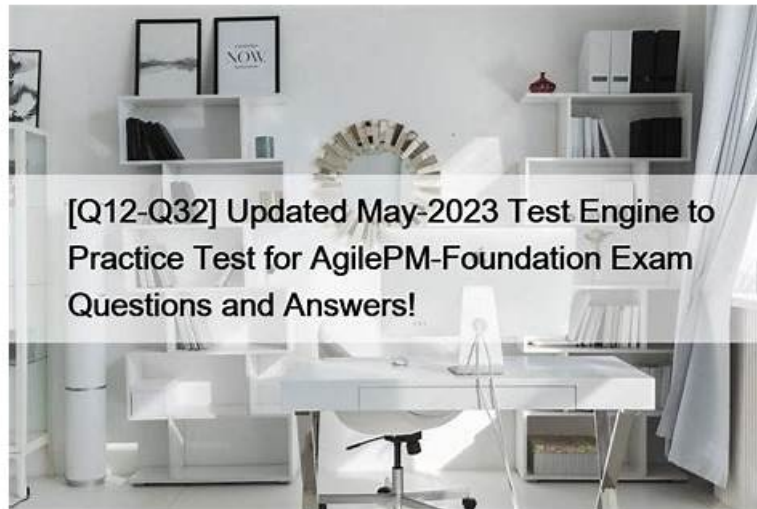


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q121-Q126):

NEW QUESTION # 121

Considering the words of the Agile Manifesto, which of the following is true?

- A. Contractual agreements must be standardized for simplicity
- B. Contractual agreements should be avoided if possible
- C. Contractual agreements should be encouraged by default
- **D. Contractual agreements should be considered for their value**

Answer: D

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from Agile Manifesto principles; exact long extracts cannot be provided due to content limits):

The Agile Manifesto values "customer collaboration over contract negotiation." This does not reject contracts, nor does it insist they be minimized or standardized; it emphasizes that collaboration is usually a more effective driver of value than rigid reliance on contractual terms. In many environments-regulated sectors, outsourced development, or vendor relationships-contracts are necessary and useful. Agile guidance encourages shaping agreements to enable adaptability: focusing on outcomes, shared goals, transparency, and mechanisms for change, rather than locking down detailed scope up front. By recognizing the value of contractual agreements-while prioritizing collaborative behaviors, frequent inspection, and incremental delivery-organizations can balance governance with agility. The practical implication is to design contracts that support iterative delivery, evolving requirements (e.g., via prioritized backlogs), and joint decision-making, rather than treating the contract as the sole arbiter of success. Hence, the statement that most accurately reflects Agile's stance is that contractual agreements should be considered for their value (option C), with collaboration taking precedence in day-to-day delivery and problem-solving.

NEW QUESTION # 122

Which of the common Agile concepts, behaviors, and techniques delivers a version of a product with just enough features to be usable by early customers who can then provide feedback for future product development?

- **A. Minimum viable product.**
- B. Empowerment.
- C. Self-organized teams.
- D. Full transparency.

Answer: A

Explanation:

* Minimum Viable Product (MVP): An MVP allows early customers to use a product and provide valuable feedback, which is then incorporated into subsequent iterations. This is central to Agile practices, emphasizing incremental delivery and responsiveness to user needs.

* Other Options:

* B: Full transparency relates to visibility into processes and progress, not product development.

* C and D: These refer to team dynamics, not product delivery.

Key AgilePM Concepts Referenced:

* Incremental Delivery: AgilePM Handbook, Chapter 3, Section 3.7.

NEW QUESTION # 123

Which of the following is a stated benefit of using DSDM?

1. The business is better able to direct development
2. Designs are based on predicted
3. The risk of building the wrong solution is reduced
4. Deployment is more likely to go smoothly

- **A. 1, 3, 4**
- B. 2, 3, 4
- C. 1, 2, 3
- D. 1, 2, 4

Answer: A

Explanation:

The stated benefits of using DSDM include the business being better able to direct development, the reduced risk of building the wrong solution, and a smoother deployment process². These benefits stem from DSDM's iterative approach and close collaboration with stakeholders².

NEW QUESTION # 124

How does DSDM differ from most other Agile approaches?

- A. It focuses on the development of products
- B. It focuses on the delivery of products
- C. It focuses on the collaborative working of teams
- **D. It focuses on the entire project lifecycle**

Answer: D

NEW QUESTION # 125

Which statement applies to the DSDM process?

- A. Does not require the elaboration of supporting products for complex projects
- **B. Can be configured and calibrated to cater for light or strong governance**
- C. DSDM projects can deliver the phases in the DSDM process in any order
- D. Provides an approach that can be used for all projects without change

Answer: B

Explanation:

The DSDM process can indeed be configured and calibrated to cater for a range of projects, from those requiring light governance to those needing stronger governance¹. This flexibility allows the DSDM process to be tailored to the specific needs of the project, ensuring that the right balance between control and agility is achieved¹.

NEW QUESTION # 126

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