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Which of the following is not a stage in an issue resolution process?

a. Share the issue with stakeholders.
b. Track the issue to closure. c. Escalate to the sponsor.
d. Apply change control. - ✓✓A

Which of the following are challenges for a project manager developing and leading a project team?

1) Issues and incompatibility amongst team members
2) Getting the right skills and attributes amongst team members
3) Co-location of team members in the same geographic area
4) Lack of accountability of team members

a. 1, 2 & 3
b. 1, 2 & 4
c. 1, 3 & 4
d. 2, 3 & 4 - ✓✓C

Which of the following is an activity in a typical change control process?

a. Recommendation.
b. Justification.
c. Planning.
d. Continuous improvement - ✓✓A

The purpose of quality assurance is to:

a. provide confidence the project will satisfy the relevant quality standards.
b. determine a set of procedures and standards for project management.

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Understand Resource, Scheduling, and Optimisation in a Project: This topic delves into the purpose of scheduling, critical path analysis, and milestones. It also defines the term time boxing.
Topic 2	<ul style="list-style-type: none">Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle.

Topic 3	<ul style="list-style-type: none"> Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 4	<ul style="list-style-type: none"> Understand Project Scope Management: It defines scope management. Moreover, the topic focuses on the distinction between iterative and linear project scope management.
Topic 5	<ul style="list-style-type: none"> Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.
Topic 6	<ul style="list-style-type: none"> Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.
Topic 7	<ul style="list-style-type: none"> Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.

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APM Project Fundamentals Qualification (PFQ) Sample Questions (Q313-Q318):

NEW QUESTION # 313

How does having a business case help an organisation?

- A. It provides a recognized framework by which project spending proposals can be recorded, reviewed and audited to learn lessons about how efficiently the organisation is deploying funds to achieve its targeted returns.
- B. It provides a means by which the sponsor can monitor the project manager's performance in relation to the plans documented in the business case and highlight points at which a change of project manager may be necessary.
- C. It provides an overview of how the project will deliver the scheduled progress over the period agreed between the project manager, sponsor and other key stakeholders associated with the project.
- D. It provides a documented account of the decisions that have been made and by whom in the planning of the project's finances, ensuring the project's compliance with recognized governance standards

Answer: A

NEW QUESTION # 314

Throughout the life of the project, issues that are raised are in the:

- A. risk register.
- B. change register.
- C. quality register.
- D. issue register.

Answer: D

NEW QUESTION # 315

Which key questions should be asked before a decision gate occurs?

- 1) Is the business case viable?
- 2) What has been achieved?
- 3) What is required for the next stage?
- 4) Are stakeholders properly engaged?

- A. 2, 3 and 4
- B. 1, 2 and 4
- C. 1, 2 and 3
- D. 1, 3 and 4

Answer: C

NEW QUESTION # 316

A member of your team has described being involved in a risk event. Which one of the following would best describe such an event?

- A. An action or set of actions to reduce the probability or impact of a threat, or to increase the probability or impact of an opportunity.
- B. An uncertain event or set of circumstances that if realised would have an effect on project objectives.
- C. The plan of the response to risks.
- D. A risk identification workshop.

Answer: B

NEW QUESTION # 317

Which of the following is a difference between deployment baselines in linear life cycles and iterative life cycles?

- A. In an iterative project life cycle the scope and quality are fixed in the deployment baseline.
- B. Only deployment baselines in linear life cycles have an integrated baseline review
- C. Only deployment baselines in iterative life cycles have an integrated baseline review.
- D. Linear project life cycles set the deployment baseline for the whole project.

Answer: D

NEW QUESTION # 318

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