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ISACA COBIT Design and Implementation Certificate Sample Questions (Q86-Q91):

NEW QUESTION # 86

Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. What are the drivers?
- B. Where are we now?
- C. Where do we want to be?
- D. How do we get there?

Answer: C

Explanation:
Ensuring the program team knows and understands the enterprise goals is a part of the "Where do we want to be?" implementation phase. This phase focuses on defining the future state of the enterprise, including its strategic objectives and goals.
In the COBIT 2019 framework, the "Where do we want to be?" phase is dedicated to establishing the vision and future state objectives of the enterprise. During this phase, it is crucial for the program team to fully understand and align with the enterprise goals to ensure that the governance system supports achieving these goals effectively.
COBIT 2019 Framework References:
* COBIT 2019 Implementation Guide, Chapter 4:Outlines the steps in defining the future state, including setting strategic objectives and ensuring that the program team understands the enterprise goals.
* COBIT 2019 Design Guide:Emphasizes the importance of aligning the governance system with enterprise goals and objectives.
Ensuring that the program team understands the enterprise goals in this phase is essential for aligning governance practices with strategic objectives, thereby facilitating successful implementation and achievement of desired outcomes.

NEW QUESTION # 87
Which of the following will BEST enable management to identify all additional resources required to implement planned I&T changes?

- A. Conducting a gap analysis
- B. Defining improvement opportunities
- C. Performing a SWOT analysis
- D. Creating a capability maturity model

Answer: A

Explanation:
In Phase 3 (Where do we want to be?) and Phase 4 (What needs to be done?) of the COBIT 2019 implementation lifecycle, the Implementation Guide highlights gap analysis as a critical activity. A gap analysis compares the current state against the desired target state to identify missing capabilities, skills, processes, tools, and resources.
Defining improvement opportunities identifies areas for enhancement but does not quantify resource needs.
SWOT analysis provides strategic insight but lacks operational specificity. Capability maturity models assess current capability levels but do not directly identify what additional resources are required to close gaps.
Gap analysis, however, explicitly reveals what is missing-people, skills, funding, tools, or organizational structures-allowing management to plan resource acquisition accurately.
Therefore, conducting a gap analysis is the most effective method for identifying additional resources needed to implement planned I&T changes.

NEW QUESTION # 88
When considering the sourcing model for IT factor, and the design factor value is outsourcing, which of the following should be a management objective priority?

- A. Managed security services (DSS05)
- B. Managed relationships (APO08)
- C. Managed performance and conformance monitoring (MEA01)
- D. Managed enterprise architecture (AP003)

Answer: B

Explanation:
According to the COBIT 2019 Design Guide:
"When outsourcing is selected as the sourcing model, managing relationships with external vendors becomes a top governance and

management priority to ensure service quality, compliance, and accountability." This makes APO08 Managed Relationships the essential management objective for ensuring outsourcing success. While security and performance are important, managing relationships is the core requirement in an outsourced model.
Reference:COBIT 2019 Design Guide, Section 4.4.7

NEW QUESTION # 89

What is the role of the change enablement component in the continual improvement life cycle approach of EGIT implementation?

- **A. To address behavioral and cultural aspects of the EGIT improvement or implementation**
- B. When reviewing the success of the EGIT initiative, identify further actions to improve the governance system
- C. To identify what needs to be done in terms of solutions for day-to-day practices as part of the EGIT improvement or implementation
- D. To manage the changes in the enterprise's organizational structures resulting from the EGIT improvement or implementation

Answer: A

Explanation:
The COBIT 2019 Implementation Guide specifies:
"The change enablement component addresses behavioral and cultural aspects of the implementation or improvement initiative. It is key to achieving commitment and reducing resistance to change." Therefore, change enablement is focused on culture and behavior, not organizational structures or technical implementation details.
Reference:COBIT 2019 Implementation Guide, Phase 2

NEW QUESTION # 90

The PRIMARY purpose of including assurance and compliance auditors during the planning phase of an IT implementation initiative is to:

- A. Ensure all risks have been considered.
- **B. Obtain an independent perspective.**
- C. Validate completeness of the initiative.
- D. Determine if requirements are achievable.

Answer: B

Explanation:
"Boards and executive management seek independent advice and opinions regarding critical I&T functions and services."

NEW QUESTION # 91

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