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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q47-Q52):

NEW QUESTION # 47

Which is NOT a strategic planning or portfolio support function?

- A. Providing oversight, scrutiny and challenge
- B. Aligning programmes with strategic objectives
- C. Prioritizing programmes within the portfolio
- D. Providing a single flexible resource pool

Answer: D

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 48

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Planning resource capacity at a local level
- B. Tailoring core standards to meet local need
- C. Following a clearly defined business strategy
- D. Reviewing the Blueprint regularly

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 49

What should a P3O recommend for 'must do' changes?

- A. Should be included in the portfolio to maintain business as usual
- B. Should be realigned to existing objectives
- C. Must be completed before new changes are started
- D. Should be stopped immediately

Answer: B

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

NEW QUESTION # 50

What resource commitments should be taken into account as part of portfolio management?

- A. Business as usual only
- **B. Programme, project, and business as usual**
- C. Programme and business as usual only
- D. Programme and project only

Answer: B

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 51

Which activity first occurs during the 'Define' process in the permanent P3O model lifecycle?

- **A. Create an outline vision of the required changes to the P3O functions provided**
- B. Understand how stakeholders currently view the P3O functions provided
- C. Determine in further detail the processes the P3O will operate
- D. Deliver the enhanced P3O capability

Answer: A

Explanation:

The 'Define' process in the permanent P3O model lifecycle, as outlined in the P3O Foundation (2013) manual, initiates with the creation of an outline vision for the required changes to the P3O functions. This step is critical as it sets the strategic direction and establishes a clear understanding of the desired future state of the P3O model. According to Section 4.3.2 of the P3O manual, the 'Define' process begins with "developing an outline vision of the required P3O functions," which involves identifying the changes needed to align with organizational objectives. This precedes detailed process determination or capability delivery, ensuring a structured approach. Understanding stakeholder views (A) occurs earlier in the 'Identify' phase, while detailed process design (C) and capability delivery (D) follow in subsequent stages like 'Implement' and 'Run.' This sequence ensures a logical progression from vision to execution, as emphasized in the P3O lifecycle framework. The 2013 edition reinforces this by highlighting the vision as the foundation for all subsequent planning and implementation activities.

Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

NEW QUESTION # 52

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