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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q19-Q24):

NEW QUESTION # 19

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Integrated
- **B. Individual**
- C. Collaborative
- D. Networking

Answer: B

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 20

Which receives the benefit of the governance provided by a P3O?

- A. Change initiatives
- B. Finance
- C. Commercial
- D. Business as usual

Answer: A

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.

Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 21

Which of the following are recommended for the implementation of a P3O model?

1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- A. 1,2,3
- B. 2,3,4
- C. 1,2,4
- D. 1,3,4

Answer: A

Explanation:

The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single- office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The

2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.

Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 22

Which is NOT a way that tools are typically used?

- A. Individual
- B. Integrated
- C. Connected
- D. Collaborative

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies integrated, collaborative, and individual as typical ways tools are used, but not "connected" as a distinct category. Section 6.2.1 states, "Tools are typically used in an integrated manner across functions,

collaboratively by teams, or individually by single users, depending on organizational maturity." The term "connected" (B) is not defined as a usage mode; it may imply a technical link but lacks specific application in the P3O context. The 2013 edition focuses on these three usage patterns to align with P3M3 maturity levels, ensuring tools support PPM effectively. Options A, C, and D are explicitly recognized, making B the correct choice for an atypical use. This clarity aids in selecting appropriate tool strategies. Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 23

Which is a responsibility of the P3O Sponsor role?

- **A. Secure the investment required to set up the P3O**
- B. Ensure the portfolio delivers the required strategy
- C. Recommend an appropriate mix of programmes and projects
- D. Recruit the Portfolio Office staff members

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies securing investment as a key responsibility of the P3O Sponsor. Section 3.5.1 states, "The P3O Sponsor is responsible for securing the investment required to establish and sustain the P3O, advocating its value to senior management." This differs from ensuring portfolio delivery (A), staff recruitment (C), or programme mix (D), which are Portfolio Office or Analyst roles. The 2013 edition emphasizes the Sponsor's leadership in funding advocacy, ensuring the P3O's viability. This role drives strategic commitment and resource allocation.

Reference: P3O Foundation (2013) manual, Section 3.5.1, AXELOS.

NEW QUESTION # 24

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