

Project-Management Certification Exam & Project-Management Exam Book

PROJECT MANAGEMENT CERTIFICATIONS

Certification	N° Questions	Exam Duration	Pass Score	Exam Fee	Maintenance	Renewal Fee
PMP	180	3h 50min	Not defined	\$555	60 PDU / 3 years	\$150
Prince2 Foundation	75	1h	50%	Varies with providers (\$250 to \$350)	60 CPD / 3 years	\$210
CSM	50	1h	74%	Included in training (\$300 to \$3,000)	20 SEU / 2 years	\$100
PSM	80	1h	85%	\$150	Not required	\$0
CAPM	150	3h	Not defined	\$300	15 PDU / 3 years	\$150

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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 2	<ul style="list-style-type: none">Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.

Topic 3	<ul style="list-style-type: none"> Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 4	<ul style="list-style-type: none"> Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 5	<ul style="list-style-type: none"> Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q73-Q78):

NEW QUESTION # 73

A construction project is one week away from the date of substantial completion as defined by an AIA A201 agreement. The owner comes forward with a major change to the work. The contractor and owner disagree on how much to extend the contract time. The project needs to proceed without delay while the contractor and owner work out the difference.

Which one of the following steps should the architect take?

- A. Issue a construction change directive.
- B. Issue a waiver of subrogation.
- C. Issue a minor change in the work.

Answer: A

Explanation:

When there is a disagreement over cost or time but the work must proceed, the architect can issue a Construction Change Directive (CCD). This allows the work to move forward while the owner and contractor negotiate terms. A Minor Change (B) is only for non-cost/time changes. Waiver of Subrogation (C) pertains to insurance.

CCDs are used under AIA A201 §7.3 when immediate work is needed but consensus hasn't been reached.

This is the formal process to avoid delay in project delivery.

Reference: AIA A201 §7.3 - Construction Change Directives

NCARB ARE 5.0 Handbook - PjM Content Area 5

NEW QUESTION # 74

In response to a request for qualifications for a prospective project, the architect assembles a project team of mechanical, electrical, plumbing, and fire protection engineers.

What is the project?

- A. a new school for grades K-12
- B. the renovation of a commercial office building
- C. seismic upgrades of a 1950s era hospital
- D. a research university campus master plan

Answer: A

Explanation:

K-12 schools typically require comprehensive MEPFP (Mechanical, Electrical, Plumbing, Fire Protection) engineering services due to their complex needs-such as HVAC systems, lighting, life safety, and code compliance. Other options may not require the full suite of these services at the proposal stage, particularly a master plan or focused seismic upgrades.

References:

NCARB ARE 5.0 Handbook - Consultant coordination by project type

Ballast ARE 5 Review Manual - K-12 school systems requirements

NEW QUESTION # 75

An architect is working on a large renovation project with an AIA B101 contract. The owner decides to contract separately with an electrical engineer and a security firm. The security firm asks the engineer and architect to coordinate the details for a new card reader access control system.

What is the first step the architect should take?

- A. Provide coordination drawings to the engineer
- B. Ask the engineer to provide details to the security firm
- C. Request authorization from the owner to provide additional services

Answer: C

Explanation:

Since the security firm is a direct contractor of the owner, coordination falls outside the architect's basic scope as defined in AIA B101. Coordination with third parties not under the architect's consultant team typically constitutes additional services. Therefore, before taking on that responsibility, the architect must request written authorization from the owner.

References:

AIA B101-2017 § 4.2.1 and § 3.1.3

AHPP, 15th ed., Chapter 10 - Project Delivery and Consultant Coordination

NEW QUESTION # 76

A geotechnical report for a public project reveals a previously unknown condition and indicates that there is rock directly beneath the existing grade. The proposed building will now require a shallow foundation. The chosen location was the result of a three-year process evaluating multiple potential sites.

Which actions should the architect take next as a result of the geotechnical report results? Check the three that apply.

- A. Request an additional services agreement for the unknown condition.
- B. Consult with an excavation company for rock removal.
- C. Update the current project schedule.
- D. Determine what type of rock is beneath the existing grade.
- E. Update the detailed cost estimate.
- F. Evaluate alternate project sites for the proposed building.

Answer: C,D,E

Explanation:

The architect should take technical and managerial steps to respond to the new geotechnical data:

- A). Identifying the type of rock informs excavation methods and potential foundation redesign.
- B). The cost estimate must be updated because excavation in rock is significantly more expensive.
- D). Schedule impacts are also probable due to extended excavation time.

C is incorrect because the site was already selected after a lengthy evaluation process. E may not apply unless the architect is being asked to provide significant redesign. F is not typically the architect's responsibility at this stage.

References:

NCARB ARE 5.0 Handbook - Geotechnical coordination and cost implications AIA B101 - Architect's Basic Services related to site analysis CSI MasterFormat - Division 31 (Earthwork), 03 (Concrete Foundations)

NEW QUESTION # 77

According to ATA owner-architect agreements, who is responsible for the cost of evaluating significant substitutions proposed by the contractor, subcontractors, or suppliers and the cost of making subsequent revisions to drawings, specifications, and other documentation?

- A. Contractor
- B. Owner
- C. Originator
- D. Architect

Answer: B

Explanation:

Comprehensive Detailed Explanation:

According to AIA B101 (or ATA equivalent) Section 3.6.4.2, if the contractor proposes a substitution that is not part of the base contract, the cost to evaluate it and revise any documents (if accepted) is considered an Additional Service by the architect.

Therefore, the owner bears that cost if they authorize the architect to proceed with the evaluation.

References:

AIA B101 - Section 4.2: Additional Services

NCARB ARE 5.0 Handbook - Contract interpretation and substitution evaluations CSI MasterFormat - Coordination of construction specifications and product submittals

NEW QUESTION # 78

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