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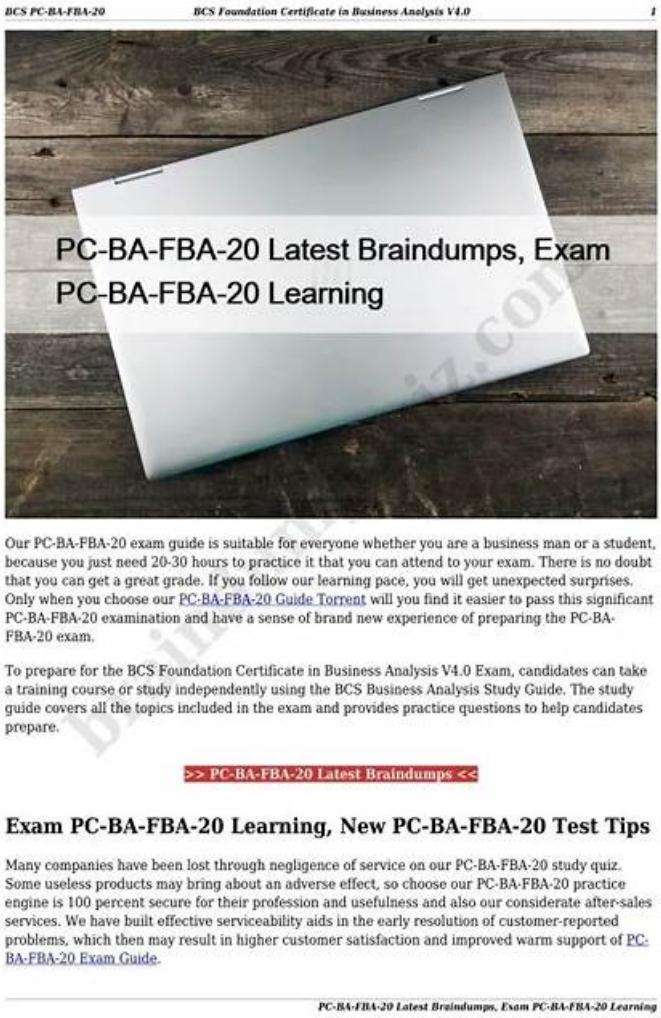

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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q31-Q36):

NEW QUESTION # 31
Which of the following statements about formal observation as an investigation technique are TRUE?
It helps the analyst to...
a) ... negotiate and resolve conflicting requirements
b) ... understand the physical business environment
c) ... obtain buy-in from a range of stakeholders
d) ... identify tacit knowledge in business practice.

- A. a, b and c only.
- B. c and d only.
- C. a, b and d only.
- D. b and d only

Answer: D

Explanation:
The true statements about formal observation are b and d. Formal observation is when a business analyst watches an individual or group perform their work. Statement (b) is true as observing the environment directly helps the analyst understand the physical business environment and how it influences the work. Statement (d) is true because observation is particularly effective for identifying tacit knowledge (unspoken or unwritten rules, shortcuts, or skills) that the worker may take for granted or find difficult to articulate during an interview. Statement (a) is false as observation is a passive technique, not suitable for actively negotiating or resolving conflicts, which is better suited for workshops or interviews. Statement (c) is false as observation does not actively engage a wide range of stakeholders to obtain buy-in.
(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Investigative Techniques, Observation)

NEW QUESTION # 32
The following is a list of statements about stakeholders and stakeholder management.
a. A customer can be considered as a stakeholder in a project.
b. A supplier can be considered as a stakeholder in a project.
c. Stakeholders' positions do not remain static during the life of the project.
d. Communication must not be tailored to each stakeholder in the project.
Which of the following is correct?

- A. All four statements are correct
- B. Statements b and c are correct, statements a and d are incorrect.
- C. Statements a, b and c are correct, statement d is incorrect.
- D. Statements a and c are correct, statements b and d are incorrect.

Answer: C

NEW QUESTION # 33
Which of the following is an input to the 'Investigate the Situation' stage of the business analysis process model?

- A. Business case.
- B. List of issues/problems.

- C. Terms of reference.
- D. Stakeholder perspectives.

Answer: C

NEW QUESTION # 34
Which of the following requirement categories would be found in a requirements catalogue?
a) Functional.
b) Non-functional.
c) General
d) Technical

- A. a only.
- B. a, b and c only
- C. a, b, c and d.
- D. a and b only

Answer: C

Explanation:
A Requirements Catalogue (or Requirements Specification) serves as the central repository for all documented requirements for a solution. BCS guidance categorises requirements hierarchically. At the highest level are the Business Requirements (often called General Requirements (c) and Technical Requirements (d)). These constrain the lower-level Solution Requirements, which consist of Functional Requirements (a) (what the system must do) and Non-functional Requirements (b) (quality attributes like performance, security, and usability). Since the catalogue aims to provide a complete picture of the business need and the proposed solution's capabilities, it must contain all four categories: Functional, Non-functional, General (Business), and Technical requirements.
(Reference: BCS Requirements Engineering - Requirements Categorisation and Documentation)

NEW QUESTION # 35
The Boston Box may be used to analyse the portfolio of businesses owned by an organisation.
Which of the following animals does it use in its term for businesses that have low market share in a market with low growth?

- A. Goat.
- B. Cat.
- C. Dog.
- D. Cow.

Answer: C

NEW QUESTION # 36
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