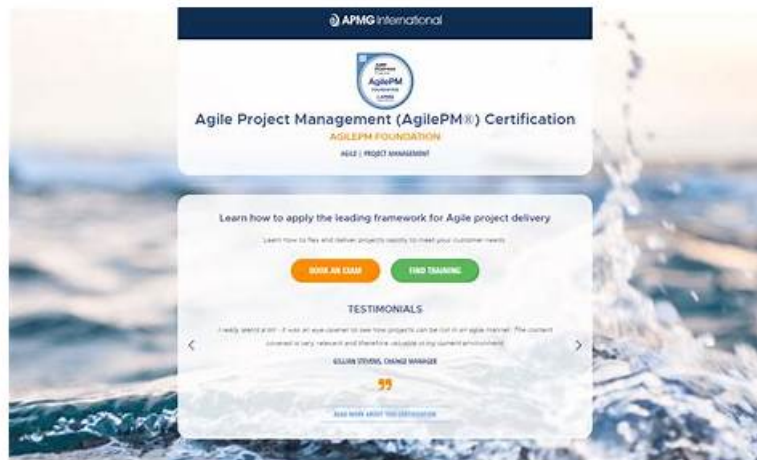


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q89-Q94):

NEW QUESTION # 89

Which plain defined by DSDM, has a planning horizon that includes the end of a project?

- A. Detailed

- B. Delivery
- C. High-Level
- D. Timebox

Answer: B

Explanation:

The Delivery Plan defined by DSDM has a planning horizon that includes the end of the project⁷. This plan looks towards the future, often months or years ahead, to guide the incremental delivery of the project's outcomes.

NEW QUESTION # 90

Which of the following statements, about the behavior of effective change managers as agile practitioners, are true?

- * They should take a single framework and apply it persistently.
- * They should remain resilient, flexible, and willing to learn.

- A. Only 1 is true.
- B. Both 1 and 2 are true.
- C. Only 2 is true.
- D. Neither 1 nor 2 is true.

Answer: C

Explanation:

* Statement 1: Incorrect. Agile is rooted in adaptability and tailoring practices to fit the specific needs of a project. Taking a single framework and applying it persistently reflects rigidity, which contradicts the Agile principles of flexibility and continuous improvement. AgilePM advocates selecting and combining frameworks (e.g., Scrum, Kanban) based on the project environment rather than sticking to one rigidly.

* Statement 2: Correct. Resilience, flexibility, and a willingness to learn are central to Agile practitioners. They must adapt to challenges and new information to ensure continuous delivery of value. This aligns with Agile values of embracing change over following strict plans and the AgilePM philosophy of iterative improvement.

Key AgilePM Concepts Referenced:

- * Flexibility over Rigidity: AgilePM Handbook, Chapter 1, Section 1.4 ("The Agile Mindset").
- * Iterative Development and Learning: Chapter 3, Section 3.5 (Iterative Principles).

NEW QUESTION # 91

Which of the following statements, about the use of symbolic actions and symbolism to appeal to people's hearts and minds, are true?

- * Leaders must lead by example.
- * Only leaders can influence change.

- A. Both 1 and 2 are true.
- B. Only 2 is true.
- C. Only 1 is true.
- D. Neither 1 nor 2 is true.

Answer: C

Explanation:

* Statement 1: Correct. Leading by example is crucial for inspiring trust and alignment with the change vision. Symbolic actions by leaders play a significant role in fostering engagement.

* Statement 2: Incorrect. Change influence is not limited to leaders; team members and change agents can also drive and inspire change.

Key AgilePM Concepts Referenced:

- * Role of Leadership in Change: AgilePM Handbook, Chapter 6, Section 6.2.

NEW QUESTION # 92

How are the business roles critical to the success of a DSDM project?

- A. Lead Solution Developer demonstrations
- **B. Guide the evolution of the solution at the detailed level**
- C. Make all decisions
- D. Provide formal progress reporting

Answer: B

Explanation:

Business roles are critical in a DSDM project as they guide the evolution of the solution at a detailed level.

They provide day-to-day business direction and ensure that the solution being developed aligns with the business needs and objectives.

NEW QUESTION # 93

How does the Project Approach Questionnaire (PAQ) help in identifying and managing approach-based risks?

- A. By providing a one-time assessment at the project's conclusion to identify risks retrospectively.
- B. By solely focusing on technical risks, ignoring cultural and leadership aspects.
- **C. By highlighting areas where the project's culture, leadership, or governance may not align with AgilePM principles.**
- D. By ensuring that all project team members agree with the AgilePM approach, thereby eliminating the need...

Answer: C

Explanation:

The Project Approach Questionnaire (PAQ) is a diagnostic tool in AgilePM used to surface approach-based risks early and throughout the project. It examines dimensions such as organizational culture, leadership behaviors, stakeholder engagement, governance expectations, team empowerment, and technical/environmental readiness against AgilePM principles and practices. By assessing these areas, the PAQ highlights misalignments (e.g., low business involvement, decision latency, rigid change control, insufficient empowerment) that could undermine agile delivery. The output informs targeted mitigations-coaching needs, governance adjustments, facilitation plans, risk responses, and communications-embedded into the project approach. It is not a one-off retrospective instrument (contra option C); it is used iteratively to steer the approach. Nor does it "ensure agreement" and "eliminate the need" for other controls (contra option B); instead, it supports informed governance and continuous improvement. Finally, it does not focus solely on technical risks (contra option D); it explicitly covers culture and leadership alongside process and technical considerations.

NEW QUESTION # 94

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