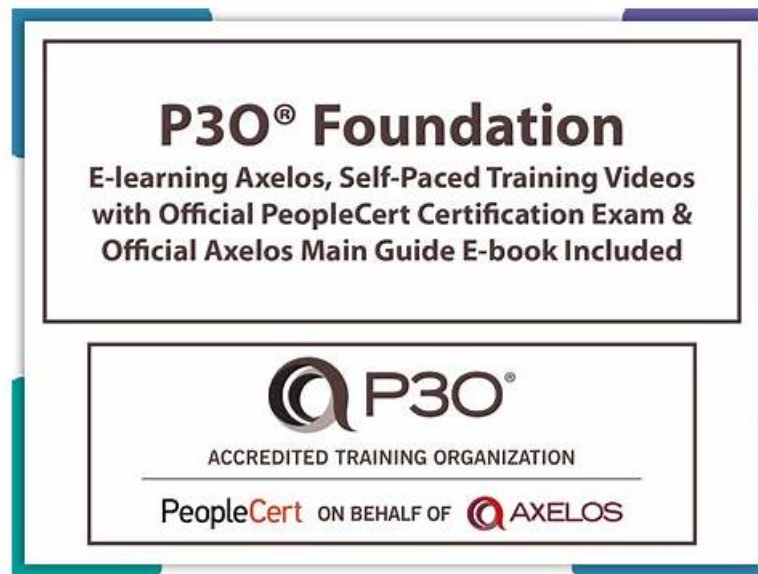


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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q39-Q44):

### NEW QUESTION # 39

What is a portfolio, programme and project management standards office?

- A. COE
- B. Hub Portfolio
- C. Organization Portfolio
- D. Programme

Answer: A

Explanation:

The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B), and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

#### NEW QUESTION # 40

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Business process swimlanes
- B. Capacity planning for resource management
- C. Management dashboards
- **D. Gated reviews**

**Answer: D**

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

#### NEW QUESTION # 41

What resource commitments should be taken into account as part of portfolio management?

- A. Programme and business as usual only
- B. Business as usual only
- C. Programme and project only
- **D. Programme, project, and business as usual**

**Answer: D**

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

#### NEW QUESTION # 42

Which is a delivery support function?

- A. Provide a flexible resource pool
- B. Develop standard processes for producing Business Cases
- **C. Report portfolio performance through management dashboards**
- D. Train and coach PPM staff

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

#### NEW QUESTION # 43

Which is a section of the Blueprint?

- A. Information portal
- B. Business process swimlanes
- C. Vision Statement
- D. Processes (including operational costs and performance levels)

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies the Vision Statement as a section of the Blueprint. Section 4.3.3 states, "The Blueprint includes a Vision Statement that outlines the desired future state of the P3O model, guiding its development and implementation." This differs from business process swimlanes (A), which are tools, information portals (B), which are delivery mechanisms, and processes (D), which are detailed operational elements. The 2013 edition emphasizes the Vision Statement's role in setting strategic direction within the Blueprint, a key implementation document. This ensures alignment with organizational goals throughout the P3O lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

#### NEW QUESTION # 44

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