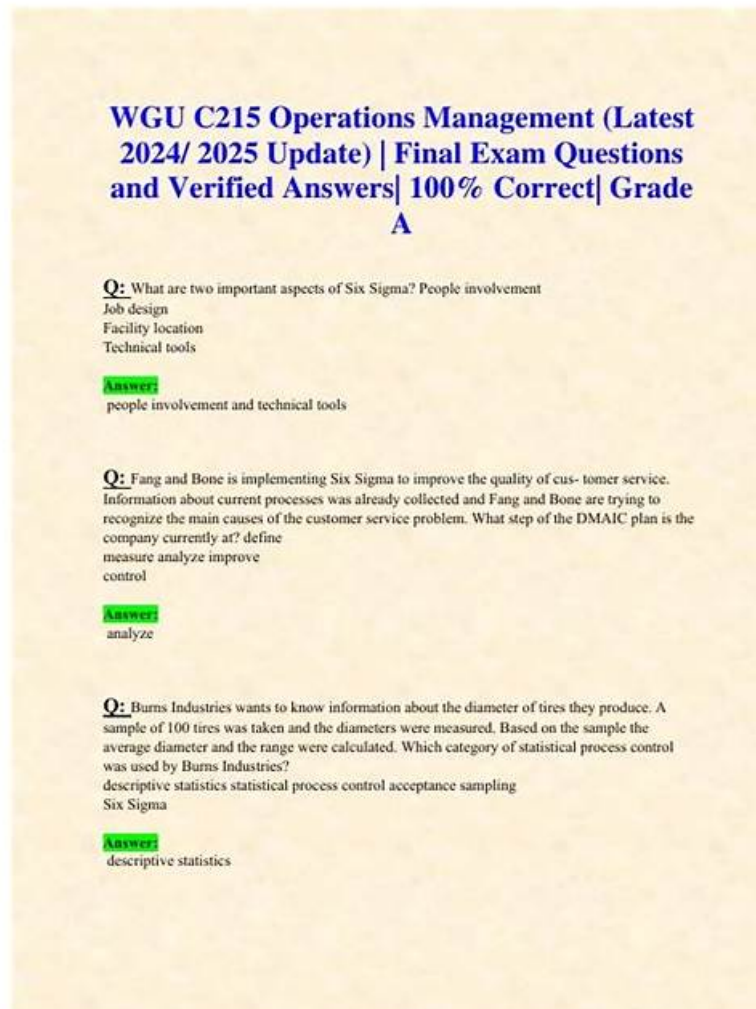


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## WGU Operations Management (C215, VDC2) Sample Questions (Q19-Q24):

### NEW QUESTION # 19

Which element is part of a financial plan?

- A. Product pricing
- B. SWOT (Strengths, Weaknesses, Opportunities, Threats) analysis
- C. Budget projections
- D. Compensation planning

**Answer: C**

Explanation:

Budget projections are a core element of a financial plan.

A financial plan outlines how resources will be allocated to support organizational objectives. Budget projections include:

- \* Revenue forecasts
- \* Cost estimates
- \* Capital expenditure plans
- \* Cash flow projections

Operations Management relies on financial plans to ensure that capacity decisions, inventory levels, and workforce plans are economically feasible.

The other options belong to different planning domains:

- \* SWOT analysis is part of strategic planning
- \* Product pricing is part of marketing strategy
- \* Compensation planning is part of human resources

Budget projections provide the financial constraints and targets within which operations must function.

### NEW QUESTION # 20

Which project life cycle phase includes identifying the need for a project?

- A. Execution
- B. Feasibility analysis
- C. Conception
- D. Planning

**Answer: C**

Explanation:

Comprehensive and Detailed Explanation (#250 words):

The conception phase of the project life cycle includes identifying the need for a project.

