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The Project Management Professional (PMP) exam is a certification offered by the Project Management Institute (PMI). It is designed to test the skills and knowledge of project managers in various industries. The PMP Exam is recognized globally and is highly respected by employers. Passing the PMP exam demonstrates that an individual has the necessary skills and experience to manage projects successfully.

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The Project Management Professional (PMP) certification is a globally recognized credential for project managers. It is offered by the Project Management Institute (PMI), a non-profit organization that is dedicated to advancing the project management profession. The PMP Certification is designed to validate a project manager's knowledge and skills in leading and directing projects. It is the most widely recognized certification for project managers, and it is highly valued by employers.

## PMI PMP - Project Management Professional (2026) Sample Questions (Q754-Q759):

### NEW QUESTION # 754

Identifying major deliverables, deciding if adequate cost estimates can be developed, and identifying tangible components of each

deliverable are all part of which of the following?

- A. Bill of materials
- **B. Work breakdown structure**
- C. Resource breakdown structure
- D. Organizational breakdown structure

**Answer: B**

Explanation:

Section: Planning

#### NEW QUESTION # 755

An output of the Create WBS process is:

- A. Project scope statement.
- **B. Scope baseline.**
- C. Organizational process assets.
- D. Requirements traceability matrix.

**Answer: B**

#### NEW QUESTION # 756

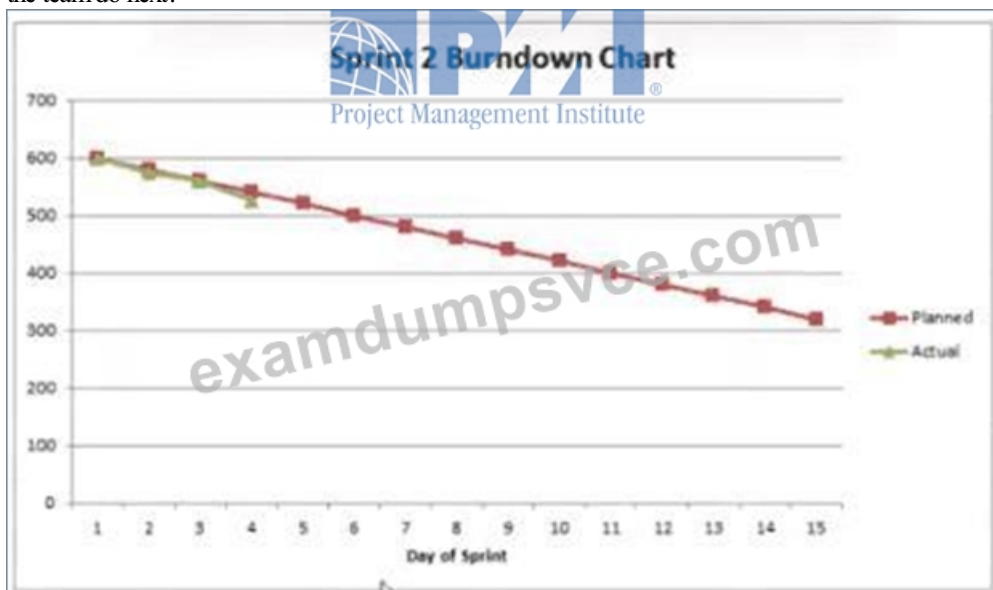
Which process is included in the Project Integration Management Knowledge Area?

- **A. Direct and Manage Project Work**
- B. Sequence Activities
- C. Manage Project Team
- D. Collect Requirements

**Answer: A**

#### NEW QUESTION # 757

A Scrum team is analyzing the burndown chart on day four of a 15-day sprint. The burndown chart is shown below. What should the team do next?



- A. Continue with the sprint as the progress shows buffers for potential interruptions.
- B. Ask the product owner if some low-priority stories could be cut from the sprint.
- C. Ask the project team to select any additional stories as they have additional capacity than planned.

- D. Continue with the sprint work as planned and keep monitoring.

**Answer: D**

Explanation:

On day four of a 15-day sprint, the team should continue with the sprint work as planned and keep monitoring the burndown chart. The burndown chart is a visual representation of the work left versus the time remaining in the sprint. If the "Actual" line closely follows the "Planned" line, it indicates that the team is on track. Making adjustments or changing the sprint scope at this stage is premature unless there are significant deviations or impediments<sup>1</sup>. The team should maintain their current pace and monitor progress, making adjustments only if necessary as the sprint progresses<sup>2</sup>. References: "Burndown Chart: What it is, How to Use it, Example [2024]" by Asana; "Scrum Sprint Burndown Chart [Everything you Need to Know]" by KnowledgeHut<sup>12</sup>.

#### NEW QUESTION # 758

A project manager is leading a project that is in the execution phase. During a team meeting, the project manager realizes that there are two team members who lack the technical skills required for some of the upcoming tasks.

What should the servant leader project manager do next?

- A. Inform the sponsor about a possible delay due to the lack of skills in the team.
- B. Explore a training program that is within the project budget for the team members.
- C. Recommend to the team members to upskill themselves on the requirements for the project.
- D. Discuss with the human resource (HR) manager about the possibility of changing team members.

**Answer: B**

#### NEW QUESTION # 759

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