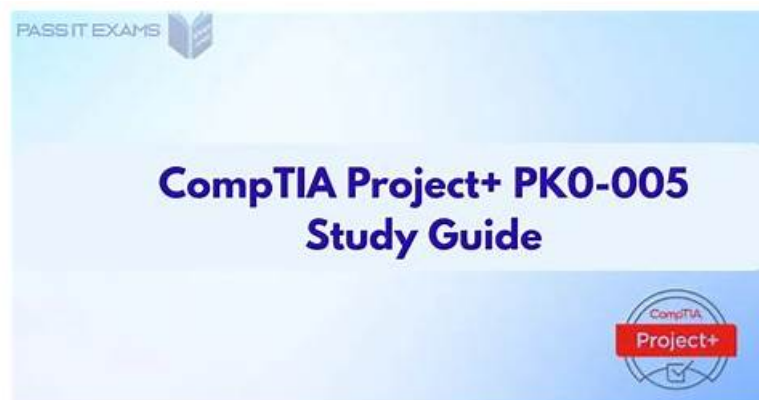


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## CompTIA Project+ Certification Exam Sample Questions (Q159-Q164):

### NEW QUESTION # 159

Which of the following factors would be impacted the most by requirements for a project to implement an air quality control system at a coal plant?

- A. Governmental
- **B. Environmental**
- C. Social
- D. Regulatory

**Answer: B**

Explanation:

The environmental factor would be impacted the most by requirements for a project to implement an air quality control system at a coal plant. This is because coal combustion produces various air pollutants, such as particulate matter (PM), sulfur dioxide (SO<sub>2</sub>), nitrogen oxides (NO<sub>x</sub>), carbon dioxide (CO<sub>2</sub>), and mercury, that can harm human health and the environment<sup>12</sup>. An air quality control system can reduce the emissions of these pollutants by using different technologies, such as low NO<sub>x</sub> burners, flue gas desulfurization, electrostatic precipitators, and carbon capture and storage<sup>23</sup>. However, these technologies also have environmental impacts, such as water consumption, waste generation, energy consumption, and greenhouse gas emissions<sup>4</sup>. Therefore, the project manager should consider the environmental factor in terms of the project scope, objectives, constraints, risks, and stakeholders, and evaluate the trade-offs and benefits of different air quality control options<sup>5</sup>. References = CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 3: Project Scope Management, p. 97; Update on air pollution control strategies for coal-fired power plants; AQCS Air Quality Control Systems; NO<sub>x</sub> control for high-ash coal-fired power plants in India; Coal Dust Control

#### NEW QUESTION # 160

During project initiation, a project manager is drafting a document that includes an outline of the high-level goals, objectives, milestones, and requirements. This document will be modified and finalized as more information becomes available. Which of the following best meets the requirements?

- A. Work breakdown structure
- **B. Preliminary scope statement**
- C. Project success criteria
- D. Procurement needs assessment

**Answer: B**

Explanation:

A Preliminary Scope Statement outlines the initial project objectives, high-level requirements, and milestones.

It serves as a foundational document during the initiation phase and is refined as the project progresses.

As per the CompTIA Project+ PK0-005 exam objectives, under Domain 1.1: Compare and contrast different project management roles and responsibilities, developing a preliminary scope statement is a key activity in defining the project's direction and scope.

#### NEW QUESTION # 161

A project manager has been informed that the delivery of required IT equipment will be delayed. Which of the following is the FIRST step the project manager should take?

- A. Select a new vendor.
- B. Create a risk register.
- C. Prepare a new purchase order.
- **D. Make an impact assessment.**

**Answer: D**

Explanation:

The project manager should make an impact assessment after being informed that the delivery of required IT equipment will be delayed. An impact assessment is a process of analyzing and evaluating how a change or an issue may affect the scope, schedule, cost, quality, or risks of a project. An impact assessment can help to determine the severity and implications of the delay on the project objectives and deliverables and identify any possible alternatives or corrective actions to minimize or avoid its negative effects.

#### NEW QUESTION # 162

Two project team members are assigned to set up new work areas and are disagreeing about the placement of hardware and peripherals at the end users' desks. The requirements do not specify where to place the items, just what is needed in each space. Which of the following should the project manager do to resolve the conflict?

- A. Explain to team members that the placement of the items is not too important, as long as everything is connected and working.
- B. Send out a survey to the potential end users to gather information about the best functional setup for

work productivity.

- C. Provide clear instructions based on personal preference and aesthetics for setup of the work areas.
- D. Facilitate a meeting between team members to review the pros and cons of the different configurations so as to encourage an amicable solution.

**Answer: D**

Explanation:

This answer is based on the best practice of conflict resolution in project management, which is to use a collaborative or problem-solving approach that seeks a win-win outcome for all parties involved<sup>12</sup>. By facilitating a meeting, the project manager can help the team members communicate effectively, understand each other's perspectives, and find a mutually acceptable solution that meets the project requirements. This way, the project manager can also maintain team morale and cohesion, and avoid imposing a decision that may cause resentment or dissatisfaction among the team members<sup>3</sup>. References = CompTIA Project+ Certification Study Guide<sup>4</sup>, CompTIA Project+ Certification Exam Objectives<sup>5</sup>, How Do You Handle Conflict in Project Management?<sup>1</sup>, 7 Strategies for Conflict Resolution in Project Management<sup>2</sup>, The Conflict Resolution Skills Every Project Manager Needs<sup>3</sup>

### NEW QUESTION # 163

A project manager queries stakeholders to identify the right communication channel to be used during the project life cycle. After reviewing the responses, the project manager reports that 70% of the stakeholders prefer email communication, and the rest prefer face-to-face communication. The project manager should update the stakeholder register with:

- A. the preferred reported communication channel.
- B. the preferred project manager's communication channel.
- C. email communication as the preferred communication channel.
- D. the preferred sponsor's communication channel.

**Answer: A**

Explanation:

This answer is based on the best practice of stakeholder management, which is to identify and document the communication preferences of each stakeholder or stakeholder group<sup>12</sup>. The project manager should update the stakeholder register with the information gathered from the stakeholder analysis, which includes the preferred communication channel for each stakeholder<sup>3</sup>. The preferred reported communication channel reflects the majority preference of the stakeholders, as well as the minority preference of the face-to-face communicators. The project manager should use this information to plan and execute effective communication throughout the project life cycle<sup>4</sup>. Reference = CompTIA Project+ Certification Study Guide<sup>5</sup>, CompTIA Project+ Certification Exam Objectives<sup>6</sup>, Stakeholder Register in Project Management<sup>1</sup>, What is a Stakeholder Register?<sup>2</sup>, How to Develop a Stakeholder Register<sup>3</sup>

### NEW QUESTION # 164

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