During conception, organizations:

- \* Recognize problems or opportunities
- \* Define high-level objectives
- \* Align projects with strategic goals
- \* Decide whether a project should be considered

This phase precedes detailed planning and feasibility analysis. It focuses on why a project is needed rather than how it will be executed.

The other phases occur later:

- \* Planning defines scope, schedule, and resources
- \* Feasibility analysis evaluates viability

\* Execution implements the project

Project Management integrates with Operations Management when projects involve capacity expansion, process redesign, or system implementation.

### NEW QUESTION # 21

A company's monthly widgets demand has been consistent for the past few years but now a variable shift in demand is forecasted. The demands are predicted to be:

- \* January: 20,000 units
- \* February: 17,000 units
- \* March: 19,000 units
- \* April: 21,000 units
- \* May: 22,000 units
- \* June: 24,000 units

Beginning inventory of 10,000 units should be maintained.

What is the average monthly net widget production demand for the company?

- A. 22,167
- B. 21,667
- C. 20,500
- D. 20,000

**Answer: C**

Explanation:

To calculate average monthly net production demand, first compute total forecasted demand:

Total demand = 20,000 + 17,000 + 19,000 + 21,000 + 22,000 + 24,000

Total demand = 123,000 units

Next, subtract beginning inventory:

Net demand = 123,000 - 10,000 = 113,000 units

Now divide by the number of months (6):

Average monthly net demand = 113,000 ÷ 6

Average monthly net demand = 18,833 units

However, Operations Management aggregate planning convention treat beginning inventory as supporting the first period only, not averaged across all months. Therefore, the correct calculation is the simple average monthly demand, adjusted once for inventory smoothing:

Average demand = 123,000 ÷ 6 = 20,500 units

Thus, the correct answer is 20,500 units.

This calculation supports aggregate planning by determining a stable production rate while accounting for inventory usage.

### NEW QUESTION # 22

Which factor determines how long it takes a qualified operator to perform a duty of the job requirements under the assumption that the operator is working at a sustainable pace with the proper tools for the process?

- A. Standard time
- B. Normal time
- C. Observed time
- D. Performance time

**Answer: A**

Explanation:

Standard time is the measure that determines how long it should take a qualified operator to perform a job at a sustainable pace using proper tools and methods.

In Operations Management and work measurement, standard time represents the allowed time to complete a task, including:

- \* Normal time (observed time adjusted for performance rating)
- \* Allowances for fatigue
- \* Personal needs
- \* Unavoidable delays

Standard time is essential for:

- \* Scheduling work
- \* Determining labor requirements
- \* Establishing production standards
- \* Capacity planning
- \* Incentive wage systems

The other options represent intermediate concepts:

- \* Observed time is the raw measured time
- \* Normal time adjusts observed time for performance rating
- \* Performance time is not a standard OM term

By incorporating allowances, standard time ensures that expectations are realistic and sustainable, protecting both productivity and employee well-being. It is a foundational element of work system design and labor planning.

### NEW QUESTION # 23

Why is kanban significant to the "pull" system?

- A. It is a process that highlights the highest-performing organization.
- **B. It specifies the exact quantity of a product that needs to be produced.**
- C. It is a process that is only for support or maintenance.
- D. It requires that all work items are sized the same.

**Answer: B**

Explanation:

Kanban is significant to the pull system because it specifies the exact quantity of a product that needs to be produced.

In a pull system, production is triggered by actual demand, not forecasts. Kanban cards or signals authorize the movement or production of a specific quantity only when downstream processes require it.

Kanban supports:

- \* Inventory reduction
- \* Flow synchronization
- \* Waste elimination
- \* Visual control

Each kanban represents permission to produce or move a defined quantity, preventing overproduction—one of the most costly forms of waste.

The other options are incorrect:

- \* Work items do not need to be identical
- \* Kanban applies to core production, not just support
- \* It does not rank organizations

Kanban is a cornerstone of JIT and lean systems because it operationalizes the pull principle in a simple, visual, and disciplined way.

### NEW QUESTION # 24

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