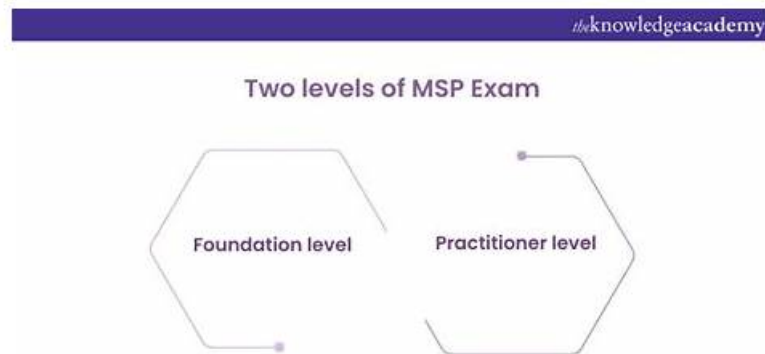


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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q11-Q16):

NEW QUESTION # 11

Who approves Business Case?

- A. BCM
- B. Programme Manager
- C. SRO
- D. Sponsoring Group

Answer: C

NEW QUESTION # 12

The programme is in the 'plan progressive delivery' process for the first time and the business case has been confirmed. The programme manager is now attempting to get commitment from the Call Centre Manager that they will provide the staff needed in Tranche 1.

Is this an appropriate application of the 'plan progressive delivery' process, and why?

- A. No, because the sponsoring group should commit the resources before Tranche 1 begins
- B. No, because resources should be appointed by the project management team when Tranche 1 begins
- C. Yes, because resources from the call centres will be critical to the success of Tranche 1
- D. Yes, because the Call Centre Manager should commit the resources before Tranche 1 begins

Answer: D

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The 'Plan progressive delivery' process is the stage where the programme moves from high-level concepts to tangible, resourced plans. A key requirement of this process is to ensure that the resources (people, assets, and funding) required for the first tranche are not just identified, but actually committed by the business owners.

Option A is the correct answer. According to MSP 5th Edition, a programme should not proceed into a delivery tranche (such as Tranche 1) until there is a firm commitment from the functional managers who

"own" the resources. The Call Centre Manager is the person who must balance the needs of the programme against the needs of business-as-usual (BAU). If they do not commit the staff during the planning process, the programme risks failing in its first tranche due to resource shortages. The Sponsoring Group (Option C) provides the high-level mandate and funding, but the actual day-to-day commitment of staff must come from the operational line managers. This commitment is a prerequisite for the SRO to "Agree to proceed." Obtaining this commitment early is a critical success factor for programme management, as it reduces the risk of conflict between the programme and the business once delivery starts.

NEW QUESTION # 13

Which of the following is NOT an MSP Governance Theme?

- A. Organization
- B. Leadership and Stakeholder Engagement
- C. Quality Management
- D. Learning from Experience

Answer: D

NEW QUESTION # 14

As the influence of a stakeholder increases, it is recommended that a 'higher' level of engagement is appropriate. Which of the following describes this increasing engagement?

- A. Active consultation, keep informed, maintain interest
- B. Keep informed, maintain interest, active consultation

- Answer: B**

Answer: A

[illegible]

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